

## FINANCIAL TIMES

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## World News

## De Klerk to crack down on township violence

Tough measures to combat violence in South Africa's black townships and homelands were announced by President F.W. de Klerk, who added a warning that more people might be detained under the country's harsh security laws. Page 20

## Pointdexter jury out

A US jury began deliberations on whether former national security adviser John Pointdexter is guilty of withholding details of the Iran-Contra affair from Congress. Page 20

## Struggle for jail

Prison officers began to regain control of riot-torn Strangeways jail in Manchester, north-west England, but a hard core of 120 inmates was still defiantly occupying five blocks. Page 8

## Moscow worried

An eightfold rise in drug-dealing in Lithuania and elsewhere, inspired by growing nationalism, is causing alarm in the Soviet armed forces. Page 2

## Mozambique hope

Right-wing Mozambican rebels welcomed the Government's offer of talks to end 14 years of civil war. Page 2

## Osaka barges collide

Three barges transporting people around an international flower show in the western Japanese city of Osaka collided on an overhead waterway, injuring 23 passengers. Page 2

## Atwater in hospital

Lee Atwater, 39, campaign manager for President George Bush in the 1988 election, entered a New York hospital for radiation treatment designed to prevent growth of a brain tumour. Page 2

## Gorbachev pledge

President Gorbachev promised better maternity and infant care and an improved life expectancy for Soviet women. Page 2

## East German quits

East German Social Democratic leader Ibrahim Böhme resigned after failing to clear allegations that he was a security police informer. Page 2

## Zimbabwe split

There are increasing signs of disagreement among leaders of the ruling Zimbabwe African National Union over a one-party state. Page 4

## Clean air charter

The most far-reaching clean air legislation in US history is today expected to surmount the crucial hurdle of approval by the Senate. Page 8

## Belgians charged

Two Belgians, one the country's most wanted criminal, have been charged with kidnapping former Prime Minister Paul van den Boeynants. Page 2

## Ceausescu denial

Younger brother of the executed Romanian dictator, Ceausescu, denied in court that he murdered seven people during last December's revolution. Page 2

## Chagall for Israel

Jerusalem's mayor Teddy Kollek returned from Paris clutching five suitcases filled with 200 works of art by the late Marc Chagall, promised to Israel 20 years ago. Page 2

## Paris derailment

An empty Paris passenger train derailed on a platform and smashed into a food stand at the Gare d'Austerlitz station but no one was hurt. Page 2

## Easy does it

Wearing bullet-proof vests and protected by a wall of sandbags, a Thai police surgeon and a bomb disposal expert removed an unexploded grenade embedded in the arm of a Burmese guerrilla. Page 2

## Business Summary

## Kohl cool on Bundesbank proposal for D-Mark rate

Helmut Kohl, West German Chancellor, backed away from an immediate endorsement of the Bundesbank's recommendation to convert East German marks into D-Marks at a rate of two to one and came under pressure to raise the ceiling on the amount of East German savings that can be converted at one to one. Page 20

## SMITHKLINE Beecham

Anglo-American drugs and consumer goods company, sold AstraZeneca, Merck and Novartis the venerable British nutritional brands - to CFC International of the US for \$250m in cash. Page 21

## TORCHMARK shelved its

\$6.4bn bid for American General yesterday while stepping up its proxy fight, a tactical move which may help its attempts to take over the larger insurance company. Page 21

## UDDEHOLM, Swedish steel

company, and Bohler, a subsidiary of Austria's state-run Voest Alpine Stahl steel group, announced a \$48.5m cross-ownership deal to create the world's biggest supplier of tool steel. Page 21

## LUCAS Industries, automotive

aerospace and industrial group, raised pre-tax profit by 11 per cent to \$130.5m for the six months to January 31, despite a 29 per cent fall in the contribution from its UK operation. Page 21

## BAKE of France lowered its

money market interest rates by a quarter of a percentage point in a move seen as a sign of increasing confidence in France's ability to break away from West Germany's traditional lead in monetary policy. Page 3

## EUROPEAN Community has

strengthened its determination to have intellectual property rights protected worldwide under the General Agreement on Tariffs and Trade (GATT). Page 20

## A BRITISH investment group

is negotiating with the Polish Government on plans to privatise the Polish second television channel and run it on lines similar to Channel 4, the UK independent station. Page 16

## WORLD International and

Wharf (Holdings), the two main Hong Kong quoted companies are negotiating to expand their North American hotel interests by buying Met Hotels for an undisclosed sum from Metropolitan Life Insurance of the US. Page 22

## AKER, Norwegian cement

and offshore products and services group, is studying the possibility of making a formal takeover bid for Valenciennes de Ciments Portland (CVCP), one of Spain's biggest cement producers. Page 20

## CANADIAN Mining &amp; Energy

Corp., the world's largest uranium producer, is to sell a one-third interest in its Rabbit Lake mine in Saskatchewan to West Germany's Uranium Exploration & Mining for \$160m. Page 22

## INDONESIA and China have

agreed a formula for a \$120m debt owed by Jakarta since the two countries broke off relations in 1967. Page 4

## SOUTH KOREA is being asked

to ease its restrictions on South Korean cable, by officials of the South Whisky Association (SWA). Page 5

## BRITISH Petroleum has

entered the industrial gas market by signing contracts to supply gas direct to companies in England. Page 10

## KAYAS, French advertising

and publishing group, has found the way to develop its tourism and travel agency activities through the acquisition of Scar Voyages, the tourism division of the Bofford group. Page 24

## Phone companies overcharge callers \$10bn a year

By Hugo Dixon in London

TELEPHONE users around the world are being overcharged by more than \$10bn a year for making international telephone calls as a result of cartel-like arrangements between the world's phone companies which keep prices at an artificially high level.

This is the main conclusion of a Financial Times investigation into the way the world's leading telephone companies set charges for international calls at well above their costs.

The companies include British Telecom, American Telephone & Telegraph (AT&T),

the West German Bundespost and most of their counterparts in other countries.

The pricing system, based on an obscure set of accounting practices which determines how revenue from international calls is shared, is organised within a framework agreed at the CCITT, a Geneva-based grouping of telephone companies.

Although the secretariat is based in Geneva, the location of meetings switches from one capital city to another.

Bilateral meetings to determine details such as account-

ing rates, prices and the number of circuits between two countries take place on average every three years.

The system of rates, which are usually agreed in bilateral negotiations between national telephone companies, penalises operators which cut prices and delays higher volumes of telephone traffic, according to a confidential report by the OECD (Organisation for Economic Co-ordination and Development) prepared last year.

The pricing system, which has the tacit approval of most governments, was established before the Second World War.

Telephone companies argue that high costs justify high prices for international calls. But telecommunications experts say advances in technology - most importantly, in fibre-optic cables - mean that international calls should not cost much more than domestic calls.

Some examples of artificially high prices include:

- a call from Britain to the US should cost about the same as a long-distance call in the UK and only 25 per cent more than a local call, says Mr Nick Williams, a telecommunications consultant at Touche Ross, the accountants in London. In fact, a call from the UK to the US is charged at five times the long-distance rate and 15 times the local one;
- a peak-rate call from New York to Los Angeles is charged at 72 cents a minute, but at 94 cents from New York to London, the same distance;
- a peak-rate call from London to Paris is charged at three times the 12p-a-minute rate for a call from London to Birmingham.

International prices have fallen in recent years, but not nearly as quickly as the underlying costs.

The telephone companies are still charging an average of \$1 a minute for international calls while telecommunications experts estimate the true cost is between 25 cents and 50 cents, implying a mark-up of between 100 and 300 per cent.

Mr Greg Staple, a Washington DC consultant to the International Institute of Communications, continued on Page 20

Reconnecting charges with costs, Page 18

## Tokyo shares fall again as confidence remains at low ebb

By Ian Rodger in Tokyo and Peter Norman in London

JAPANESE stock and bond prices and the value of the yen all fell sharply yesterday, with the equity market recording a 6.6 per cent decline, the second largest ever and the steepest since the October 1987 crash.

The market's weakness was attributed to a gloomy forecast on the Japanese economy at the weekend and to a newspaper report yesterday morning - later denied - that insurance companies planned a massive sell-off of equities in the next few months.

The Nikkei average of 225 leading share prices tumbled 1,978.38 points to close at 26,002.07, and has now dropped 26 per cent since its peak at the end of last year.

The continued disarray in Japanese financial markets did not spark a global rout. Equity markets elsewhere reacted with only moderate declines. In Britain, where share prices and sterling were marked down substantially in early trading following weekend riots in London over the introduction of a new tax, markets recovered some of their losses over the day.

The fall in Tokyo share prices so far this year has been so substantial that most market analysts believe that, even if underlying economic and political conditions improved, it would take some time for confidence to return.

Bond prices also tumbled yesterday, pushing the yield on the benchmark 119th series government bond up to 7.45 per cent. The dollar gained ¥2.25 to

close at ¥159.90, although in New York later it closed at 158.90.

Yesterday was the beginning of a new fiscal year for most Japanese financial institutions, and investors were already apprehensive about the stance they might adopt toward equities. Thus, a report in the Nihon Keizai Shimbun, a business newspaper, that the country's leading insurance companies planned to offload a large portion of their equities this year, sent a new wave of pessimism through the market.

Later, Mr Masao Tanji, investment director of Dai-ichi Mutual Life, called a press conference to deny the report. He said that while Dai-ichi would change its stock portfolio this year, there would be no massive selling of equities. "In fact, the firm is planning to buy ¥500bn-¥700bn (\$3.2bn-\$4.5bn) worth of domestic shares during fiscal 1990," he said.

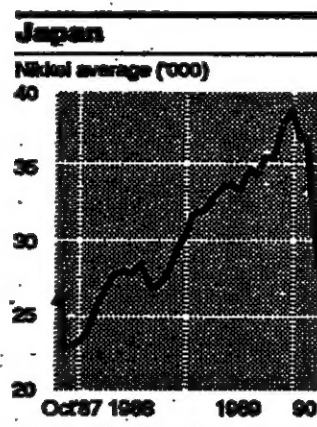
Mr Ryutaro Hashimoto, the Finance Minister, put much of the blame for the stock market's plunge on the report. "Japan's economic fundamentals remain strong and Japan will continue to take appropriate action on currency market instability in co-operation with other major countries," he said at a press conference.

As the uncertainty continues, economists are worried that the stock market slump will depress consumer spending and capital investment by industry. The Securities Industry Association reported that the number of proposed new equity issues for the second quarter of the year totalled only 13, worth a combined ¥116.7bn, a sharp fall from the 123 issues worth ¥2,462.9bn made in the first quarter.

Nearly 100 equity, convertible bond and warrant bond issues scheduled for the first half have been cancelled.

In Europe, bourses closed lower but with limited losses. In London the FT-SE index closed at 2,221.6, down 26.3. Equities in Amsterdam lost 1.37 per cent of their value, while in Frankfurt profit-taking after the market rose to a record high last Friday contributed to a 1.9 per cent drop in the 30 share DAX index. In Paris the broad-based CAC general index closed marginally up. In New York, the Dow Jones Industrial average closed 6.75 down at 2,700.45.

Lex, Page 20; Markets, Section II; UK debates new tax, Page 8.



## Iraq threatens to use chemical weapons against Israeli attack

By Our Foreign Staff

PRESIDENT Saddam Hussein yesterday announced that Iraq had binary chemical weapons and would destroy half of Israel in the event of any Israeli attack.

In a first public reply to charges that Iraq had tried to obtain triggers for nuclear weapons, Mr Saddam said in a radio broadcast responding to last week's disclosure by the US and Britain of a plot to smuggle triggering equipment for nuclear weapons to Iraq, that his country had no need of an atomic bomb because it had a binary chemical warfare capability matched only by the US and the Soviet Union.

Binary weapons use two chemical agents which are relatively harmless until combined.

Israel immediately urged the international community to ensure that President Saddam was prevented from pursuing his "irresponsible designs".

President Saddam added that "those who are threatening us with nuclear bombs, we warn them that we will hit them with these binary chemical weapons."

logical University of Baghdad for purely scientific purposes.

Iraq has been criticised for its use of chemical weapons during the Gulf war and its continuing attempts to develop nuclear devices and ballistic missiles. It now fears a further Israeli attempt to attack targets in Iraq; Israeli jets bombed an unidentified nuclear reactor at Osirak in 1981.

Yesterday Israel, widely credited with having both nuclear and chemical weapons of its own, denied it had any aggressive intentions but said it would not be blackmailed by threats. A Foreign Ministry statement said: "It is high time for the civilised world to act in unity and see to it that Saddam Hussein will not be able to pursue his irresponsible designs."

Iraq is pursuing a strategy of establishing its own military industries, but Israeli and western intelligence agencies are trying to thwart its attempts to use a network of agents and foreign companies to procure western technology. Background, Page 4

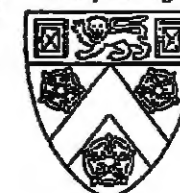
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## CONTENTS

Greek elections: Conservatives fight a losing battle among Moslem voters... 3  
More of Africa: Israel and the Arabs fill the vacuum as the superpowers withdraw... 4  
Management: How Stockholm-based Bewator overcame constraints of a small market... 11  
Technology: Personal computer: back-up: never left at a loss for words... 15  
Editorial comment: Mob violence in the UK: New choices in defence... 18  
Britain: Companies may be belittling the complexity of industrial success... 19  
Latin Markets: Lucas: Incipiente; ANZ... 20

Europe... 23  
Companies... 22  
America... 23  
Companies... 23  
Companies... 23  
Companies... 23  
World Trade... 23

## Sweden attempts a new version of its famous economic model

Mr Invar Carlsson, the Swedish Prime Minister, still considers the commitment to full employment a priority and believes a national bargain between unions and employers is the best way of ensuring it. Page 3

Observer... 18  
Stock Markets... 23-24  
London... 23-24  
Technology... 18  
Unit Trusts... 23-24  
World Index... 23-24

## MARKETS

STERLING  
New York close  
\$1.6345 (1.6402)  
London  
\$1.6310 (1.6475)  
DM2.7776 (2.78)  
FF9.3425 (9.3625)  
SF2.4575 (2.4625)  
¥258.25 (259.25)  
£ index 57.4 (57.5)  
GOLD  
New York: Comex Jun  
\$374.5 (374.0)  
London  
\$369.0 (369.75)  
IN SEA OIL (Argus)  
Brent 15-day May  
\$16.575 (16.50)  
Chief price changes  
yesterday: Page 21

DOLLAR  
New York close  
DM1.7010 (1.6945)  
FF9.719 (9.7045)  
SF1.5045 (1.4987)  
¥158.9 (158.50)  
London  
DM1.7030 (1.6875)  
FF9.7275 (9.7175)  
SF1.5070 (1.4945)  
¥158.96 (157.30)  
£ index 59.0 (58.5)  
Tokyo close: 159.95  
US household rates  
Fed Funds 6.5 %  
3-mo Treasury Bill  
yield: 8.02%  
Long Bond:  
98 1/2  
yield: 8.62%

STOCK INDICES  
FT-SE 100:  
2,221.6 (-26.3)  
FT Ordinary:  
1,748.1 (-20.6)  
FT-A All-Share:  
1,105.10 (-1.1%)  
New York close  
DJ Ind. Av.  
2,700.45 (-6.75)  
S&P Comp  
337.10 (-2.84)  
Tokyo: Nikkei  
26,002.07 (-1,978.38)  
LONDON MONEY  
3-month interbank  
closing 15 1/4-15 1/2 (15 1/4)  
Libor long gilt future:  
June 81 1/4 (81 1/4)



## EUROPEAN NEWS

## Moscow to launch giant telecoms satellites

By Hugo Dixon in Moscow

THE Soviet Union is planning to launch three giant telecommunications satellites on its Energia rocket in 1993 as part of ambitious plans to modernise its communications system.

The satellites, which would weigh 18 tonnes each, would be about four times the size of those used in the West. They would provide new television and radio programmes for the Soviet Union and a telephone service for many regions which do not have one.

The Soviet Union is also holding talks with foreign countries to try to persuade them to use the satellites for their communications needs.

The plans, which were disclosed yesterday in an interview by Mr Eren Pervyslan, the Communications Minister,

are part of a strategy to increase the number of telephones from 40m today to 100m in 2005.

Meanwhile, the scene is being set for a fight between the Supreme Soviet and the Communications Ministry over the extent to which the Soviet telecommunications industry should be open to competition.

Mr Yuri Gulyaev, chairman of the Supreme Soviet subcommittee on telecommunications, says telecoms factories should be freed from Communications Ministry control. He also says that licences to provide telecommunications services should be sold to organisations outside the ministry.

Mr Gulyaev's subcommittee will be preparing a paper on information technology in the

Soviet Union in June.

Mr Pervyslan takes a more conservative line. He argues that there is already competition between the factories under his ministry's control.

Other plans for modernising the telecommunications system include:

- Construction of a new international exchange in Moscow by the end of this year which will double the number of international lines. Further exchanges will be added in Moscow, Leningrad and Kiev in 1992 to cope with the huge demand unleashed by reforms in the Soviet Union.

- Production of the first Soviet-made facsimile machine is planned to start within the next year by Comstar, a joint venture between the Moscow

phone company and Britain's GPT. Comstar is also interested in manufacturing computerised switching boards and modems in the Soviet Union.

- Leningrad city council and an unnamed British company are negotiating to launch a commercial television station for the city.

- Three military factories are starting to produce equipment for the civil communications network this year.

- The Communications Ministry is negotiating with several foreign telephone companies to produce directories - at present almost non-existent.

- The Soviet Academy of Sciences has formed a joint venture with MCL the US telecommunications operator, to provide video conferencing ser-

vices between the US and the Soviet Union later this year.

The Ministry of Communications is still negotiating with Alcatel of France and Siemens of West Germany over the manufacture of digital exchanges in the Soviet Union, and with US over the construction of fibre optic cable across Siberia linking Europe with the Far East. These plans are being held up by the needs to get approval from CoCom for the export of high technology to the Soviet Union.

The Communications Ministry has produced a prototype digital exchange of its own. This is based on using channels with a capacity of 32 kbits a second compared with the normal international standard of 64 kbits a second.

## Communications problems 'hinder German unity'

By David Goodhart in Bonn

THE BIGGEST practical problem bedevilling the economic and administrative merging of the two German states lies in the lack of proper telecommunications links, according to Mr Christian Schwarz-Schilling, the West German Post Minister.

He said, in an interview with the Financial Times, that "this will remain the most serious problem for the next two years". The minister believed it would take between five and seven years, and cost DM20bn-DM30bn (£7.3bn-£11.1bn), to raise the East German telecoms system to the West German level.

"One of the most important questions is thus how we can provide transitional arrangements for businessmen to avoid this bottleneck right now," he said. Among the interim solutions being examined are microwave links - although these were described as "very expensive" by the minister - and satellite connections.

Mr Schwarz-Schilling said that the temporary arrangement which allowed the Bundespost's mobile telephone system to operate in Leipzig during last month's trade fair had been indefinitely extended. He added that a further eight to 10 mobile phone areas

should become available, through satellite connections, in the "next few months". A glass-fibre link is also being built from West Germany to East Berlin.

He admitted that for most West German businessmen operating without a telephone connection and a fax machine was virtually unthinkable. However, the few hundred lines currently connecting the two states makes it impossible to rely on a connection and the poor quality of the connection makes most data transmission impossible.

About 70 per cent of all public switching equipment in East Germany is 25-50 years old and 23 per cent stems from the period 1922 to 1934. There are only eleven lines per 100 inhabitants of East Germany compared with 45 per 100 in West Germany, although in East Berlin the rate is much higher at about 43 per 100.

Mr Schwarz-Schilling said that the cost of modernising the East German system would not be an extra burden on the West German tax-payer. The money could easily be raised from the capital markets. "There is no more secure investment than a monopoly telephone service," he said.

## Red Army alarm at eightfold rise in draft dodgers

By Mark Nicholson in Moscow

RISING nationalism in the Soviet Union has sparked an eightfold rise in draft dodging over the past five years, which is causing serious alarm in the Red Army, a senior general admitted yesterday.

Gen Mikhail Moiseyev, Soviet chief of general staff, said that 6,647 young men resisted the draft in 1989 against just 837 in 1985. He blamed anti-army campaigns in several republics, notably the Baltic states and the Transcaucasian republics of Georgia, Azerbaijan and Armenia.

His remarks coincide with the start of the Red Army's spring draft and with acute

concern in the military that the call-up will meet mass refusals in rebel Lithuania and other independence-minded republics.

Lithuania's parliament yesterday repeated its call for talks with Moscow in response to a weekend show of armour in Vilnius, the republic's capital, and a warning from Mr Mikhail Gorbachev, the Soviet leader, that failure to annul its declaration of independence would lead to "grave consequences".

Lithuanian officials suggested that three parliamentary deputies sent to Moscow today seeking talks

with Soviet leaders could include the issue of military service in any agenda. But they said the delegation would not consider a renunciation of independence - Mr Gorbachev's stated precondition for talks.

The parliament's statement yesterday said the republic's people had "clearly demonstrated the desire of the Baltic people for restoration of Baltic independence in a peaceful and democratic manner".

Gen Moiseyev raised military fears over conscription in an interview with Pravda, the Communist party newspaper. "Special alarm is being caused

in the army by the frequency of attempts to refuse military service," he said. "The statistics are very alarming."

He blamed the sharp rise in refusals on resurgent nationalist feeling and anti-army campaigns in several republics. A group called Geneva-49 - after a clause in the 1949 Geneva Convention which declares that no-one need serve in an army of occupation - has rallied opposition to conscription in the Baltic and Transcaucasian republics.

Gen Moiseyev criticised republican leaders for not clamping down on draft-dodging. He said that of 268 dodgers

in the Baltic states last year, only two were sentenced; in Georgia and the Transcaucasus, only one out of 1,146 was prosecuted.

Army conscripts sign up for two years, navy recruits for three. The penalty for refusal can be a jail sentence of up to seven years.

Yesterday, Mr Algimantas Cekuolis, a Lithuanian deputy, denied that Lithuanian leaders were overtly calling for young men to refuse the call-up, but said that it would nevertheless meet "substantial resistance".

A radio journalist in Vilnius said simply: "As of now, nobody wants to join the army".



Markus Meckel (centre), acting party head, flanked by SPD officials at yesterday's news conference

## Böhme resigns over Stasi allegations

By Leslie Collitt in East Berlin

EAST GERMANY'S fledgling democracy suffered a serious blow yesterday with the resignation of Mr Ibrahim Böhme, head of the Social Democratic Party (SPD), in the face of charges that he was a secret police informer.

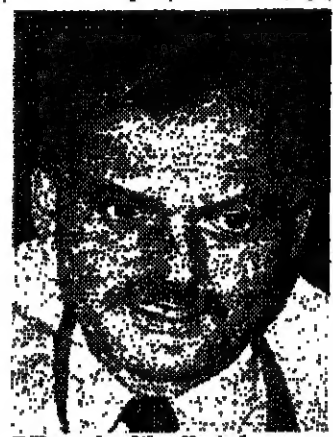
He said he was stepping down because an investigation would take too long and he did not want to burden the SPD and the "young democracy". His health had also been severely affected.

East Germans were stunned by the announcement which came three days after Mr Böhme entered the former headquarters of the State Security Ministry (Stasi) with two West German lawyers to examine its files.

Mr Richard Schröder, the acting SPD parliamentary whip, said three filing cards disclosed only that Mr Böhme, a former dissident, had long been under Stasi surveillance. Then a former Stasi employee produced a fourth card containing references to extra files. These could not be found.

The 45-year-old Mr Böhme, a former Communist who helped found the East German SPD last October, was the second senior politician suspected of being a Stasi informer. Mr Wolfgang Schnur, head of the conservative Democratic Awakening party resigned just before last month's elections after acknowledging Stasi links. Mr Böhme, however, did not admit any guilt.

The resignation came as the SPD was holding coalition talks with the conservatives who won the election. Mr Mar-



Böhme: health affected

kus Meckel, a pastor who served as deputy SPD chairman, took over as the acting head of the party.

## Kohl's interview

Chancellor Helmut Kohl's press office has stated that the Financial Times, in its interview with Mr Kohl on April 2, did not "fully reflect" the Chancellor's views on possible conversion rates for the East German currency as part of the proposed monetary union between West and East Germany.

"The Chancellor clearly stated in his interview that no final decisions will be taken regarding the savings accounts of normal savers, mentioned before the elections in the GDR, as long as the negotiations with the government of the GDR on this subject have not been completed," the statement said.

## UK softens line on EC political reform

By David Buchan in Luxembourg

PRELIMINARY discussions among EC foreign ministers of the political aspects of monetary union underscored the newly moderate tone of British opposition to the plan.

Mr Marc Eyskens, the Belgian foreign minister, claimed majority support for his plan - the only so far tabled - to give greater powers to the European Parliament, elected status to the Commission president, and closer co-ordination of foreign, even security, policy. The Belgian minister said the British should be sensitive to the need for democratic control over a monetary union.

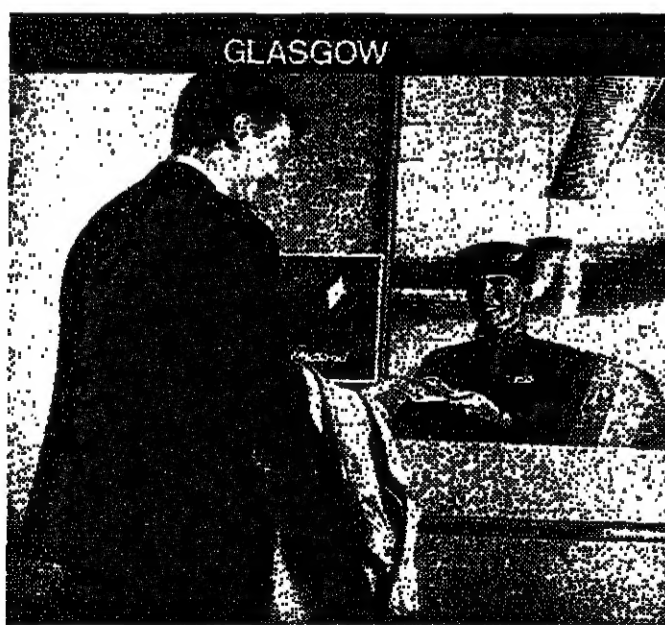
Mr Douglas Hurd, the British foreign secretary, congratulated Mr Eyskens for being "the first to dive into the swimming pool" of political reform, which, however, had "no water in it". He said he criticised not the Eyskens report itself, but the timing of any political reform debate when the EC faced "six labours of Hercules" - finishing the single market, German unity and Eastern Europe, European monetary union, negotiations with EFTA states and in the Gulf.

EC ministers decided to issue shortly another statement on the crisis in Lithuania, reminding the authorities in Moscow and the republic of what was at stake. Mr Hans-Dietrich Genscher, the West German foreign minister, also warned colleagues of what he saw as growing Soviet pressure for a limit on West European, particularly West German, troops. This could lead to delays in both the conventional force reduction talks in Vienna and in the so-called Two Plus Four talks on German unity.

Agreement by the Twelve to exempt East German citizens from visas collapsed yesterday. One reason was that Italy, with some Spanish support, refused to do so, unless similar requirements were also scrapped for Hungary and Czechoslovakia. But other countries were also concerned at last month's action by the outgoing Mithrov government in East Germany to abolish visas for Turks.

## WHY BUSINESS PEOPLE CHOOSE BRITISH MIDLAND

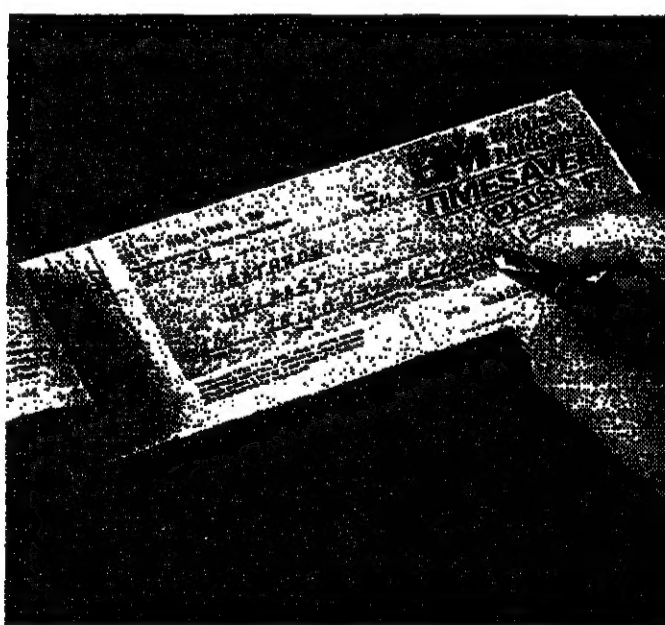
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# Modernising the model way that Sweden works

**From the wreckage of the failed wage-price freeze the Social Democrats are preparing a budget designed to reduce costs and increase economic growth without creating high unemployment, writes Robert Taylor**

But Mr Laurin recognises there can be no overnight shift to company-level wage bargaining. Instead, he favours separate pay negotiations between each of the 35 affiliated industry members and the blue-collar trade unions for 1991 as part of a "step-by-step" revolution strategy.

**THE SWEDISH** Government last night attempted to salvage a voluntary wage restraint plan by trying to persuade several unions which had rejected it to change their minds, writes John Burton in Stockholm. The proposal to limit wage growth this year, and next was announced on Friday by a government-appointed mediator, Mr Bertil Rosen-  
gren, who set a Monday afternoon deadline for responses

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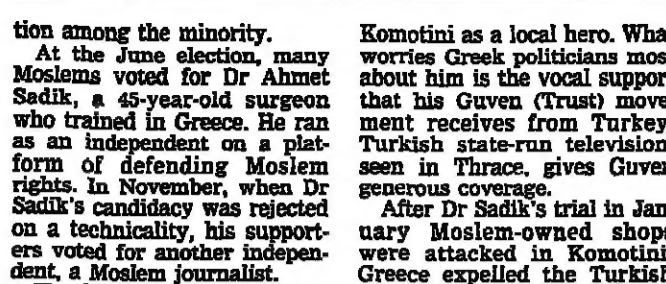
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not avoid the kind of dilemmas to be found elsewhere in Europe. But others point out that the country's impressive programmes will always ensure that those made redundant get quick retraining and employment. They also argue that in Norway and Finland trade unions have shown greater self-restraint partly because unemployment has moved on to around 4 per cent.

French short term interest rates have remained obstinately more than 2.5 percentage points above West German ones, but the authorities have been cautious about lowering their intervention rates for fear of weakening the franc. However, the franc has strengthened considerably against the D-Mark.

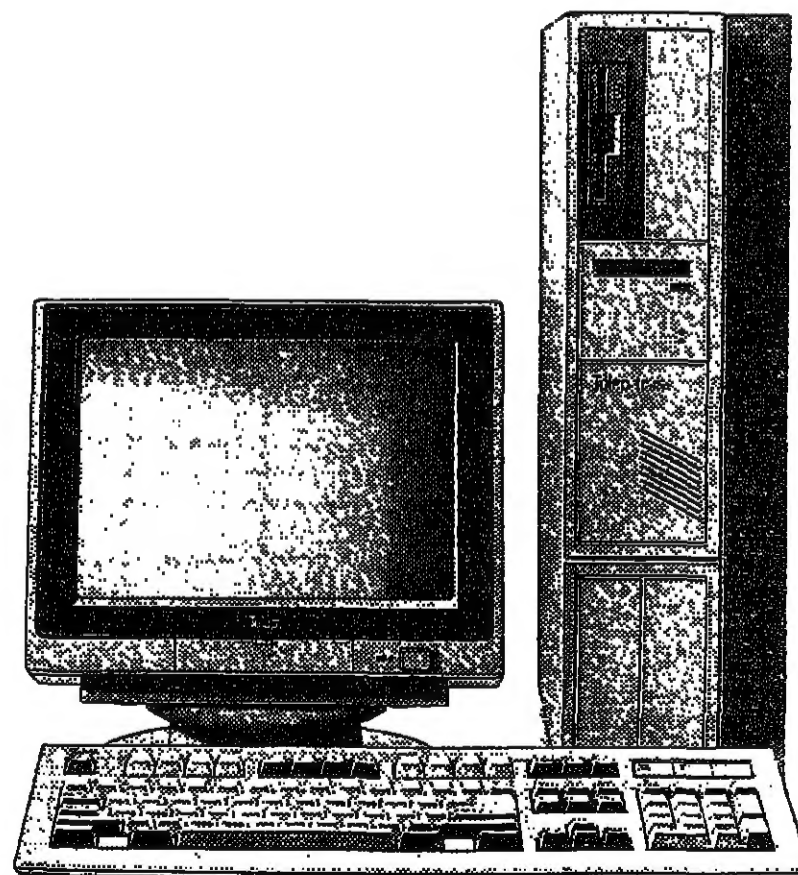
These days fewer than 4,000 Greeks live in the city they ruled when it was Constantinople, capital of the Byzantine empire. A pervasive climate of Greek-Turkish hostility, plus economic pressures and periodic violence drove them away. The Moslems in western Thrace believe they are



Dr Sadik was freed last weekend on appeal after serving three months of an 18-month sentence for inciting dissension by making a tactless public reference to his Turkish heritage. He is running for parliament.



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## OVERSEAS NEWS

## China and Indonesia plan to renew ties as old debts are repaid

By John Murray-Brown in Jakarta

INDONESIA and China have agreed a settlement formula for a \$120m debt owed by Jakarta and unpaid since the two countries broke off relations in 1967.

Mr Ali Alatas, Indonesia's Foreign Minister, said yesterday that debt repayment would be in line with an agreement with Indonesia's Paris Club creditors in April 1970, when more than \$2bn was rescheduled.

He said that principal would be repaid in 30 equal annual instalments. Interest due before 1970 is to be added to the principal. China has agreed to accept payment in the form of Indonesian commodities.

Together with the issue of Indonesia's debtless Chinese, the debt has been an important stumbling block to the resumption of full diplomatic ties. Jakarta broke off ties after accusing Peking of complicity in the 1965 failed coup d'état, which saw General Suharto rise to power.

The absence of formal ties is widely acknowledged by Foreign Ministry officials as a main factor in Jakarta's recent failure to revive the Cambodian peace process, with China

again a notable absentee. A large part of the debt incurred by former President Sukarno, denominated in Swiss francs and sterling, was to pay for the political activities of the now banned Indonesian Communist Party, wiped out in a bloody purge in which 500,000 were killed.

Following a high-level meeting last week in Peking, Mr Alatas is due in the Chinese capital next month for the first visit by an Indonesian minister in more than 20 years. Trade ties have been in place since 1985.

Both sides are expected to agree a date, perhaps later this year, for the renewal of full diplomatic relations.

China has asked Japanese commercial banks to extend for another year a line of credit it established with them five years ago, banking sources said here yesterday. Reuter reports from Tokyo. The banks have yet to decide whether to accept China's request, but some seem willing to do so.

The \$2bn line, due to expire on July 15, was set up in 1985 between the Bank of China, Peking's foreign exchange bank, and 67 Japanese banks.

## Vietnam cannot afford 'luxury of liberalisation'

VIETNAM'S communist leaders have taken a look at events in eastern Europe and decided they want "full stomachs" for the people before opening up politically, a spokesman for the authorities said, Reuter reports from Ho Chi Minh City.

Liberalisation was a luxury the country could not presently afford, Major General Tran Cong Minh said after a crucial party central committee meeting where an outspoken reformist Politburo member was sacked. Man is the vice-secretary general of the Vietnam Journalists' Association which usually reflects government thinking.

"The Vietnamese people have faced a long war. Now they have peace. They don't want changes that could make their lives poorer," he said. The Communist Party leadership has pledged to press on with its "Doi moi" policy of economic liberalisation which has brought a glimmer of prosperity to the country.

But it ruled out any relaxation of the party's tight grip on power.

Man said Hanoi feared oppo-

sition to the government would lead to political instability and destroy the gains of doi moi. "Vietnam is not a domino of eastern Europe," he said. "We have to analyse what is going on there and if there is something good we will take it. But we must fill the stomachs of our people first."

Vietnam, diplomatically isolated since its 30-year war against the US-backed South and a decade-long presence in Cambodia, is now facing further estrangement as its long-time socialist allies dismantle the Soviet-bloc.

It faces a continued freeze on western aid and trade and declining assistance from its Soviet protector, now preoccupied with its own political upheaval and economic hardship.

But Tran Cong Minh, a veteran of the Vietnam War, said his countrymen had never known multi-party democracy and were not interested in it anyway.

Vietnam has also not seen the sort of popular demonstration which brought about changes in eastern Europe last year.

## Malaysia's growth forecast seen as an underestimate

By Lim Siong Hoon in Kuala Lumpur

GROWTH in Malaysia's gross domestic product this year is expected to be 8.5 per cent, nearly two percentage points higher than the Treasury's estimate, Bank Negara, the central bank, reported yesterday.

Last year's growth, calculated by the bank, was 8.7 per cent, compared with 7.6 per cent by the Treasury. The latest figures, provided in the bank's 1989 report, are markedly different from the predictions by the Treasury last October.

The statistical differences centre on estimates of agricultural output. The Treasury saw a lower output growth last

year, at 3 per cent instead of 5.5 per cent as forecast by the bank. Also at odds are national accounts figures, where a significant increase in imports last year has produced a drastic change in the current account balance.

With imports growing twice as fast as exports, Malaysia's ringgit 4.7bn (\$1bn) current surplus in 1988 turned into a ringgit 400m deficit. This year the deficit, according to the bank, will expand to ringgit 2bn. The Treasury had forecast a small surplus. But there will be still an overall balance of payments surplus, thanks to a 20 to 25 per cent increase in private capital investments.

## Iraqi threat aims to forestall any Israeli strike

By Hugh Carnegie and Victor Mallet

IRAQI President Saddam Hussein's chilling declaration yesterday that Iraq had binned chemical weapons and would destroy half of Israel in the event of any Israeli attack will reinforce Israeli concerns about his regional ambitions and Baghdad's growing military capabilities.

Israeli officials said President Saddam's threat of retaliation seems to be aimed at forestalling an Israeli pre-emptive strike similar to the 1981 air raid which destroyed the Osirak nuclear reactor.

Following the attack in 1981 Iraq has threatened to retaliate against similar Israeli raids, but never in such specific terms. The Iraqi Government's rapid development of its conventional, chemical and nuclear capability since the end of the Gulf War with Iran in 1988 has caused alarm in Israel and the international community worried about its instability and the size of its military arsenals in the Middle East.

Israeli officials acknowledge that Iraq could have attempted to retaliate against the bombing raid on the unfinished nuclear plant in Osirak; on that occasion, however, Iraq was taken by surprise and did not respond. Israel's assumption now is that Mr Saddam would carry out his threat to retaliate.

That threat, coupled with improved Iraqi air defences and the dispersal of sensitive military production facilities around Iraq, have severely limited Israel's options for curbing Baghdad's chemical and nuclear weapons programmes by force.

Israel therefore relies largely on the deterrent effect of the nuclear and chemical weapons which it is widely credited with possessing. "The price they would pay would be so awesome and clear that it is something even Saddam Hussein is capable of understanding," said one Israeli military

official yesterday. President Saddam's specific threat "to let our fire consume half of Israel" with chemical weapons causes the greatest immediate worry in Israel. The Israeli military believes that Iraq, which used chemical weapons during the Gulf War, can now deploy missiles with chemical warheads against Israel. Syria has the same capability.

In the face of this grim reality, Israel has stockpiled enough gas masks for the entire 4.5m population, including special equipment for babies' cribs. There is a plan for distributing the masks in an emergency and the increasing fear of a chemical attack has persuaded the authorities to consider handing them out to every family. A missile or a bomber flying from any of Israel's Arab enemies would take only a few minutes to reach Israeli territory.

For the past 18 months, the inhabitants of Ramat HaSharon near Tel Aviv and Shefaram in the north have had full chemical warfare protection kits to test public reaction. In his speech yesterday, President Saddam said Iraq's chemical capability meant it did not need a nuclear bomb. But the rest of the world is convinced he is trying to build one and an Israeli newspaper report this week said Iraq could be ready to test a nuclear device by mid-1991.

Last week Britain and the US disclosed that they had failed an attempt to smuggle nuclear triggering equipment to Baghdad. However, Israeli officials are highly critical of western governments and companies for not doing more to prevent Iraq's development of a sophisticated weapons industry based on western technology.

"The threat is not just to Israel, it's a global issue," a senior Israeli Government official said. He said the Soviet Union had been much more careful to prevent the supply of nuclear technology to the Third World than the West. Israel is also acutely aware of the contribution that Iraq's enormous and battle-tested armed forces can make to the conventional threat from its Arab neighbours. Recently, Israel discreetly warned Jordan and Iraq to stop Iraqi Air Force flights along the Israeli-Jordanian border. They apparently ended, but there remains concern over a joint Jordanian-Iraqi air force squadron.

Nor does Israel discount the long-term possibility of a rapprochement between Syria and Iraq, whose Baathist regimes have long been bitter rivals. It is fully aware of the unpredictable nature of Middle Eastern regimes and the often wide gap between rhetoric and action.

"We believe that we can manage and win the next war," said the military official. "The question is at what price."

## Calm as Tiananmen Square reopens



A young boy sitting with his parents in Peking's Tiananmen Square takes aim with a toy pistol at patrolling police yesterday after the square was reopened to the public.

The vast square was closed to ordinary citizens on Sunday, when overseas dissidents had called on students and others to "stroll" through the square in a silent protest over the suppression last June of the pro-democracy movement. Instead 5,000 schoolchildren were

brought in as part of ceremonies to arouse civic enthusiasm for the Asian Games, to be held in Peking in September.

Offices and factories told people to stay away from the square on Sunday and warned they should not go to Tiananmen on other anniversaries of events highlighting the April-June democracy campaign. Another protest has been called for Thursday, the annual Qingming festival when Chinese honour their dead.

## South Korea's inflation heads for 10-year high

By John Ridding in Seoul

SOUTH Korea's inflation rate is heading for a ten-year high in 1990, the Economic Planning Board warned yesterday.

The announcement followed the release of figures showing that the consumer price index increased by 3.2 per cent in the first three months of this year, compared with 1.2 per cent in the first quarter of 1989.

The EPB said inflation for the year was likely to exceed the government's target of 7 per cent and could reach double figures.

Analysts in Seoul said the real rate of inflation was even higher than the government's figures. They criticised the weighting of the various components in the consumer price index and argued that rental increases in particular, which had risen by about 30 per cent this year, were inadequately represented.

According to the EPB, this year's high inflation rate was the result of high utility and

service charges and increases in agricultural prices. It also reflected the impact of high wage increases over the past two years and the increase of South Korea's money supply.

The money supply, as measured by M2, has risen sharply since November and rose by 22.4 per cent in January, the highest monthly increase since July 1983. The increase partly reflects a relaxation in the issue of Monetary Stabilisation Bonds, an instrument used by the monetary authorities to absorb excess liquidity.

Analysts said that they expected the Government would be able to limit the annual rise in the CPI to single figures. However, they said that expansionary economic measures, due to be announced on Wednesday, and the depreciation of the Korean won, which has fallen by almost 3 per cent against the dollar so far this year, could further fuel inflation.

## Ivory Coast austerity plan goes ahead

WEEKS of protests failed to halt stringent austerity measures coming into effect in the Ivory Coast yesterday, as pay cuts of up to 40 per cent were implemented, Mark Hubbard writes from Abidjan.

However, soldiers arrested 100 students and school pupils in the centre of Abidjan after an upsurge in anti-government protests. Violent demonstrations during February led to Abidjan university and all schools in the city being closed on a ban on demonstrations was imposed on March 26.

The Government reopened the schools yesterday, but pupils in the city took to the streets to demand the resignation of President Felix Houphouët-Boigny.

The austerity measures are aimed at filling a \$300m (£220m) financing gap in the 1990 budget. The financial crisis has been deepened by the fall in world prices of cocoa and coffee, which make up 60 per cent of exports.

## Hint of split in Zimbabwe over one-party rule issue

By Julian Borger in Harare

THERE were increasing signs of disagreement in Zimbabwe yesterday over the merits of a one-party state among leaders of the ruling Zimbabwe African National Union.

After a crushing victory in last week's presidential and parliamentary elections, President Robert Mugabe called the results a "mandate" for setting up a one-party state. The state-controlled newspapers and television, however, omitted all reference to the one-party issue in their reports on the President's remarks, suggesting that other party leaders may have pressed for the subject to be dropped.

In the run-up to the election officials had said a referendum would be required before a one-party state could be established, and claimed that the issue was therefore not relevant to the elections.

At present, freedom of association is entrenched in the bill of rights included in the Brit-

ish-brokered Lancaster House constitution that ushered in Zimbabwe's independence in 1980. The Lancaster House arrangements expire on April 18, and any clause in the bill of rights can thereafter be overturned by a two-thirds majority in the national assembly.

After last week's elections, Zanu controls at least 116 of the 150 seats in the new single chamber. Thirty seats will be occupied by chiefs and nominated members.

President Mugabe added to the confusion over the weekend by arguing the party had a mandate, without a further poll "because the issue of a one-party system is there in the manifesto".

In fact, although the party is committed to seek to establish a one-party state according to its constitution adopted in December, no mention of the issue appeared in the election manifesto, which concentrated on economic issues.

## Mozambique peace talks are welcomed by rebels

RIGHT-WING Mozambican rebels yesterday welcomed the Government's offer of talks to end 14 years of civil war, and said they were ready to set a time and place, Reuter reports from Lisbon.

"It looks like talks will take place soon," said Manuel Frank, Lisbon representative of the Renamo (Mozambican National Resistance) guerrillas. He was replying to weekend remarks by Mozambican President Joaquim Chissano, who told Portuguese newspapers his letting Renamo Government was ready to begin immediate talks without insisting on a formal ceasefire as a precondition.

The rebels had repeatedly refused to agree to a ceasefire

before starting peace talks.

Frank said both parties had yet to set a venue and date for talks, which might take place in an African country after Chissano visits Portugal next week. Hundreds of thousands of people have died and the economy has been ruined since Renamo began fighting Frelimo shortly after Mozambique's 1975 independence from Portugal.

Both sides drew up separate peace proposals last year but differed on conditions. So far they have only had indirect contact via Mozambican churches in several meetings in Kenya, which along with Zimbabwe has offered to serve as mediator.

## Captured Frenchman dies

US-BACKED Angolan rebels said yesterday that a Frenchman they captured six weeks ago had died from illness and was being buried in Angola.

Unita (National Union for the Total Independence of Angola) leader Jonas Savimbi

said in a statement issued in Lisbon that 37-year-old Jean-François Grossenbacher had died of malaria and gastritis last Wednesday.

"We deeply regret the death of the Frenchman" Mr Savimbi said. "All [signs] suggest that the war will assume greater proportions," he continued.

## Embattled Horn of Africa is centre of fresh power struggle

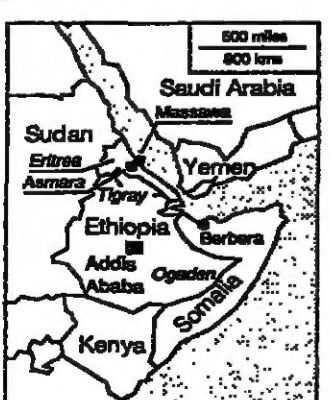
Julian Ozanne reports on how the Red Sea coast is becoming embroiled in the tensions of the Middle East conflict

AS THE superpowers continue to disengage themselves from the embattled Horn of Africa, a new scramble for influence in the region is under way.

Within the last four months, Arab states and Israel have stepped into the vacuum created by the ending of the Cold War in Africa, and the subsequent dwindling flow of military assistance from Western and East bloc governments to Ethiopia, Sudan, Somalia, and their respective rebel groups.

This Arab and Israeli involvement is playing on the region's endemic tensions: Ethiopia is returning to its centuries-old role as a Christian bulwark against Islamic incursions into black Africa. The result may well be as complex and violent as when Moscow and Washington were at loggerheads in the area.

It was Ethiopia's restoration of relations with Israel last November after a 16-year break that marked a critical turning point in the realignment process.



Under heavy pressure from the Soviet Union, its main backer, to reach a negotiated solution to conflicts in Eritrea and Tigray, and having to maintain black Africa's largest army, the Ethiopian Govern-

ment began anxiously looking around for alternative sources of military assistance. Israel grasped the opportunity for several reasons: it wanted a foothold in Ethiopia as the last non-Arab presence on the Red Sea; it was concerned about the increasingly fundamentalist Islamic Government in Sudan; and it wished to relocate the estimated 12,000 Ethiopian Jews - called the Falashas - in Israel.

Alarmed Arab states are responding by stepping up arms deliveries to the secessionist Eritrean rebels.

The strategic importance of the Red Sea coast has long been behind military intervention in the Horn. Between 1963 and 1977, the US provided military assistance to Ethiopia in return for naval facilities at Massawa and access to a communications station at Kagnew, near the Eritrean capital of Asmara.

The Soviet Union retaliated by arming Somalia and Sudan. After the Ethiopian revolution of 1974 and the emergence of a Marxist regime in Addis Ababa, the two superpowers swapped sides.

The Soviet Union and Cuba, previously assisting the Eritrean rebels, moved into Ethiopia at the time of the 1977 Ogaden war against Somalia, while the US started supplying Somalia and Sudan with military hardware.

Less than a decade later, both superpowers began reassessing their commitments. US arms supplies to Sudan were cut off in the mid-80s, while last year military assistance to Somalia was suspended. The Americans also indicated that the naval facilities agreement for the Somali Red Sea port of Berbera will not be renewed.

Under Mr Gorbachev's conciliatory arms agreements with Ethiopia are ending. Soviet diplomats in the Ethiopian capital of Addis Ababa are privately

saying that the current four-year \$2bn (\$2.5bn) arms agreement will not be renewed after it expires on December 31st. The 1,500 Soviet military advisers present in Ethiopia last May have been cut to 600 and have, since December last year, been pulled out of war zones.

Last month the Soviets refused to allow their 16 Antonov transport planes stationed in Addis Ababa to be used to resupply the besieged government garrison town of Asmara.

Similarly the Cubans, who at one time had 18,000 troops in Ethiopia, took swift advantage of the superpower rapprochement, and pulled out their remaining 2,000-strong contingent last September.

East Germany was Ethiopia's other staunch East bloc ally, symbolised in the strong personal friendship between President Mengistu Haile Mariam and Mr Erich Honecker. As well as a flow of arms, either as gifts or on concessional terms, East Germany provided the Ethiopian security police with computers and bugging equipment, backed up by more than 400 members of the Stasi, East Germany's secret police force.

At the time of an abortive coup attempt last May, President Mengistu was on a state visit to East Germany. During that trip he was promised 200 Soviet-designed T-55 tanks as a gift. One hundred were delivered before the fall of Honecker, but the rest of the consignment has since been cancelled. The Stasi have been recalled home, although some have chosen to stay on.

The increased military links with Israel come against this background. Last December the Chief-of-staff of the Israeli Army, Gen Dan Shomron, visited Ethiopia with a military delegation.

According to military attachés in foreign capitals, the Israelis have supplied Ethiopia with cluster bombs for use against the Tigray People's Liberation Front (TPLF), a consortium of Uzi and small arms, and several military advisers. The range of assistance has apparently been limited, however, by Washington's insistence that US-origin weapons cannot be diverted to Ethiopia.

Israel's ambassador to Ethiopia, Mr Meir Joffe, denies his country is supplying military assistance. But he does concede that his Government is increasingly concerned about the growing Arab military presence in Eritrea, and about

preventing the Red Sea from becoming an Arab sea. "We want to make sure the southern outlet of the Red Sea remains secure," he said in an interview in which he emphasised the dangers of an Islamic push southwards.

Meanwhile, Israel's presence in Addis Ababa has allowed the secessionist Eritrean People's Liberation Front (EPLF) to appeal to Arab governments for assistance. Although the leadership of the EPLF is predominantly Christian, half the region's population is Muslim.

In the last three months recycled Soviet weapons, including heavy artillery like 122mm howitzers from Syria and Iraq have been shipped in to the EPLF. The Libyans have been delivering consignments of weapons including ground to air Sam-7 missiles, and the Saudis have provided more than 20 light 30R-35ft bullet boats with outboard motors, used for the lightning assault on the port of Massawa last month and the destruction or capture of 12 Ethiopian naval vessels.

In Tigray, the TPLF is also starting to take effective control of the territory. The overall result, says diplomats in Addis Ababa, could be the break up of Ethiopia in an

atmosphere of increasing Christian-Muslim, Arab-African tension. The scenario that now seems possible is the emergence of a de facto independent Eritrea not recognised by the West, which would be forced to turn to the Arab world for economic assistance.

## Australian Finance Minister resigns

MR Peter Walsh, Australian Finance Minister, resigned from his post yesterday shortly after warning that the country was in grave economic trouble. Reuter reports from Canberra.

Mr Walsh, 55, who took a two-month break last year saying he was overworked, decided not to join the new Labor Government which won a fourth successive three-year term in the March 24 election.

"I have decided not to stand again for the ministry," he said in a brief statement. He gave no reasons for his decision, but added: "For me it is now time to hand over to others."

Mr Walsh, deputy to Treasurer, Mr Paul Keating, said he would continue in the Senate, the upper house of parliament, as a backbencher.

Mr Walsh, who has opposed government decisions to halt mining after pressure from environmentalists, warned last week: "The economic situation is so grave that the Government should not be deflected from pursuing things that should be done."

Australia has a net A\$115bn (\$54.6bn) foreign debt, a trading deficit of some A\$2bn a month, and commercial interest rates of around 20 per cent.

Mr Walsh said he was proud of many of Labor's achievements, including maintaining budget surpluses in the last few years.

Mr Walsh resigned as the Prime Minister, Mr Bob Hawke, continued negotiations with Labor party factions pressing for representation in the new Cabinet.

Mr Hawke is due to announce his new Government later this week. The Defence Minister, Mr Kim Beazley, is a possible successor to Mr Walsh, party sources said.

## Aoun urges Arab states to find new peace deal

LEBANON'S Christian General Michel Aoun, who rejected a 1989 Arab-brokered peace plan, has urged Arab leaders to find a new deal satisfactory to all parties, official sources said yesterday. Reuter reports from Beirut.

Gen Aoun, commander of half of Lebanon's 35,000-man army, has written to the leaders of Saudi Arabia, Morocco, Algeria and to the Arab League about a peace pact, the sources said.

The three states sponsored last year's agreement signed by Lebanese deputies aimed at ending 15 years of civil war in Lebanon.

The accord, reached in the Saudi city of Taif, left power divided between the long-dominant Christian Maronites and the Muslim majority.

But it failed to include a clear timetable for a Syrian withdrawal from Lebanon, cited by Gen Aoun as his main reason for rejecting it.

Meanwhile, Gen Aoun's forces and those of rival militia leader Mr Samir Geagea clashed with artillery and tanks in east Beirut and mountains north-east of the capital yesterday, setting fuel tanks alight. The fighting ended the latest ceasefire arranged by Vatican-backed mediators only a few hours earlier.

At least 839 people have been killed and 2,390 wounded since January 30, when Gen Aoun attacked Mr Geagea's "Lebanese Forces" militia in a bid to crush the main challenge to his authority in the Christian enclave.

Police said the two sides pounded each other's positions with 155mm howitzers, tanks and multi-barrelled rocket launchers. The shelling set fire to fuel tanks in the Aoun-controlled area of Tel el-Dib. The fire threatened to engulf a nearby factory that makes Arak, Lebanon's national alcoholic drink.

Firemen were battling to stop the blaze from reaching the factory. Witnesses said there were a dozen other fires. The short-lived cease-fire negotiated by a three-man committee of neutral Christians on Sunday was the 15th such truce since January 30.

So far, neither side has been able to score a decisive victory. But Mr Geagea's forces control two-thirds of the Christian sector, including the ports in Beirut, Jounieh and Tyblos and all airfields.

Gen Aoun desperately needs to secure at least one port for a supply route. Hostile Syrian troops and their Muslim militia allies ring the Christian sector on its landward side.

Sunday's truce halted two days of large-scale fighting in which Gen Aoun tried in vain to break through the Lebanese Forces' defences in Kerak and Mr Geagea's east Beirut strongholds in the Ashrafieh and Karantina districts.



## AMERICAN NEWS

## Senate set to approve clean air legislation

By Peter Riddell, US Editor, in Washington

THE most far-reaching clean air legislation in US history is this evening expected to surmount the crucial hurdle of approval by the Senate after a month of close votes and clashes between environmentalists and coal mining and motor industry interests.

The measure, worked out after lengthy bargaining between the White House and Senate leaders of both parties, will be as important for US industry as the tax changes of 1981 and 1986 as it will cost at least \$21.5bn a year by the end of the decade.

The compromise has been preserved in face of warnings that "deal busting" amendments would provoke a presidential veto. Senator George Mitchell from Maine, the Democratic majority leader and a strong environmentalist, has argued that "we don't get a clean air bill this year, we will not get a clean air bill this century."

Senator Mitchell's leadership

faced a strong challenge last week from Senator Robert Byrd, his predecessor as majority leader, from the mining state of West Virginia. He pressed a scheme costing \$500m to compensate the 3,000-5,000 miners in his own state, and other areas of Appalachia and the Mid-west, who stand to lose their jobs from provisions encouraging power

utilities to shift away from the high-sulphur coal they produce.

Senator Byrd used all his influence as chairman of the Senate Appropriations Committee controlling spending projects to lobby support, while Senator Mitchell and the White House warned that the measure would wreck the bill.

The Byrd amendment was defeated by one vote, 50 to 49, though with 38 Democrats in the minority against their leader, who was backed by only 16 on his side.

The Democratic and Republican leaderships also worked together to defeat by six and seven vote margins two proposals to strengthen restrictive provisions on motor-vehicle emissions and on urban smog.

The resulting measure emerging from the Senate includes proposals to cut acid rain emissions, to control sources of toxic waste, to reduce smog-producing exhaust emissions from 1993 onwards (at a cost of \$100 or more per car according to the industry), and to introduce a clean fuels programme.

The House is considering a parallel measure, which will have to be reconciled with the Senate version during the summer. Its Energy and Commerce Committee has approved tough anti-smog provisions similar to those rejected in the Senate.

## Shopping binge feared in Brazil

By John Barham in Sao Paulo

**SUPERMARKETS**, shopping centres and department stores across Brazil are bracing for a possible consumer spending binge this week, as Brazilians begin drawing their salaries.

Consumer behaviour will be a crucial factor for the government's drastic anti-inflation policy. The Economy Ministry calculates that roughly \$11bn in salaries will enter circulation this week. Pay packets have been fattened with an increase to compensate for last month's inflation, while prices have begun falling.

If pay packets are emptied into speculative consumption and black market dollars, the inflation policy will be considered to have received a thumbs down, despite opinion polls that show President Fernando Collor de Mello's frontal attack on inflation has the backing of over 80 per cent of the population.

However, if consumers react calmly by saving and spending prudently, the policy may be said to have passed another key test.

Nonetheless, there is growing concern that recession may be the price of victory against inflation, so workers may prefer to save in preparation for expected redundancies or wage cuts.

## Just a simple Texas cowboy worth \$100m

Peter Riddell on the frontrunner in the campaign for governor of the Lone Star state

THE Old West lives. Mr Clayton Williams, the Republican candidate for Governor of Texas, is fighting for cowboy values in the cowboy state; in his own words, "a self-made man who is as comfortable on the back of a horse as he is in a corporate board room". But he is John Wayne with a fat cheque book.

If you want to be Texas Governor the campaign will cost you up to \$20m. Becoming a US Senator for the state is only slightly less expensive. Becoming a big city mayor or state commissioner for agriculture will set you back between \$1m and \$3m.

No wonder that only the personally wealthy or those willing to spend a large part of their time fund-raising seek the top offices.

That is no problem for Mr Williams, who is worth what Texans call a unit - \$100m - from his wide range of cattle, oil, telecommunications and oil interests. He has already spent \$6m of his own money merely to become Republican candidate for an election more than seven months away. And there has been more spent indirectly.

All candidates have spent more than \$25m so far in the governor's race, notably on television advertisements. By November about \$50m may

have been spent. By contrast, spending by national parties and local candidates in the 1987 British general election was \$36m at most.

The rise of Clayton Williams is the political story of this year's US mid-term elections. Never having held office before, he won more than three-fifths of the vote in the March 13 primary and is now the frontrunner to lead the third-largest US state.

Mr Williams appeals to the self-image of many Texans, however urban, as cowboys upholding the simple truths of the Old West. He first came to public notice in 1983 when he led a troop of horsemen up the steps of the state capitol building in Austin to lobby, successfully, against a telephone deregulation bill which would have hurt his company.

His current television advertisements show him riding a horse and he talks of military drill and camps for drug offenders - "introducing young people to the joys of busting rocks".

His message is simple - a \$1.5bn anti-drugs package combining counselling, tougher law enforcement and a doubling of prison space to be financed by \$1.5bn in cuts in spending produced by reductions in the number of state cars and aircraft and by efficiency savings. And he is



Clayton Williams after winning the Republican primary

firmly in the prevailing no-tax-increase camp.

Mr Williams has little to say about the serious problems in the state's education and mental health systems, which, together with the prisons, are subject to court supervision.

Mr Williams clearly loves all the attention. Noting that his first job was selling life insurance, he sees the Governor as a real salesman.

He has also made his mistakes. Last weekend, for instance, he compared rain on

his ranch with a woman being raped: "If it's inevitable, just relax and enjoy it." This remark, for which he has rapidly apologised, not only infuriated women's groups but also highlighted the fine line between charming naïveté and becoming an embarrassment.

Yet, like Ronald Reagan, Williams has a likeability which can overcome such mistakes. And, he is similarly surrounded by professionals who keep him in check most of the time.

Mr Williams has the advantage that the Democrats are still divided - no candidate having obtained more than 50 per cent in the first primary, following a battle which featured boasts about how many executions their rivals had approved - "who has killed more Texans".

The two survivors for the run-off on April 10 are now disputing whether one - Mrs Ann Richards, the State Treasurer - used illegal drugs when she was an alcoholic 10 years ago, and what will be revealed by the tax returns of the other, Mr Jim Mattox, the Attorney General running as "Texas Tough".

At stake is not just the glory of becoming Governor as well as the limited powers of the office, but also, more specifically, a key role in the forthcoming battle with the Democrat-controlled state legislature over congressional district boundaries. This could affect the fate of four or five seats in the House of Representatives.

At a time when US politicians are celebrating the triumph of American democratic values in Eastern Europe and Latin America - and providing advice on how to conduct elections - visiting Poles, Czechs and Hungarians should make a detour to the Lone Star State to see how money talks and nominations can be bought.

## World Bank in pledge on Latin American lending

By Stephen Fidler in Montreal

THE World Bank's expanding role in eastern Europe will not lead it to reduce its lending to Latin America, the Bank's president, Mr Barber Conable, said yesterday.

Addressing the annual meeting of the Inter-American Development Bank, which opened yesterday, Mr Conable pledged "that the increased activities of the World Bank group in eastern Europe will not penalise our programmes either in Latin America or in the rest of the world."

However, he said that the opening up of eastern Europe would provide powerful competition for foreign investment, which should encourage countries in Latin America to create an attractive business environment.

"Given the fiscal pressures in most donor countries, we cannot be very optimistic about the prospects for large increases in official development assistance," he said. Attracting private investment would therefore be critical.

Mr Conable, whose schedule yesterday included a meeting with Ms Zelia Cardoso de Mello, Brazil's Economy Minister, emphasised the need in the 1990s to correct Latin America's crumbling infrastructure and deteriorating health and education indicators.

He said a recent study by the World Bank estimated that \$100bn in road infrastructure has been lost in Latin America over the past few years due to inadequate maintenance.

## Minister quits in Bahamas

By Athena Damianos in Nassau

A bitter month-long debate in the Bahamas House of Assembly over opposition allegations of misuse of official position has led to the resignation of Mr Ervin Knowles, Minister of Agriculture, Trade and Industry.

Mr Knowles, who was also chairman of the Bahamas Agricultural and Industrial Corporation, has consistently dismissed complaints of nepotism raised by the opposition Free National Movement as "baseless lies".

However, last week he conceded the matter could cause embarrassment to the government of Prime Minister Sir Lynden Pindling, and resigned.

## US purchasing index edges up

The purchasing managers' Report on Business Index, based on data compiled from monthly replies to questions to over 300 US industrial companies, edged up from 48.3 per cent in February to 49.8 per cent in March. Anthony Harris reports from Washington.

This level is the highest the index has registered since June 1989. A reading below 50 represents falling activity. Mr Robert J. Bretz, chairman of the National Association of Purchasing Management's Business Survey Committee, said: "The continued easing in the pace of the economic decline as we exit the first quarter is encouraging, but caution should be exercised, since the first robin never makes it Spring."

## Guerrillas intensify Peru poll violence

By Sally Bowen in Lima

PERUVIANS go to the polls next Sunday amid an intensified campaign of intimidation from the Maoist Sendero Luminoso (shining path) guerrillas.

Within 36 hours last week and in broad daylight two parliamentary candidates were assassinated, one in the central Andean town of Huancayo, the other in an outer Lima suburb. A car bomb exploded outside the Ministry of Economy and Finance, killing two and injuring 39 and there have been bombings across the country.

Novelist Mr Mario Vargas Llosa, leading the Democratic Front alliance, is clear frontrunner for the presidency but is unlikely to obtain the 50 per cent he needs to avoid a second-round run-off.

Final opinion surveys give Mr Vargas Llosa some 42 per cent support nationally, a comfortable lead over now second-placed Mr Luis Alva Castro of the ruling American Popular Revolutionary Alliance (Apra). The Democratic Front is a slightly uneasy alliance of the novelist's Freedom Movement and two older centre-right parties, former President Fernando Belaunde's Popular Action and the Popular Christian Party, headed by Mr Luis Beltrán. It looks unlikely to obtain an outright parliamentary majority in either house.

The United Left, the second political force in the general election of 1985, is now divided. Neither the original party's university professor candidate Mr Henry Pease nor Socialist Left's midday Marxist ex-mayor of Lima Mr Alfonso Barrantes is expected to reach 12 per cent of the vote. Mr Barrantes' broad-based popularity has been insufficient to overcome weak grass roots party organisation and lack of financing.

Apra's steadily improving opinion poll performance has amazed and disconcerted many Peruvians, especially in the capital. In a recent television interview Mr Vargas Llosa said: "I simply can't believe that one in five Peruvians wants the present government to continue."

Inflation is running at between 30 and 35 per cent monthly, reaching a record 2.75 per cent last year. Political violence claims an average of almost nine lives a day. The economy is beset by a swollen public sector, rampant corruption and heavy dependence on illegal coca earnings.

Mr Vargas Llosa promises to restructure the state, privatise all state companies, take personal charge of the anti-subversive war and bring inflation down to 10 per cent within a year.

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## WORLD TRADE NEWS

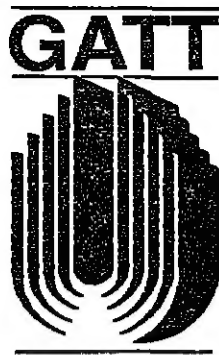
## EC and Washington agree how to liberalise trade in services

THE EC and the US have agreed how to liberalise the \$500bn a year world trade in services. William Dullforce reports from Geneva. A joint paper to the group negotiating services in Gatt's Uruguay Round outlines initial commitments countries would be expected to make under a framework agreement and a mechanism for achieving further liberalisation.

By resolving most of their differences, the two trading powers have kept the talks on track for a draft text of a General Agreement on Trade in Services (Gats) ready by July. But their approach contrasts with that preferred by most developing countries, leaving unsettled matters the developing countries consider vital.

Under the EC-US proposal, governments would start applying in full some basic provisions, including non-discrimination and transparency (making public information on all regulations and guidelines) to trade in services.

Other basic provisions, such as national treatment for foreigners and free market access, would be applied however far they were not inconsistent with a country's existing legislation or regulations. But each would have to identify on a schedule all inconsistent laws and rules, or else comply with the general provisions.



A country can also negotiate limited reservations to some provisions for inclusion on its schedule. But it would be bound to allow cross-border sales, the movement of persons to sell services, rights of establishment, licensing and certification, unless its schedule included specific reservations on these points.

After the entry into force of the framework agreement and the schedules of reservations, liberalisation would go forward through periodic multilateral negotiations, during which the inconsistencies with the basic provisions and the reservations would be gradually eliminated. Countries would be able to negotiate improvements bilaterally but benefits resulting

from bilateral concessions would have to be extended on a most-favoured nation basis to all other countries. South Korea, for instance, would have to extend to others the advantages it has recently conceded under pressure to US insurance companies.

The sting in the tail of the EC-US proposal comes in the last sentence which would allow a government to refuse to apply Gats provisions to a country it considered was maintaining too many reservations on its schedule.

In essence, the EC-US approach calls on countries to liberalise trade in services to the fullest extent, apart from the specific reservations they may include on their national schedules. Mr Richard Self, chief US negotiator, said the approach was supported by practically all the OECD countries. The developing countries want to stick to the traditional Gatt approach of gradually eliminating over time existing obstacles to free trade.

Despite their agreement on approach, the EC and US continue to differ on some fundamentals. Brussels has not convinced Washington that the inconsistencies with the basic provisions and the reservations would be gradually eliminated. Countries would be able to negotiate improvements bilaterally but benefits resulting

## Canadians to visit Mexico this week

A TOP-LEVEL Canadian trade mission visits Mexico this week. In the latest move by the two nations to expand commercial ties, Bernard Simon reports from Toronto. An official said the mission, due after a trade ministers' meeting in Mexico City, is "part of intensifying the relationship" between Canada and Mexico.

Recent contacts have included a visit by five Mexican cabinet ministers to Ottawa, and a trip by Canada's Premier, Mr Brian Mulroney, to Mexico in March.

Canada's interest in Mexico has grown following reports that the US and Mexico are edging towards a bilateral trade pact, and after a study on the threat to Canadian car parts makers in the US market from Mexican industry. Mexican exports to the US have recently shown a growing similarity to those from Canada.

Canada dismisses such fears. The US-Canada pact will eliminate customs duties between the two by January 1 1998, but products originating in third countries are excluded from the free trade arrangement.

Canada-Mexico trade is modest compared with both countries' trade with the US.

## EC aims for talks with Efta in May

By David Buchanan in Luxembourg

THE European Community has said it hoped to start full-scale talks on a common economic zone with the European Free Trade Association (Efta) next month, despite fresh financial complications.

Mr Frans Andriessen, EC External Relations Commissioner, said preliminary discussions with the seven Efta nations had failed to resolve disagreements over how the two blocs should reach decisions.

Nor had they solved how far Efta countries could accept EC rules in agriculture, fish and movement of workers, as well as on free establishment of banks and free movement of capital. Switzerland, Sweden and Liechtenstein were proving the most resistant, EC officials said.

In his country's increasingly evident role of spokesman, at least for his fellow-Scandinavians within the EC, Mr Uffe Ellemann-Jensen, Danish Foreign Minister, said he hoped the EC would finish its negotiations with Efta before embarking on its own internal monetary negotiations. But Mr Andriessen thought any EC-Efta accord was more likely to come early next year.

Mr Andriessen told ministers he would continue exploratory talks on future treatment of Japanese car imports restraint with Tokyo, which had told him last week it was ready to discuss transitional restraint while the EC moves to a free car market after 1994. The EC and Argentina yesterday signed a trade and economic co-operation pact held up until President Carlos Menem restored full diplomatic relations with the UK. The accord is designed to foster two-way trade, amounting to £203m (\$3.63bn) a year, and establishes a joint committee to meet once a year.

## Kaifu launches US-Japan talks with call to Bush

By Nancy Dunne in Washington

MR Toshiki Kaifu, Japan's Prime Minister yesterday launched a key set of US-Japan talks with a 15-minute telephone call to President George Bush explaining his efforts to resolve the trade tensions between the world's two largest economies.

In addition to the 64-member Japanese delegation now in Washington for the talks, due to end today, Mr Kaifu sent a personal envoy to meet the President and Administration officials to stress his commitment to progress. Mr Nobu Matsunaga, former Ambassador to the US, will present a letter from Mr Kaifu to the President.

President Bush called the telephone conversation "very fruitful" and said he was encouraged about the efforts to narrow the \$49bn trade imbalance between the two countries.

The talks, under the Bush Administration's Structural Impediments Initiative, are to produce an interim report due tomorrow, in which both sides state their plans to attack deep-rooted problems identified as the source of the US deficit.

A Japanese Foreign Ministry official insisted Japan's response to US complaints was not the result of threats of US retaliation, but deadlines, set by Congress, which could end in sanctions looming. The official portrayed the package of proposed reforms as an effort to make the Japanese economy more compatible with the rest of the world.

Echoing the argument made in frequent trips to Tokyo by White House officials, he said: "We are living in a world of increasing inter-dependence. We have to live with other countries, or we cannot conduct business with them."

The official noted wide-spread criticism in his country's media of Japanese business practices and said: "This is not being done for the sake of others, but for Japanese consumers."

Recent progress in sectoral talks had come, he added, through "close co-operative efforts" with members of the Prime Minister's Liberal Democratic Party and cabinet officials.

Agreements in principle have been struck on US complaints over trade in satellites, supercomputers and telecommunications, but more negotiations will be needed for final settlement of the telecommunications issue. The official said there was a "certain prospect of settlement" on US demands for an end to trade barriers on foreign lumber exports.

The Japanese are reported to have come to Washington with a list of 80 suggestions for improving the US economy. The package of Japanese reforms is expected to include: partial deregulation of the retail system to hasten approval of building permits for large stores; an increase of spending for Japan's Fair Trade Commission and public works system; and changes in land use policy.

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	1990	1989	
SALES	£1,181m	£1,032m	UP 14%
OPERATING PROFIT	£89.0m	£76.9m	UP 16%
PROFIT BEFORE TAX	£80.1m	£72.4m	UP 11%
EARNINGS PER SHARE	33.5p	30.1p	UP 11%
DIVIDENDS PER SHARE	8.4p	7.0p	UP 20%

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FULL YEAR PROFIT BEFORE TAX FROM 1985 TO 1989.

## Motorola wins chip reprieve in US court

By Louise Kebbe in San Francisco

MOTOROLA, the leading US semiconductor manufacturer, has won a reprieve from a court judgment that would have halted sales of its flagship microprocessor product in the US.

On Friday a federal judge in Austin, Texas, suspended a court order that would have immediately prevented Motorola from selling one of its most popular and profitable semiconductor devices in the US market.

The order stemmed from a patent infringement dispute between Motorola and Hitachi, of Japan, in which both companies accused the other of patent infringement.

In a judgment issued last Thursday, both companies were found to have infringed the other's patent rights. Both companies were ordered to halt shipments, in the US, of

infringing products. In addition, Motorola was ordered to pay Hitachi \$500,000 in damages, while Hitachi was ordered to pay Motorola \$1.3m.

The judge's decision was, however, more damaging to Motorola than to its customers in the US computer industry including Apple Computer, Hewlett-Packard, Next Inc and others who rely upon Motorola for supplies of this critical microprocessor component.

Motorola immediately appealed against the judge's decision to ban sales of its 68030 microprocessor, and on Friday won a temporary reprieve. With three patent disputes still pending between Motorola and Hitachi, the companies are now under pressure to reach an out of court settlement less damaging than the court order.

## Glaxo plans stake in Soviet drug factory

By Peter Marsh

GLAXO, Britain's biggest pharmaceuticals company, plans to take a majority share in a factory in the Soviet Union to make Zantac, the company's latest drug, which is the world's top-selling medicine.

The venture would be among the first manufacturing projects in the Soviet Union by the international drugs industry. Several big drugs companies are considering investments there, and eastern Europe, because of recent political changes in the region, but most schemes are still at the early planning stage.

Interest in the Soviet Union by the medicines business is high. Much of the large demand for pharmaceuticals there can scarcely be met from Soviet drug plants, many of which have been closed in the past year because of pollution problems.

The cost of the Glaxo project

is still being worked out, but it is thought the UK company might contribute slightly more than half the total \$25m investment in a new factory. The rest would most likely come from Karl Marx Kombinat, a Soviet state-owned medicines organisation which would act as Glaxo's partner for the venture.

Glaxo is at an "advanced stage of discussion" on setting up the drugs factory, at Krasnodar, in the Kuban region. If the plan goes ahead, work would start next year, with the plant ready in 1994.

©KLM Royal Dutch Airlines said it will begin twice weekly flights to Dresden, East Germany, starting on July 4, the company announced, AP-DJ reports from Amsterdam.

The 14-hour service on the Boeing 737-300 will leave Schiphol airport on Wednesdays and Fridays.

## S Korea asked to ease curbs on Scotch whisky

By James Sutton, Scottish Correspondent

SOUTH KOREA is being asked to ease its restrictions on Scotch whisky sales, by officials of the Scotch Whisky Association (SWA) who are visiting Seoul this week. The association says that discrimination against Scotch whisky in South Korea is "penal and blatant".

Although South Korea in January ended the quota system which severely limited exports of whisky bottled in Scotland, the SWA says that Scotch and other imported whiskies are confined to 1 per cent of the South Korean spirits market, by six different taxes which can inflate the price of a bottle of whisky more than 11 times before it reaches the consumer.

The taxes, higher than those on imported brandy and white spirits, as well as on domestic spirits, mean a standard bottle

of Scotch whisky landed for less than \$3 can sell for \$20 in a South Korean supermarket. Because of the tax system, whisky can cost \$90 a bottle in saloons, nightclubs and bars, the SWA says. It complains that licensing procedures for wholesale liquor distributors face onerous restrictions, making it possible for influential South Korean companies to block the distribution of whisky.

Scotch whisky companies are not allowed to trade in Korea but must use local companies. The local spirit, soju, has 97 per cent of the spirits market. Mr Bill Bewsher, director general of the SWA, says that after Britain's recent success in persuading Japan to reduce its taxes on Scotch whisky, he hopes to make progress with South Korea to do the same.



# *Building a single Europe is a grand idea. Here are a few transactions which are already making it a reality.*

## FOOD

Doux (France)  
has acquired  
Porta-Pygasa (Spain)

Harry's (France)  
has been acquired  
by Tirlemontoise (Belgium)

Unichips (Italy)  
has acquired  
Biscuits Gardeil (France)

## ELECTRONICS / COMPUTER SERVICES

Sema Group (UK)  
has acquired  
ADV / Orga (Germany)

Metrologie (France)  
has acquired  
Celdis (Italy)

Optilas (France)  
has acquired  
Elicam (Italy)

## ADVERTISING / SERVICE INDUSTRY

Havas (France)  
has merged its Avenir media  
interests with those of MAI (UK)

I Grandi Viaggi (Italy)  
has been acquired through  
a LBO

Fusiman (France / Belgium)  
has been acquired  
by SITA (France)

## EQUIPMENT / ENGINEERING

Delmar Group (UK)  
has been acquired  
by Bromsgrove Industries (UK)

The shareholders  
in Brinks Emece (UK / Spain)  
have sold the company  
to Prosegur (Spain)

Melitta (Germany)  
has acquired  
Reneka Industries (France)

## PAPER / PACKAGING

Nord-Est (France)  
has acquired  
Cartolabor (Spain)

Novembal (France)  
has acquired  
Chacon (Spain)

Novembal (France)  
has acquired  
Embalaplas (Spain)

## FINANCIAL SERVICES

Compagnie Bancaire  
has - through UFB -  
acquired  
Humberclyde Investments (UK)

UCI (France / Spain)  
has acquired  
Fideauto (Spain)

UFB (France)  
has acquired  
Cefinsa (Spain)

## CHEMICALS / PHARMACEUTICALS

Orkem (France)  
has acquired  
Coates Brothers (UK)

Sanofi (France)  
has acquired  
Parfums Stern (USA)

Petrofina (Belgium)  
has acquired  
IPA (France)

## CONSTRUCTION / CEMENT

Ciments Français (France)  
acquired a shareholding in  
Financiera y Minera (Spain)

Fidel Azcabide (Spain)  
exchanged shareholdings with  
Calcitherm (Netherlands)

Weber & Broutin (France)  
acquired  
Modenfix (Italy)

## FASHION / TEXTILES

Bassetti (Italy)  
acquired  
Jalla (France)

Americanino (Italy)  
acquired  
Papas (Italy)

Sanitary Underwear (Belgium)  
was acquired by  
Ten Cate (Netherlands)

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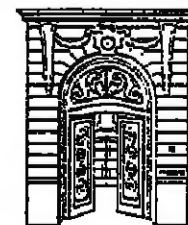
market-places, and benefits, in its merger and acquisition activities, from the close rapport which exists between its officers in different locations and from their in-depth knowledge of the local industrial landscape.

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# PARIBAS





## UK NEWS

## Britain to stay out of Unesco, US may follow

By Robert Mauthner, Diplomatic Correspondent

BRITAIN is expected to announce today that it will not, for the moment, rejoin the United Nations Educational, Scientific and Cultural Organisation (Unesco) which it left in December 1985.

The decision is expected to be followed in the near future by a similar move by the US, which withdrew from Unesco a year before the UK.

Both the British and US governments, which withdrew from the international organisation because they felt it was too politicised, overmanned and financially mismanaged, have been disappointed that the reform programme promised by Mr Federico Mayor, Unesco's director-general, has taken so long to implement.

London and Washington, as well as several other industrialised countries, including Canada, Australia, Japan and Switzerland, have objected particularly to Mr Mayor's recent nomination of some 20 new senior directors without prior consultation of Unesco's Executive Board.

Mr Mayor's critics also claim that these appointments will cost more than \$6m at a time when the organisation should be concentrating on financial retrenchment - he maintains that the budgetary cost is only half that amount.

## Equipment cuts forced by surprise inflation rise

## Drop in defence spending marks post-war milestone

By David White, Defence Correspondent

BRITAIN'S spending on defence is expected to fall by 3 per cent in real terms in the next financial year, officials disclosed yesterday on publication of the 1990 defence policy paper.

The drop means UK defence spending will fall below 4 per cent of gross domestic product for the first time since the Second World War. In 1989 Britain was the third largest spender in Nato in terms of share of GDP, after Greece and the US.

At the same time, the Ministry of Defence is planning to start wider consultations "as soon as possible" on changes under review within the Ministry concerning the size and structure of Britain's forces.

Mr Tom King, the Defence Secretary, said: "It is important that we proceed with all reasonable speed." However, he would not say when the first conclusions were expected from current work on "options for change" being undertaken by the central defence staffs and the MoD's Office of Management and Budget.

The £21.2bn expenditure for 1990-91 agreed last autumn between the Ministry of Defence and the Treasury was

initially designed to hold the level in real terms roughly steady. But higher than expected inflation has forced the MoD to accommodate reductions, particularly in the purchase of equipment.

Officials said they expected the spending figures agreed for the two subsequent years would mean a resumption of inflation-adjusted growth and bring the budget roughly back to the level of 1988-89 in real terms. However, they said the plans could be affected by the outcome of the review now under way.

Defence spending in 1989-90 is expected to show a 1.5 per cent rise in real terms to £20.63bn, almost £500m more than planned.

Mr King said yesterday's policy document was not meant to be a master plan but to provide the background to the current discussions.

He acknowledged that uncertainty about the Government's plans had caused jitters in the armed forces, especially in West Germany.

At a press conference he

what the outcome is likely to be.

Mr King said changes in the UK's defence commitments had to await developments in the Conventional Forces in Europe (CFE) arms reduction negotiations and the "two-plus-four" talks on the future of Germany and Berlin.

British forces would continue to be needed in Germany even if the Soviet Union withdrew all its troops from Eastern Europe, he said.

The presence of Nato troops was justified by the relative difficulty of sending reinforcements across the Atlantic. Total removal of these troops would be "enormously damaging to the present structure of Nato," he added.

The policy document reaffirms the Government's policy on introducing the Trident submarine-launched nuclear deterrent from the mid-1990s, irrespective of prospects for a US-Soviet treaty to reduce strategic arms.

"Reductions in US and Soviet strategic arsenals would have to go much further before we could even consider including the British deterrent in any future negotiations."

## Former director of Citicorp arm on share charge

By Richard Waters

A FORMER director of Springmount Vickers Asset Management, a Citicorp subsidiary, has been arrested and charged with making misleading statements over the sale of a £23m block of shares in Ferranti.

The two charges against Mr Christopher Nigel Roberts relate to the sale of shares last July to Smith New Court, securities house. Earlier this year, Smith New Court started its own legal action for damages against Springmount over the sale, alleging fraudulent misrepresentation.

The charges, carry a maximum penalty of seven years imprisonment, a fine, or both. Mr Roberts was arrested after a joint investigation by the Metropolitan Police and the Serious Fraud Office and released on bail.

The shares had been owned previously by Mr James Guerin, Ferranti's former deputy chairman and former head of International Signal and Control, which was sold to Ferranti in 1987. A massive alleged fraud at ISC was revealed less than two months after Smith New Court bought the shares.

Smith New Court reported a substantial loss, thought to be nearly £8m, on its Ferranti stake last year, and is thought to be sitting on a further loss of around half as much again.



The scene yesterday at Strangeways Prison

## Police press to retake prison

By Alan Pike

THE operation to regain control of Strangeways Prison, Manchester, northern England, continued yesterday.

Home Secretary David Waddington told MPs that there would be a thorough inquiry.

He told a silent House of Commons: "The general picture is of prisoners indulging in violence on other prisoners - the full consequences of

which remain to be discovered."

Prisoners in one cell block hung a makeshift poster from a window proclaiming "No Dead" as parliament debated the riot.

Prison officers regained control of the remand wing yesterday morning, and during the afternoon took control of the kitchen area and stores.

By yesterday evening 114 prisoners were still at large.

So far 1,458 inmates have been transferred to other prisons and 24 are in outside hospitals suffering from injuries received in the riot. Some were suffering from drug overdoses, apparently after rioters broke into the prison pharmacy.

As darkness fell about 30 prisoners were on the roof.

## PARLIAMENT DEBATES LONDON RIOT

## Tax campaign MPs accused of backing violence on streets

By Ralph Atkins

THE CONSERVATIVE government's attempts to blame comments by some opposition Labour MPs for encouraging violence at Saturday's anti-poll tax demonstration sparked political clashes in the House of Commons yesterday.

Opposition MPs were incensed at what they saw as a descent into "party politics" by Mr David Waddington, the Home Secretary.

But Mr Waddington said Labour MPs who backed non-payment of the new Community Charge, the so-called poll tax which has replaced the old rates system, could not expect those they sought to influence "to draw a neat distinction between one sort of law breaking and another."

His comments came as Mr Chris Patten, environment secretary, prepared to detail arrangements for setting limits on high-spending authorities.

His announcement is likely to fuel the intense political debate in parliament about the implementation of the poll tax. Conservatives remain uneasy about the impact on many traditional Tory voters but were yesterday united in condemning the weekend's riots.

The number of councils likely to be "capped" on spending is not thought to exceed two dozen, despite substantial differences between Government estimates and actual poll tax rates set. Local authorities may challenge the Government's decision in court, further delaying and confusing this year's settlements.

In his House of Commons statement, Mr Waddington said

about 3,000 "troublemakers" had remained behind after Saturday's rally in central London. He condemned the "disgraceful criminal behaviour" and promised that the police would "make every effort to bring to justice those who committed these appalling crimes."

Mr Waddington repeatedly dismissed Labour calls for a wider inquiry into the cause of the outrage. "One can identify quite easily the causes of this violence - sheer wickedness," he said.

His remarks, which won enthusiastic backing from Government non-cabinet ministers increased pressure on the Labour leadership to take a stand against those backing the campaign of peaceful civil disobedience.

But Labour party sources reacted angrily, accusing the party of "muddling". They argued that MPs backing non-payment - although wrong - had the right follow their consciences.

They stressed that any legal action was a long way down the line and that party members could only be disciplined in the near term if they broke Labour Party rules.

Mr Roy Hattersley, opposition spokesman on home affairs said the party "condemned without reservation or qualification" the violent offences. He asked Mr Waddington to consider an investigation into the extremist organisations behind the violence.

Mr David Nellist, and spokesman for the All Britain Anti-Poll tax federation, condemned the action of anarchists.

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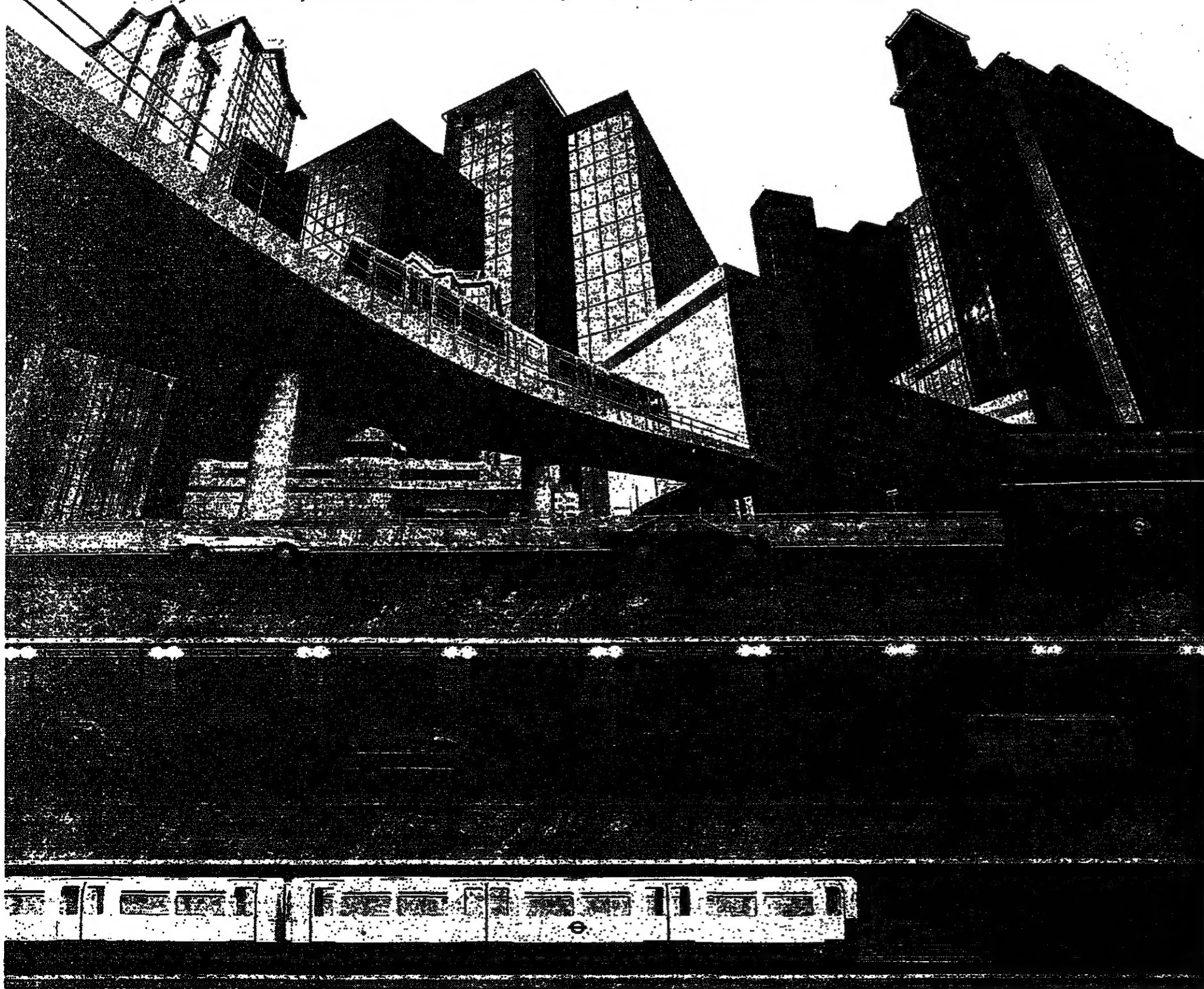
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## Shopkeepers fear for a taxing way of life

By Richard Evans

THE 500,000 small shopkeepers in England and Wales who live over the shop, often regarded as the bedrock of Conservative Party support, fear they could be a dying breed because of the dual impact of the poll tax and the uniform business rates.

Research conducted by the National Federation of Self Employed and Small Businesses has found that corner shop owners, similar to Mrs Thatcher's father in Grantham, stand to lose most from the Government's reform of the rating system which came into force on Sunday.

The belief is that the combination of higher business rates following the recent revaluation, together with community charge payments in place of domestic rates, could drive many small businesses to the wall.

The survey conducted by the NFSE among 200 small businesses where families live above the shop shows that nearly half will be doubly hit by the new rating system because business rates will be replaced by both the UBR and the poll tax.

The survey reveals that 73 per cent of shops with a apartment above face increases of more than 50 per cent, 35 per cent will have their combined rates doubled, and 9 per cent will have increases over 200 per cent, some reaching 400

per cent. In a letter to Mr Chris Patten, Environment Secretary, the Federation has asked for small business phasing relief, which allows the phasing in over five years of substantial UBR increases, to be extended to include community charge payments for business owners whose families live above the shop.

It also wants the maximum permitted rate increase paid per year by a small business to be lowered from 15 to 10 per cent in real terms, and the threshold to qualify for small business transitional relief raised to a new rateable value of £15,000, or £25,000 in London. Current limits are £10,000 and £15,000.

In addition, it believes that transitional protection should be extended to all businesses in existence on April 1 1990, whether or not they move premises. As matters stand, the full UBR increase has to be paid by any business owner moving premises.

Mr John Harris, chairman of the NFSE rates committee said at a London press conference yesterday that there had never been a single issue about which members felt so strongly.

"The vast majority feel let down and abandoned by a government that previously placed so much stress on support for small businesses."



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## UK COMPANY NEWS

## British Gas monopoly challenged

## BP signs deals to supply gas to industrial users

By David Thomas, Resources Editor

BRITISH PETROLEUM has entered the industrial gas market by signing contracts to supply gas direct to companies in northern and central England.

This is only the second time that British Gas's monopoly on the supply of North Sea gas to industrial and commercial users has been denied, following mounting pressure by the regulatory authorities to allow independent suppliers to sell their own gas through British Gas's pipeline system.

BP established a new company, BP Gas Marketing, to tackle the industrial gas market in January. It is planning to announce today that it has signed its first two contracts to supply gas direct to industrial users.

Its first customers are to be Euromax, a subsidiary of Amax, the large US aluminium producer, which will be taking BP gas at its factory in Corby, Northamptonshire; and MS International, which will use BP gas at its defence equipment plant in Doncaster, Yorkshire. The plants use about 1m

therms of gas a year each.

BP's industrial gas business will be limited initially by its lack of gas not already contracted to British Gas, but Mr Dick Oliver, BP's general manager of European gas, said he hoped that BP would have about 20 industrial customers by the end of the year.

The company is initially concentrating on medium-sized industrial and commercial users of gas in the Midlands, but ultimately it hopes to have customers throughout the country.

Mr Oliver said BP was able to compete with British Gas by offering better prices and more flexible contract terms.

Quadrant, a joint venture between Esso and Shell, was the first company to break British Gas's industrial gas monopoly when it signed two customers in Scotland last month. BP will supply its industrial customers initially with gas from the Welland field in the southern basin landed at the Bacton terminal in Norfolk.

## British investors discuss plans to privatise Polish TV station

By Raymond Snoddy

A GROUP of British investors is negotiating with the Polish Government on plans to privatise the Polish second television channel and run it on lines similar to Channel 4, one of the UK's independent stations.

Mr Justin Dukes, former managing director of Channel 4, is leading a group of private British investors who would take a 30 per cent stake in the Polish channel if the plan goes ahead.

The British company, European Communications Industries (ECI), and

Polish Television have in the past few days completed joint feasibility studies for the creation of an independent Polish second channel.

The feasibility study will now go to the Polish Government and Mr Dukes is expected to give evidence on the proposal to Polish parliamentarians within the next few weeks.

Under the privatisation plan Polish interests would hold a majority stake and the aim would be to stimulate Polish television production by creat-

ing an independent Polish programme production sector.

In Britain the arrival of Channel 4, which commissions virtually all its programmes, led to the creation of a viable independent production sector.

It is difficult to put a precise value on the channel - the deal involves the equivalent of privatising BBC 2 - but sums of around \$20m are being talked about.

At the beginning ECI, whose investors include Mr James Lee, former

chief executive of Goldcrest, and Mr Tim Rix, who has just retired as chief executive of Longmans the publishers, were looking at the possibility of helping to set up a new third television channel in Poland.

When they were told there were serious questions about the future of the second channel because of Poland's economic difficulties the group turned its attention to finding a viable way forward for the channel.

Under an agreement signed with

Polish Television on a feasibility study all profits in a restructured second channel would go for five years towards paying for the creation of a third channel.

The privatisation plan is believed to have significant support in some sections of the Polish Government but it is likely to be opposed by many Polish broadcasters. A privatised second channel would inevitably mean, at least in the short term, fewer jobs in the state broadcasting organisation.

## February figures welcomed by the Government after January's record rise in consumer credit

## Consumer activity slows down but doubts persist over economy

By Rachel Johnson

CONSUMER borrowing and spending in February moderated slightly after January's peak levels, but still gave the UK Chancellor of the Exchequer evidence of the economy's resilience to his policy of high interest rates.

The Central Statistical Office announced that the increase in the amount outstanding of consumer credit in February was £263m, after a record rise in January.

The markets had been expecting a smaller rise of about £200m to follow the record £335m surge in borrowing recorded in the previous month. The Treasury said that the figures "showed a welcome reduction from January's high

levels." Final retail sales figures for February, also published yesterday, were revised down slightly. But the total published still indicated that the economy was not slowing as rapidly as the authorities would like.

The rise in the volume of retail sales was revised from 2.4 per cent to 2.2 per cent, a sharp monthly rise. City of London economists said this gave additional evidence of the "traditional interest rate insensitivity of the UK."

The biggest increase was in sales of household goods, which the CSO said could have been a consequence of storm damage. Sales of food were also unusually strong.

Economists said that both sets of data yesterday confirmed the buoyancy of consumer demand and called into question Mr John Major's judgment not to raise taxes further in his March budget.

Mr Simon Briscoe, economist at Warburg Securities, pointed out that the average increase in outstanding credit over the past three months was £225m, higher than the £205m average in the period from September to November. "The trend is upward if anything, and the markets are right to be on their guard," he said.

Figures for outstanding consumer credit, however, have been erratic. The CSO said that a trend had become "difficult

to discern" after the distortions of recent months, but that February's official figures showed a "return to the levels of increase experienced in 1989."

Last December, consumers paid off more than they borrowed, resulting in a £39m drop for the first time in outstanding consumer credit. But in January, consumer borrowing reached its record high. The CSO said both figures had been distorted by administrative difficulties caused by last year's 10p epidemic.

Mr Gordon Brown, the Shadow trade secretary, said: "Within days of his budget, the Chancellor's budget forecasts are already out of step with economic reality after today's

higher than expected consumer credit and retail sales figures." The value of retail sales was 9 per cent higher than in February 1989, based on unadjusted data. The index of final retail sales in February, seasonally adjusted, stood at 194.5 (1985=100), after a provisional estimate of 125.0.

THE value of management buy-outs completed in the first three months of 1990 declined sharply as high interest rates and the problems experienced by recent retail sector buy-outs such as MFI and Magnet have begun to make an impact.

Deals worth a total of £560m were completed in the first quarter, below the £650 figure of the last quarter of 1989 and

the record-breaking £3.56bn in the third quarter of that year, according to accountants Peat Marwick McLintock.

The most recent quarter's performance was the lowest since the first quarter of 1988 when, in the aftermath of the October 1987 stock market crash, deals worth just £490m were completed. While the value of deals was sharply lower the number of buy-outs has held up.

Fourteen large buy-outs (each valued at £10m or more) were completed, together with an estimated 105 smaller deals.

This compares with 20 large deals in the fourth quarter of 1989 and 13 in the third quarter.

## Direct mail tops growth league in marketing

By Alice Rawsthorn

THE DIRECT MAIL industry has emerged unscathed from the recession in the marketing services sector by becoming the fastest growing area of marketing last year.

The latest statistics from the Direct Mail Information Service show that the level of expenditure on direct mail rose by 43 per cent to £787m in 1989. This means direct mail grew far faster than other areas of marketing, which were restricted to single digit growth for the year.

Direct mail, or "junk mail" as it is commonly called, enjoyed buoyant growth throughout the 1980s. The number of direct mail letters sent in the UK doubled to more than 2m during the decade so that the average household now receives around five items of junk mail every month.

The industry's growth has been fuelled by advances in technology that have enabled companies to identify suitable groups of consumers more accurately. At the same time consumers have found it easier to respond to direct mail due to the wider use of credit cards and of free telephone services to the caller.

Traditionally direct mail has been dominated by the mail order houses and financial institutions, such as insurance companies. The UK industry is now following the precedent set in the US for a wider range of advertisers to use direct mail as part of their marketing programmes.

The packaged goods manufacturers, long established as the bastion of television advertising, are increasingly using direct mail: as are charities and pressure groups, such as Friends of the Earth.

However the UK market is not yet in the same state as the US, where direct mail is a more mature marketing medium.

The scale of the direct mail market is also far smaller in the UK than the US. Direct mail may be the UK's fastest growing marketing medium, but the 2m letters delivered across the country pale in comparison with the US where more than 12m mail order catalogues alone were dispatched last year.

## In Brief

## UK should 'consider' imposing ferry rules

Britain should consider imposing higher safety standards for vehicle ferries if agreement cannot be reached on improving existing international safety standards according to a report commissioned by the Government after the Zeebrugge disaster three years ago.

Just under 200 people died when the Herald of Free Enterprise, owned by P&O European Ferries, capsized just outside Zeebrugge Harbour. Following the accident the Government sponsored a film research programme into improving safety of passenger ferries.

## Earth tremor

An earthquake of 4.1 on the Richter scale was felt in the outskirts of London to Manchester and South Wales yesterday but there were no early reports of major damage or injuries, although offices were evacuated in some areas and structural damage was reported in the north-west. The tremor reached four on the Richter scale.

## Brymon air link

Brymon Airways, the UK carrier, launched a four-times daily service from London City Airport to Amsterdam yesterday. However, Mr Michael Bathgate, commercial director of the company, warned that a huge question mark would hang over the airport if planning permission for a runway extension was denied.

## Ulster training

Northern Ireland's new training and employment agency was formally launched yesterday with a staff of 1700 and an annual budget of £15m. The new body has inherited the functions of several industrial training boards and assumes responsibility for a number of Government programmes.

## Risks at seaside

Holidaymakers at British seaside resorts are not being told about the health dangers from swimming in the sea, claims the National Consumer Council. The NCC says in some areas of the UK about two-thirds of beaches fail European quality standards.

## London setting for a Hollywood park

By David Churchill, Leisure Industries Correspondent

A GOVERNMENT decision is expected this week on whether the proposed £200m film studio and theme park development at Rainham Marshes on the outskirts of east London, should go ahead.

The studios and theme park are being developed by MCA/Universal, the US entertainment group, and a consortium of British companies including the Rank Organisation.

But Rainham Marshes is one of the largest wild-life reserves in the south-east and criticism of the project has come from conservation groups. If a public inquiry is held, the project's backers are expected to switch their attention to a site near Paris close to the planned Euro Disneyland theme park, which is due to open in 1992.

Similar film studios and a theme park jointly owned by MCA and Rank are due to open

next month in Orlando, Florida, close to the Walt Disney World leisure complex.

Orlando has become a key overseas travel attraction for Britons this year because of the popularity of the Disney theme parks. A new survey by American Express, shows that long-haul holidays to the US are the fastest selling holidays for travel agents.

Holidays to Mediterranean resorts are running at a level 20 per cent below last year. Meanwhile, there is speculation in Florida that Harrods, the London-based department store, may become the retail flagship for a new shopping mall being developed by Disney at Walt Disney World.

Harrods has already entered a joint venture with Disney and opened a store at Disney's "Queen Mary" attraction at Long Beach, California.

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# MANAGEMENT: The Growing Business

## Swedish entrepreneurs

### A need to break out

Charles Batchelor explains how the country's growing companies are overcoming the constraints of a small domestic market

Bewator, a Stockholm-based supplier of access control systems, is currently facing up to the challenge which confronts most Swedish companies as they grow. After more than a decade of concentrating mainly on building up its domestic sales, Bewator is making a determined effort to expand its overseas business.

With just 20 per cent of its SKr48m (€4.8m) turnover coming from outside Sweden — a low proportion by the standards of most growth-oriented Swedish companies — Bewator must increase its exports if it is to maintain the rapid expansion of recent years.

A domestic market of just over six million people means Swedish companies are forced to think in terms of international markets at a far earlier stage than their British, French or West German counterparts. Companies making specialised or high-technology products are under particularly strong pressure to export in order to reach a sufficiently large market.

Bewator was set up in 1979 by Björn Wallander who could see a market for a door entry system which avoided the need for keys. Wallander's idea was to open the main door to a block of flats when the right combination of buttons was pushed.

Wallander was an unlikely entrepreneur. He had spent his life in large companies and at his then age of 52 was past the stage when most people branch out on their own. But he resigned following the merger of his then employer, the Swedish Development Company — with another state-owned group and decided to start up on his own.

By farming out the detailed design work and manufacture

of his access systems, Wallander, an accountant by training, was able to concentrate on selling to property owners and developers in Sweden. He financed the business development with SKr30,000 of his own and a credit line from his bank.

Bewator employs just six people but it is on the success of small, growing companies of this type that Sweden's industrial future will in part depend. A long-standing concern of many financiers and industrialists is the country's failure in recent years to match the innovative spirit which characterised it at the end of the 19th century.

Large Swedish companies such as Ericsson, SKF and Alfa Laval hold strong international positions in the fields of household appliances, bearings and food processing equipment respectively, but most were founded before the turn of the century.

A low unemployment rate, generous employment conditions in large companies and high personal taxes which make saving difficult mean there are few incentives for people to start up on their own.

The climate for the entrepreneur is unfavourable, says Lars-Olof Gustavsson, chairman of the Swedish Venture Capital. "You have to be very independent to start up on your own. Many people who do consider it think solely in terms of their product and lack the marketing skills to build a

business, he says.

"One problem facing the would-be entrepreneur is a lack of finance to help businesses in their early stages. Sweden's venture capital industry grew rapidly in the early 1980s but contracted sharply again in 1988/89 when many investors pulled out.

"The venture capital funds set up were too small and were too short-term in their horizons," comments Per Wahlström, managing director of Euroventures Nordica. "Managers were untrained in venture capital and focused on the financial rather than the industrial aspects of investments. They also concentrated on early stage investments in high technology companies which are very risky."

Bewator has chosen a different method of financing further growth and international expansion. Wallander sold his company in 1989 — one year before his 65th birthday — to Incentive Development, the smaller companies arm of Incentive, a Swedish investment company. Incentive was set up in 1983 by Marcus Wallenberg, then head of Sweden's leading industrial and financial empire, to back companies with growth potential.

Incentive has 14 controlling interests, including publicly-listed companies such as Garphyttan Industri, an engineering group, and Hasselblad, the camera manufacturer; and

unlisted companies like Munster, a manufacturer of dehumidifiers, and Tour & Andersson, which makes environmental control equipment. Incentive Development currently owns four small companies but has plans to add a further two during 1990, says Bo Kastenstam, president.

Incentive Development's brief is to acquire companies which have a technology, a range of products and about £2m-£3m worth of sales, explains Kastenstam. Incentive's small team then works closely with the managers of its portfolio companies to help them grow. Once each has reached sales of around £20m, it will be transferred to the main Incentive portfolio.

At Bewator, Incentive Development has been helping the company sort out its troubled UK operation. Bewator recruited a British managing director to establish its UK business but found his technical and selling skills were not matched by his ability to impose financial controls. Bewator's difficulties were compounded by its misreading of the UK market. Research which it commissioned showed that the commercial access control market offered the best potential but it underestimated the effort which would be needed to break in.

Incentive has used its own market contacts in the UK to recruit a new managing director and the resources of Mun-



Bengt Imberg (left), Björn Wallander and Elisabet Bohlin: Looking for larger market place

ters, one of its larger portfolio companies with a UK factory, to spread the start-up costs of Bewator.

Bewator is not alone among the Incentive Development companies in expanding overseas. Leine & Lunde (L&L), a manufacturer of electromagnetic sensors used in industrial control systems, ran into problems when the British managing director of its UK subsidiary adopted an unduly enthusiastic approach to customising its products.

Companies like Leine & Lunde will only succeed in foreign markets if they are able to tailor their products to local needs, explains Bengt Imberg, L&L's president and formerly a senior manager in the domestic appliances division in Sweden of Philips, the Dutch electronics group. "But the British

md was promising too much technical development to customers without checking with the R&D department back in Sweden if they could do it," says Imberg.

L&L's problems reflected a combination of a lack of properly worked-out system of controls in Sweden and the stubbornness of the manager in Britain. Imberg has since strengthened the company's Swedish management, introduced a more formal management structure and replaced the UK manager.

Imberg's first thought was that the problem of adapting L&L's Swedish products for the UK market could best be solved by acquiring a UK company with product development and marketing skills. Incentive helped Imberg identify a suitable company

but the UK owners decided not to sell so L&L, which has sales of SKr44m, is now preparing to set up its own UK development and marketing facilities.

Marketing, in the early stages of any company's growth, often means no more than selling to as many customers as possible. But as a company grows a more carefully thought-out marketing strategy becomes necessary.

Bohlin Reologi, a university spin-off based on a science park in Lund, southern Sweden, found a ready international market for its equipment which is used in the measurement of the properties of liquids. Bohlin, which was founded in 1983, sold equipment in its first year to Cadbury Schweppes, the British confectionery group, to measure the flow characteristics of chocolate. It currently exports

90 per cent of total sales.

Bohlin, which was set up by Elisabet Bohlin and her husband, grew rapidly and profitably in its first few years. But, after the couple divorced and withdrew from day-to-day management, costs rocketed and the company moved into a loss in 1988. At Incentive's prompting Elisabet Bohlin was persuaded to take over the running of the company again and it returned to profit on sales of SKr34m in 1989.

When Incentive acquired control in 1988 Bohlin had begun to expand out of its main market of supplying academic researchers and was developing its sales to industrial research departments. The problem was that the company, which employs just 31 people, was spreading its efforts too thinly.

"The university market is small but once you get into industry the market becomes fragmented," says Incentive Development's Kastenstam. "It becomes difficult to find salesmen who know all these markets." With the help of Kastenstam's team Elisabet Bohlin drew up a marketing plan to concentrate on just three sectors: the food, coatings and plastics industries.

Bohlin is the smallest and most demanding of the companies in Incentive Development's portfolio. (The fourth company, AMA Construction Laser, recently doubled in size to SKr55m with the purchase of a US manufacturer of laser-based levels for use on construction sites.) But it shares with the other companies the ingredients Kastenstam believes are necessary for export success — a strong position in a niche market and products which sell on their quality and versatility rather than on price.

The owners of many small firms are bound up with the day-to-day running of their businesses that they find it difficult to plan ahead. Even those businessmen who are aware of the need to think strategically find it difficult to take time off to start planning and create a workable, documented strategy.

Attempts to plan strategically are often bedevilled by mistaken ideas about what planning is, writes David Wolfe, strategic planning partner at accountants Stoy Hayward, in the latest edition of the firm's Venture Capital Guide.

"Having brainstormed strengths, weaknesses, oppor-

## Progress according to a proper plan

ties and threats one of us should be able to knock a plan together over a weekend. Planning is never this simple, warns Wolfe. The plan needs to consider where the business is, with options for each business centre, such as expansion, contraction, diversification, etc. It should include a detailed financial and operational forecast of where the company wants to be; and to lead to a programme for how the company will get there, describing responsibilities, time scales and resources needed.

"If we tackle problems as they arise we should be all

right". This firefighting approach can lead to disillusionment with the process, says Wolfe. Companies should form a core team, the members of which work independently at first so that as many different ideas as possible are considered. Market and other information should be gathered and time frames and resources decided.

"We'll get together at the end in the boardroom to compare notes". The boardroom is not far enough removed from day-to-day concerns so the planning team should go away to, say, a hotel conference

room, for one or two days. The team should also meet at key stages in the planning process to compare notes.

"Planning exercises need only result in a declaration of general principles or 'mission statement'. Too many ambitious, visionary plans end up on a shelf because everyone believes that someone else should put them into effect, notes Wolfe. Too few plans translate strategy into a logical series of steps.

"Only the chairman and maybe one or two others should be involved." An "ivory tower" approach to strategy,

with insufficient input from the people who will have to implement the plan, creates distrust and reduces commitment.

"Once we have finished, if the plan is good, you can trust your managers to put it into practice." Not so, says Wolfe. A company must set up a review team to monitor the implementation of the plan, to see that any refinements keep to the original spirit and to assess the scale and timing of any benefits.

From Stoy Hayward, 8 Baker Street, London W1M 1DA. Tel: 01-486 5888 and regional offices. Free.

## In brief...

■ High interest rates and a drop in demand from UK customers has persuaded more small businesses to consider exporting. The London Enterprise Agency is arranging a six-month course, comprising two days of training and follow-up counselling, to help small firms sell abroad. Training days are on May 12 and 19 and the fee is £60.

Contact LENA at 4 Snow Hill, London EC1A 2BS. Tel 01-338 8000.

■ The European Centre for Entrepreneurship, based in Colmar, France, is organising two international workshops

on the themes of Facing the Challenges of Change and Company Renewal (April 28-29, fee FF 8,400) and Developing the Client Oriented Organisation (April 26-27, fee FF 8,400).

Contact the centre at 3 Quai de la Sève, F 68000, Colmar.

■ The Prince's Youth Business Trust, which helps 18- to 25-year-olds who are out of work or otherwise disadvantaged to start their own business, has completed its nationwide coverage with the creation of a new regional board for Berkshire and Oxfordshire.

For Oxfordshire contact Mike McGuire, 49 Pennock Heights, Burghclere, Newbury, Berkshire RG15 9EZ. For Berkshire con-

tact Jack Williams, PTBT, Berkshire Enterprise Agency, Old Town Hall, Marston Road, Newbury, Berkshire RG14 5EX.

■ Businesses interested in selling through overseas department stores may benefit from the 1990 Indirect Export Event being held in York on November 8. The one-day event attracts representatives of overseas department stores seeking products including giftware, toys and games, fashionwear, gift foods, toiletries, furnishings and kitchenware.

Contact Pauline Martin, Rural Development Commission. Tel 0722 336355.

## BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

### Humberts Leisure

**Sid Plymouth, Devon**  
Established Dry Ski Centre with significant Leisure Development Potential

- 140m Main Slope and 2 Nursery Slopes
- Superb Licensed Clubhouse & Ski Equipment Shop and Hire Outlet (3,200 sq. feet)
- Potential to Expand Existing Skiing Facility and Develop Indoor Sports Centre/Golf Driving Range (Subject to Planning)
- In all about 21 acres

For Sale Leasehold. Offers invited in the region of £1.45m

Contact: John Mitchell  
Humberts International Leisure Division

**An Excellent Golf Course Development Opportunity at Chorleywood, Hertfordshire**

- 1 mile from Junction 18 on M25
- Planning permission for 9 hole golf course, alteration of land levels and clubhouse;
- Undulating pastureland on approximately 58 acres.
- Additional land available if required.

Contact: Tim Stephens  
Humberts International Leisure Division

Humberts Chartered Surveyors  
Tel: 071-629 6700

25 Grosvenor Street  
London W1X 9PE  
Fax: 071-493 4348

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Total available exceeds £20 million.

St. Modwen Developments Ltd.

Peter Luff 01 499 5666  
Graham Martindale 061 839 0678

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VEHICLE LEASING: £250M per annum  
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FULL PORTFOLIO MANAGEMENT WILL BE PROVIDED BY THE AGENT

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£3 million to UK, Belgium, Holland, Germany, USA

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tel: 01 445 9203 Fax: 01 446 0209

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Private Company specialising in added value imported door items requires investment capital to fund expansion of new range of products which may develop eventually into franchise concept. Good management in place. £500,000 required in tranches of £100,000. Terms to be agreed. Part equity capital, part secured loan back or facilities. Projected minimum 100% return over 3 years.

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London based International Hotel Property Agents specialising in Continental Europe would like to explore the potential of joining forces with an established organisation wishing to diversify or alternatively have an equity partner with capital that will enable us to fully exploit current opportunities in our buoyant and expansion minded market currently gearing up for a post 1992 Europe.

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The shares in Tele-Cine Group Plc are not traded on a recognised or designated investment exchange and as a result there is no recognised market for the shares.

This advertisement has been approved, solely for the purposes of section 87 of the Financial Services Act 1986 by the Financial Services Commission under the authority of the Secretary of State for the Treasury.

### IS TOP LEVEL MANAGEMENT SKILL LACKING IN YOUR COMPANY?

Experienced non-Executive Chairman, skills in financing and reorganisation at highest level in public companies, can now consider part-time assignment in that role. Ideally no more than 2/3 days per month. Contact in writing for confidential discussion through Eric Williams (FT) Wheatthef, 34 St James's Street, London SW1A 1HD

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to purchase LEASE PORTFOLIOS (£1m to £100m)

- swift completion
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travelling to the Far East early May seeks fee and/or commission assignments, Singapore, Manila, Hong Kong, Taipei, Bangkok.

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A highly creative and well-established small design consultancy specialising in design for the leisure, retail and exhibition industries seeks development finance or association/merger with compatible company to pursue major opportunities. Existing blue chip client base central London location.

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### £50,000 Capital Required

for launch and promotion of new company marketing specialist product. Equity stake or return of capital within one year.

Please write to John Shackleton & Co., Chartered Accountants, 12 High Street, Isle, Bedford, West Yorkshire BD10 3NN

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Reported by "Pravda" (July) to Box F9708, Financial Times, One Southwark Bridge, London SE1 9HL

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Buy-Back Possibilities from £50,000 to £5m. Communicate in confidence with

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Mount Street Fine Wine Company Plc has just completed the final year of its BES period and the directors are considering a wide range of exit routes for shareholders. The company has unencumbered assets (which include a range of stocks of fine wines and industrial cash balances) together with a profitable trading activity of a wine distribution business and retail outlets. Principals only, having proposals for the purchase of the Company or for a merger of complementary businesses with a view to a USM listing, should write

The Chairman, Mount Street Fine Wine Co. Plc  
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 67 bedrooms, all ensuite. Conference facilities. Lifts to all floors. Prominent seafront location. Valuable planning permission to develop a further 16 bedrooms and 12 luxury seafront apartments.  
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 Two substantial properties close to the Blackwell Tunnel. One is currently not trading but has potential for 15/17 residents. The second is nearby and has 15 residents. Separate purchases would be considered.  
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 Prime entertainment venue  
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- 85 Employees.
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Mr A. D. Lewis  
 Arthur Andersen & Co.,  
 P.O. Box 55,  
 1 Surrey Street,  
 London WC2R 2NT.  
 Tel: 01-438 3773  
 Fax: 01-831 1133  
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Assets £4,500,000  
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Will sell as a whole company. Freehold property on a 3 acre site. Located East Midlands, 95 miles from London, serviced by major motorways A1, M1, M11.

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We wish to dispose of one of our UK subsidiaries which is no longer regarded as in the mainstream of the group's activities. The company for sale is involved in the manufacture of electrical components for automotive, commercial vehicle and industrial uses. The company services both original equipment and aftermarket segments of its markets.

- Turnover 1989 approx. £7 million with significant growth potential within UK and Europe.
- Freehold property of 400,000 sq. ft. including 250,000 sq. ft. available for expansion.
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Regionally based covering the North of England from strategic locations.

Turnover in excess of £4m.

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Substantial software business with a discrete non-core business which applies business resource management systems to a growing niche market. Significant prospects for further growth.

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available with ample parking in Pangbourne, Mr Reading. Total site on one acre. Lease until 1995.

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29 Reg. ensuite beds plus owner's flat

Hotel-like atmosphere

Flashes available.

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FOR SALE

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Established, independent Commercial office. Products Business operating in the area of North Cheshire Borders. Current T/O £500K and expanding, serving a wide customer base. Present owners pursuing non-competing activity.

Write Box H6054, Financial Times, One Southwark Bridge, London SE1 9HL

CAKE DISTRIBUTOR

Major Importer/Distributor of long life cakes and biscuits supplying major retailers, wholesalers etc. Current annual turnover £900,000, company based East Midlands. For further information please contact:

Pauline Broadhead 0602 869933 or write to Box H6063, Financial Times, One Southwark Bridge, London SE1 9HL

## LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS  
 KEITH GOODMAN FCA and PHILIP MONJACK FCA

IN THE MATTER OF

## FIRST GLASS COMPANY LIMITED

Offers are invited for the business and assets of this established Glass Supplier and Manufacturer of sealed double glazing units.

Situated in leasehold premises in Park Royal, Middlesex, the company has a current turnover of £1.2 million plus a loyal and skilled workforce.

For further information please contact:  
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 Tel: (01) 262 7700 Fax: (01) 723 6059

Ref: 3/DM

## NATIONWIDE PARCELS COMPANY

First class customer base generating circa £600k p.a. around central Kent depot with motorway location. Agreed tax losses, rapid growth has brought cash flow problems. Reluctant sale.  
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on Tamar with residential accommodation and 200 moorings on leasehold stretch of river, 6 miles upstream Plymouth in country setting.  
 Ring Waterside Properties 01 (081) 879 1455.

## Recently Established,

professionally operated ethnic fast-food chain with distinct identity is offered for sale. 4 locations in Central London developed with new leases.

Would suit either existing catering concern or a company wishing to exploit the company's brands & products. Tax losses may be available.

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## Due to acquisition under

compulsory purchase powers, commercial vehicles and spares/breakers business, good will and stock for sale (as a whole). Business located in the West Midlands. Turnover for 1989 £2.1 million. Approximate average profit 1986/1987/1988 £171,000. Property assets included from sale.

All enquiries to Gerald Eve Chartered Surveyors. Ref: DRD/MD8 Tel: 021 233 9191 Fax: 021 233 9182

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Many Hotel/Nightclub Groups available. Ring for details.

Tel: Michael Pegg 0272 237575, 0272 743431/33623

CO FOR SALE

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South Hampshire only £925,000

29 Reg. ensuite beds plus owner's flat

Hotel-like atmosphere

Flashes available.

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FOR SALE

CO FOR SALE

Established, independent Commercial office. Products Business operating in the area of North Cheshire Borders. Current T/O £500K and expanding, serving a wide customer base. Present owners pursuing non-competing activity.

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Well established for over 20 years. T/O £2m +, mainly in South East. Please write to

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Technical Employment Agency for sale

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## TECHNOLOGY

David Fishlock reports on the restructuring of the UK Atomic Energy Authority

## Putting service at the nucleus

"WE'RE REPLACING the whole structure with a customer-oriented strategy," says Brian Eyre, deputy chairman of the UK Atomic Energy Authority. "It means a fundamental change in structure and a fundamental change in style."

For 35 years the authority has served as the Government's nuclear adviser, backed by big laboratories, initially for everything from warheads to reactors, although nuclear weapons, fuel and isotopes were all hived off in the 1970s.

Nevertheless, Eyre claims that it has suffered nothing so drastic as the changes which were implemented officially on Sunday. The publicly funded research and development agency which gave birth to Britain's nuclear industry has now become a quasi-commercial company called AEA Technology, seeking to replace fast-diminishing grants with fees earned for technical services.

From the start, the authority was a confident, even arrogant, body, imbued with a proud sense of mission that drew the top technical talent. Its present upheaval can be traced to the summer of 1988, when a Department of Energy review decided that, with no customer in sight, the authority must curb its main remaining nuclear mission, the fast reactor, on which it was spending more than £100m a year. The blow fell just as it was completing a reorganisation involving a staff cut of 2,000.

Last spring it announced the broad principles of the new organisation, which will seek to sell technical skills and services worldwide. For the past year Eyre has been putting flesh on those principles, defining a structure based on nine businesses, and agreeing financial targets with nine chief executives — all internal appointments. Its 11,000 staff have been assigned either to one of these businesses or to one of five R&D sites.

The authority was obliged to abandon its cherished matrix management structure, through which it assembled powerful teams to tackle any new opportunity or crisis (and the nuclear industry produced plenty of those). As Eyre puts it, if the businesses are to deliver the goods they must control their own people.

Renowned research centres such as Harwell and Culham have had to become accountable to the businesses for delivering their services at a quoted time and price. If they fail, the

business will be free to shop elsewhere.

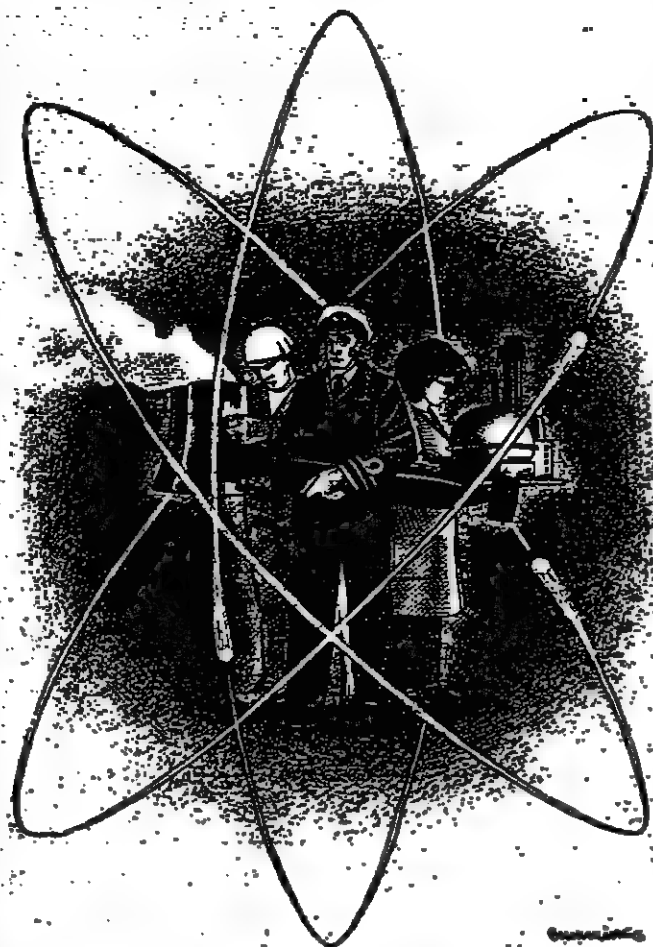
The emerging management comprises Eyre and Stuart Nelson, both eminent metallurgists, as top executives to whom the nine businesses report. The five nuclear businesses, which are expected to shrink, report directly to Eyre, as managing director for AEA Technology. The four non-nuclear businesses report to Nelson, his deputy, who also runs AEA Industrial Technology, the biggest business in terms of revenue. Given the national uncertainties relating to nuclear energy in general, AEA Technology is seeking "substantial growth" from all four non-nuclear businesses. These account for 26 per cent of the authority's income of more than £400m, but the target is to grow these four by 35 per cent by 1993-94.

"I tell my people we're not selling R&D — we're selling services," says Nelson. He wants to take those services well downstream of contract R&D or even a licence, in the hope of making more profit for AEA Technology from joint ventures and partnerships. "History teaches us licence deals are not very effective."

Since the authority is a government agency it operates under statutory constraints, such as being unable to embark on manufacture. Rather than seek legislative changes, the intention is to test the legal limits within existing legislation, for example through the kind of deal with a manufacturer that gives it a licence and a share of any profit.

No-one is sure what those limits are, except that the government has indicated that it will tell the authority when the mark has been overstepped. AEA Technology also plans to compete with British companies in selling some of its more sensitive technology overseas. One third of the £50m currently earned by the industrial technology business comes from abroad.

Industrial technology is a pot-pourri of advanced



enabling technologies organised into three broad divisions: process engineering and instrumentation, materials and manufacturing, and electro-technology and advanced computing. Much of it emanates from Harwell's R&D.

John Ras, who recently returned to the authority after secondment as chief scientist at the Department of Energy, reports to Nelson as chief executive of the AEA Environment and Energy business. His bailiwick is particularly rich in professionals and includes the powerful analytical teams set up at Harwell in the mid-1970s to advise the Government on

investment in energy technology in general, especially fuel-free energy sources such as sun, wind and waves. Ras's target is to expand his £30.5m turnover by 5 per cent a year in real terms for the next four years.

Geoff Ballard, chief executive of AEA Risk Management Technology, based at Culcheth in Cheshire, says his business encompasses a high proportion of nuclear work but has been in the commercial safety business for at least 30 years. Whereas safety of people has always been the paramount consideration on the nuclear side, lost production — for

example, as a result of the Piper Alpha oil platform fire — is also a worry for other industries. This gives the commercial approach a different perspective.

Ballard's business is intended to be a fast-response engineering consultancy rather than an R&D activity. Opportunities he sees looming include analyses of safety and reliability of computer installations, gas pipelines, water systems and flood prevention measures. The target, he says, will be the level of service his team provides to the Royal Navy as safety and reliability advisers for the nuclear submarine fleet.

Ballard expects his professional staff to expand considerably from 350 to 450 over the next four years. But his business will remain an integral part of the authority. "Having a very strong parent is an extremely useful technical advantage, particularly overseas," he believes.

The fourth and smallest non-nuclear business is different, says Peter Parris, chief executive of AEA International Petroleum Services, because it was market-led from the start. Parris has been building this consultancy for several years. It is not a nuclear spin-off technology and many of his staff have never worked on nuclear problems. More than half of its £9.5m income comes from the oil and gas companies "who know how to use service companies."

Parris sees his best prospects overseas, where he is already appointing agents and plans to establish offices, specialising for instance in a specific technical service to underpin a broader consultancy. The prototype is a nuclear calibration service for drilling operations he is setting up in Aberdeen.

Parris admits the term "service" has been widely resented within the authority. The term reflects the fundamental shift from a mission-led to a customer-led organisation.

Facilities that can no longer pay their way, such as Harwell's 40-year-old research reactors, will be closed. Some senior managers have been rejuvenated by the challenge. Others have failed to adapt and will go. He expects the authority to slim by another 2,000, mainly support staff, over the next few years. "We're not in the business of running anything at a loss any more," sums up Eyre.

## Never left at a loss for words

PERSONAL computer users are told ad nauseam how important it is to back up their data on another disc or on tape, to prevent it being lost if they hit the wrong keys or if there is a hardware failure or power cut, writes Clive Cookson.

Yet they frequently forget or are too lazy to back up as frequently as they should — and occasionally suffer traumatic loss as a result.

A new software product called Real Time Backup, developed by IQ International of Tavistock in the UK, claims to be the first automatic system for recording all changes made to a PC hard disk, the instant they occur. It works with industry standard backup media (disks or tape).

You might think that the system would consume excessive amounts of backup media, recording every change, but the company says that a single tape could protect a network of 15 PCs for anything from several days to several weeks.

## Little card with a big memory

BOOK-sized computers and electronic diaries are becoming all the rage. But one drawback of such small gadgets is their limited data storage capacity.

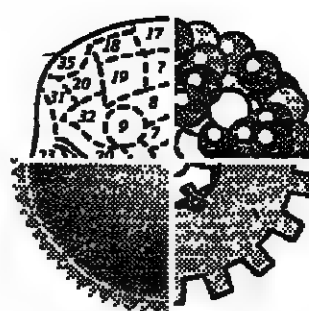
To help minimise the problem Japanese electronics manufacturer Toshiba has developed a memory card which packs 10 megabytes of memory on to a piece of plastic the size of a credit card. The card, which uses 20 of Toshiba's latest 4 megabit DRAM memory chips, can hold up to 3m words of written text.

The card will slot into electronic organisers or portable computers designed by most manufacturers. The card will be on sale in Japan in May.

## Time to pack the customer's bags

ONE annoying thing about going through a supermarket checkout is the time it takes to pack all your purchases into the plastic carrier bags.

Now supermarkets in the UK could follow in the footsteps of their Italian counterparts and introduce special bag-packing systems to do the job for you. The check-a-bag system, from Automec,



## WORTH WATCHING

by Della Bradshaw

In Vignola, is being manufactured by Lin Pac Machinery, of Watford.

When the check-out assistant has scanned the can of beans or bunch of grapes, it is deposited in a chute cut into the counter top. Underneath is the machine, which houses a sheet of plain or randomly printed plastic film, from which it forms a carrier bag around the goods. The system is designed to use high density polyethylene plastics, although recycled materials could also be used.

Heat sealing is used to make the seams at the side of the bags and form the handles, and can be used to seal the top of the bag for security reasons.

## Looking logs right in the face

THE Vancouver company Macmillan Bloedel has developed a scanning system using X-ray technology and three-dimensional imaging software to identify the optimal cutting face of logs, writes Robert Gibbens.

The procedure is similar to medical X-ray systems but works at a much higher speed to show hidden knots, stains, grain and other imperfections in logs of around 36 inches in diameter.

Macmillan has been testing the three-dimensional scanner at its sawmill at Port Alberni and the results have been positive although further improvements are under way. The logs move at 120 ft per minute through three X-ray sources 120 degrees apart.

The scanner generates an image of the log's interior and a computer analyses it and designs the optimal cutting pattern. The potential gain in value is 10 to 15 per cent per log,

since the way logs are cut up determines the ultimate value of the products made.

## Keeping tabs on the poll tax

TRADITIONAL rent collectors in Wales are the first in the UK to get a new high-tech image through the introduction of the poll tax.

These revenue collectors, as they are now to be called, are being equipped this week with hand-held computers. The gadgets will enable them to collect the poll tax as well as council house rent.

The Epson units, which use specially developed software from Commology, of Dublin, have been issued to six revenue collectors working for Preseli Pembrokeshire District Council.

In the morning the collectors will download the addresses of that day's collection on to the Epson unit from the central computer. As the payments are made, the collectors will use the touch screen on the unit to feed in information. A built-in printer will then print out a receipt. At the end of the day the information on payments and non-payments will be fed back into the main computer system.

## Trendy horses wear trainers

THE traditional clip-clop sound of horses' hooves could be silenced by the latest application of plastics.

The plastic horseshoe is already being used in many upmarket stables, although usually for specific applications. But the designer of the latest equestrian footwear, Steve King, claims that his shoes are lightweight and durable and can be used for both training and racing. This does away with the need to reshoe the horse with a lightweight aluminium shoe when it takes to the racetrack.

The shoes, to be sold by Tripoint, of Tamworth, Staffordshire, use elastomer with a core of chrome vanadium steel. Like a good pair of running shoes, they eliminate shock if the horse lands on hard ground.

Contacts: IQ International: UK, 0822 814677; Toshiba: Japan, 03 457 2104; Macmillan Bloedel: Canada, 604 681 8000; Automec: Italy, 03 777730; Lin Pac: UK, 0223 32677; Commology: Ireland, 01 583320; Tripoint: UK, 0227 38844.

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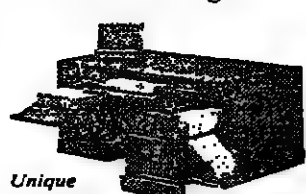
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## FT LAW REPORTS

# Old couple lose their home to building society repossession

**ABBEY NATIONAL BUILDING SOCIETY v CANN AND OTHERS**  
House of Lords (Lord Bridge of Harwich, Lord Griffiths, Lord Ackner, Lord Oliver of Aymerton and Lord Jauncey of Tullichettle); March 29 1990

**THE OCCUPIER** of a house bought on mortgage cannot resist the mortgagee's repossession claim by asserting the priority of an overriding interest by occupation if, when the property transfer was registered, it was ascertained that she was not in actual occupation.

And even if she were in actual occupation on completion, her defence to repossession will fail if she knew at time of purchase that the buyer had insufficient funds to buy the house, and impliedly authorised him to raise the mortgage from lenders who were unaware of any claims she might have against him.

The House of Lords so held when dismissing an appeal by Mr. George Cann, his mother Mrs. Cann, aged 77, and his stepfather, Mr. Abraham Cann, aged 83, from a Court of Appeal decision that Mrs. Cann had no overriding interest in her son's property prevailing over the interest of the mortgagee, Abbey National Build-

ing Society. Lord Oliver said that Mrs. Cann was a sitting tenant at 48 Warren Road, Mitcham. In 1977 her landlord offered her the freehold for £5,000, a price much below vacant possession value.

She had no resources, but her son George offered to raise a mortgage. On May 3 1977 the property was conveyed into the joint names of Mrs. Cann and George, with a mortgage covering the whole price.

George assured his mother she would not have to pay rent any more, and that she would always have a roof over her head.

Mrs. Cann and her husband lived in the property until April 1979. George lived with them. In 1979 the house was sold for £20,500 and another property at 30 Island Road, was bought in George's name for £28,500, with a £15,000 mortgage raised with Mrs. Cann's knowledge.

She and her husband lived there until August 1984. George moved out in 1982. Mrs. Cann and her husband made no contribution to the mortgage.

According to Mrs. Cann, George told her "I've bought you a nice house. This is what you always wanted."

In the summer of 1984 George was in financial difficulties. He told his mother he could no longer afford to pay for two houses. He arranged to sell 30 Island Road for £45,000,

and to buy a smaller leasehold property at 7 Hillview, Mitcham for £24,000.

In May 1984 he applied to Abbey National for a £25,000 mortgage, stating that 7 Hillview was being purchased for his own sole occupation.

Abbey National made a formal offer of £25,000 on May 12. It was accepted. Contracts for sale of 30 Island Road and purchase of 7 Hillview were exchanged on July 18, with completion fixed for August 12.

On August 2 George's solicitors wrote to Abbey National asking for the mortgage cheque to be provided before August 8. It was despatched to them on August 6.

Prior to August 13, George executed a legal charge on the property in favour of Abbey National, to secure the sum advanced.

Completion of purchase took place on August 13. George was registered as proprietor on September 13, simultaneously with Abbey National's registration as proprietor of the charge.

George defaulted in mortgage payments. On August 5 1987 Abbey National began possession proceedings against him. His mother and stepfather were joined as defendants.

The property was registered land under the Lands Registration Act 1925.

Section 69(1) of the Act provided that the estate in registered land was deemed to have vested in the proprietor subject

to the mortgagee's overriding interest, which had priority to the registered estate. Section 70(1) provided that all registered land should be deemed to be subject to "such... overriding interests as may be for the time being subsisting" including "(g) the rights of every person in actual occupation... save where enquiry is made of such person and the rights are not disclosed."

Mrs. Cann's case was that because of her contribution to the purchase of 48 Warren Road, represented by her status as sitting tenant, and because of George's assurance that she would always have a roof over her head, she had an equitable interest in 7 Hillview immediately prior to completion.

She said it was an "overriding interest" and took priority over Abbey National's charge.

She claimed she was in "actual occupation" and so her rights were secured against Abbey National by section 70(1)(g).

That claim was rejected by the trial judge.

The Court of Appeal found that actual completion took place after 12.20 on August 13, when Mrs. Cann was abroad; and that as the vendor had vacated the house at 11.45 when her husband and George began to bring in her carpets and furniture, there were about 35 minutes prior to completion during which her chattels were on the premises.

Her claim failed in the Court of Appeal because, in the court's view, she was aware that the balance of purchase price above the amount produced by sale of 30 Island Road, was going to be raised on mortgage by George.

Having thus impliedly authorised him to raise that amount on mortgage, she must have authorised him to create a charge having priority to her interest.

Section 23 of the 1925 Act provided that a disposition of registered leasehold land conferred the estate on the transferee, subject "unless the contrary is expressed on the register, to the overriding interests, if any, affecting the estate transferred or created."

The relevant date for determining the existence of overriding interests which would affect "the estate transferred or created" was date of registration.

The "actual occupation" required to support such an interest as a "subsisting" interest within section 70, must exist at date of completion of the transaction giving rise to the right to be registered, for that was the only time at which the "enquiry" referred to in 70(1)(g) could, in practice, be made and be relevant.

It was at that moment that it fell to be determined whether there was an "actual occupation" for the purposes of (g).

Up to the moment of comple-

tion Mrs. Cann had a beneficial interest under trust for sale affecting 30 Island Road in George's hands. But it was difficult to see how she could at that stage have acquired any interest in 7 Hillview.

She was not a party to the contract of purchase. Prior to acquisition she had no more than a personal right against George.

As against that, Abbey National, which had no notice of her rights, had agreed to a £25,000 mortgage, and the agreement had become binding against George on August 6 when the money was advanced at his solicitors' request.

The building society as equitable chargee for money actually advanced, had an interest ranking in priority to what, at that stage, was merely Mrs. Cann's expectation of an interest under a trust for sale to be created if and when the new property was acquired.

The trial judge found that the acts done by her husband and George between 11.45 am and 12.20 pm on completion date amounted to "no more than the taking of preparatory steps leading to occupation."

That finding of fact was justified by the evidence.

It was perhaps dangerous to suggest a test for what was essentially a question of fact, for "occupation" was a concept which might have different connotations according to the nature and purpose of the property.

It did not necessarily involve the personal presence of the person claiming to occupy. On the other hand, it did involve some degree of permanence and continuity, which would rule out a fleeting presence.

When George and his stepfather moved in Mrs. Cann's possessions, they intended them to remain there.

However, acts of that preparatory character, carried out by courtesy of the vendor prior to completion, could not constitute "actual occupation" for the purpose of section 70(1)(g). Accordingly, Mrs. Cann failed to establish the necessary condition for assertion of an overriding interest.

Mrs. Cann's oral evidence disclosed that she was aware there was a £4,000 shortfall which would have to be met from somewhere. It was a necessary conclusion that George had her authority to raise it from Abbey National. No limitation on his authority was communicated to Abbey National. Mrs. Cann was therefore not in a position to complain.

The appeal was dismissed.

For Mrs. Cann: Walter Aylen QC and Marc Beaumont (Parties & Co.).

For Abbey National: James Mistry QC and Graham Clark (Maitland Chevalier).

Rachel Davies  
Barrister



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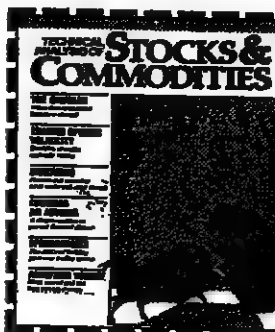
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*British talent brought to the fore*  
**William Packer** on the current show from the Saatchi Collection

the tide of resurgent figurative expressionism was flooding in.

Having written so often of Freud and Auerbach before, in relation to this general show I would only say that both are represented at full strength, early and late, with the latter ever more impressive. With Auerbach, this latter quality is more so, much more, lightening of tone as a lightening of touch and mood. His work is no less rich and dense on the surface, but yet so much more lush and indulgent than before, the brushstrokes swift and assured where before they could be so anguished, serious and laboured. At 59 Auerbach the genial hedonist is someone quite new.

As for Freud, the very late, large standing nude is a masterpiece, a major painting in any age. And with this mastery has come a more straight-forward consideration of the human condition, a disinterested and sympathetic regard for the body as it was so often something of the anecdotal and perversely painful, picking at the wounds. Freud, now 68, is a great man.

Richard Deacon, the sculptor of the three, is just 40, and comes to the fair with the end of a remarkably prolific and successful decade. The imagery is abstractedly organic, amorphous, redolent of natural forms, or sometimes of natural tensions, sprung and twisted. He is a fine craftsman, his large open objects constructed of a massive material, have found them sometimes



**'Two Men in the Studio' 1**

over-stretched and arbitrary, even over-bearing in the past, impressive more by their physical size and the manifest labour of their contriving than by their imaginative presence



**1987-89, by Lucian Freud**

Here, in these great spaces and clear light, they look as well as they could possibly be, come into themselves, set at a true scale. Horses for courses, I

**SURREY**

The presence of Sylvie Guillem as a Principal Guest Artist with the Royal Ballet poses problems both for her and for the company. The accommodation of a "star" to a national troupe essentially reliant upon its own style, resources and repertoire is an artist from a different background in technique and manner - these are matters which, after more than a year, still remain to be solved. Integration is not in question, but Sylvie Guillem still looks, for much of the time, an outsider rather than a part of an enterprise, even part of the common fact of an international dancing event.

Extraordinary as it may seem, her early Shostakovich, the recipient of prizes, adulation, and in her dancing has established an image of an artist able to display the most extreme (and sometimes gymnastic) skills with a nonchalant ease. The vibrant, slightly ported on, and beautifully arched point, with a leg stretched in exaggerated *développé* past her ear, seems a trademark of her dancing worldwide. And like any trademark, it is a quick means of identification. It is Sylvie Guillem, it is Mlle Guillem's misfortune that she should be thought of only in those terms of physical prowess and physical excess: audiences having seen her at her most self-caressing, suppose that they should see Sylvie Guillem think that the cause is rewarding and that a far more different artist can be discerned in roles other than the whizz-bang vir-

Maurice Béjart captured the young Sylvie Guillem with rare skill (as he did the young Eiko Vu An) in *Mouvement Rhythme, Etude* at the Paris Opera. Here the flashing potential of her body was made pungently theatrical, and the gracefulness of her dramatic presence did not matter. In the traditional classics, though, her understated emotions have not been replaced by any great stylistic rewards: roles have looked wilful, the dramatic argument distanced from the body by inexpressive prowess.

It was as Ashton's Cinderella that Mlle Guillem's talents looked sincere — the disciplines of the text everywhere respected, the role touchingly alive. And as MacMillan's heroine in *Agon*, she was, one night, her reading was equally true in feeling. She played the part shyly, with gentle charm, but also with an air of distinction — she was everywhere a princess — and she found the resources and the compass to make her own consolation, her new father and Prince (Jonathan Cope, on beset form).

This was not the radical innocent proposed by Darcangelo Busell, but a valid portrayal of an introspective, almost secretive girl who blossomed at last in the final duet. But the score, accompanied by the solo violin in Act 2, Mlle Guillem was exquisite in dance and delicately sincere in emotion. Physically the role suits her — though she does not yet have the measure of all its technical

**Clement Crisp**

# Jérusalem

**GRAND THEATRE, LINDSAY**

Opera North, with that streak of adventurousness now unequalled among British opera companies, leads off its Spring Season with a British Verdi premiere. This sounds implausible — after all those pioneering years of St Pancras and Camden. Verdi explorations, there ought surely to be some sort of early-Verdi list uncovered in this country but proves to be the plain, and exciting, truth.

Jerusalem (opposite NorthWest) had indeed its British first stage performance last Saturday: a rarity, a remarkably fascinating and original piece of operatic drama, an event. This was the first (1847) of Verdi's three commissions for the Paris Opera. Look *Don Carlo*, written for Milan four years earlier, and realise what it made it.

For various reasons — Italian chauvinism and simple ignorance not least among them — it was long the standard text of Verdi criticism: that the French opera was little more than cynical, hurried hack-work, a distortion of the Italian ideal, a bribe for Paris money and Paris success. In this country, Julian Budden's magnificent Verdi study and a Radio 2 studio recording have been the main milestones on the route to reappraisal of received judgment.

Nonetheless, we needed this production to be able to dismiss forever, as we now surely can, the notion of this opera as anything other than a carefully considered, dramatically convinced work in its own right. It lacks, perhaps, the sheer gusto of *I Lombardi*, but lacks also its plot inconsistency, its disconcerting close juxtapositions of originality, and crude formula-recycling.

For Paris Verdi was undoubtedly the most important when composing *Les Vêpres siciliennes* and *Don Carlos* on his

matter his eyes and ears were open to the prevailing trends of Grand Opera. He skimmed down the nocking, re-mounted the most beautiful of his inventions, added much new material; perhaps he failed to jettison sufficient of the old; certain white-bang cauletics retrieved from *l'ombard* tend to stand out like mare's tails, but, on the whole, he achieved something wholly distinctive.

*Jerusalem*, a tale of the Crusades, is notable in the early-Verdi canon for its combination of attentive craftsmanship, formal rigour, sombre coloration, and violent forward momentum. Since it is far more coherent than *Lombard*, its plot is correspondingly more complex, with the action unfolding in a series of interlocking tableaux without fore-delineating any great dramatic climax. The audience punishment for guilt wrongly assigned is pursued with an immediate harshness and lit, of course, by passages of heart-searing Veridian cantilena — that keeps that pitiless later masterpiece constantly in mind.

For this reason above all, *Jerusalem* seems to have something to say to our own age. The evocation of these "speaking" qualities was obviously the shared goal of the Opera North production team — Pierre Audi (producer) and his designers Michael Simons (sets) and Jorge Jara (costumes) — and the Opera North conductor, Paul Daniel. The musical director, too, must have been more successfully realized than the dramatic. Mr Daniel (hitherto to become company Musical Director) brings the score thrillingly to life. He has the unique commitment of the youthful Opera North orchestra and chorus to count on, of course; but his alertness to color, contrast, his readiness to build long movements out of component forms attuned to the most genuine kind of ner-

**Sormen's conviction.** The good side of the staging is its conception of the drama in terms of striking, primary-coloured images flexibly constructed out of simple material (poles, crosses, boxes) and speedily transformed: in common with all of Mr Audi's opera-shows at his former London base, the Almeida Theatre, this *Jesusland* looks quite marvellous. The less good side is an injudicious readiness to dip into the lingua franca of current European production — or rather the clichés (as so much of it has now become). Dark glasses, a wheelchair, floor-crawling and face-pulling: they're all there, and more, and they quite often blot the achievement of the project with self-conscious artifice.

This would matter less if the singing were more stylish, and if the French language were less brutally handled — in the circumstances, a so-called original-language production seems a bad error of judgement. Verdi wrote for stars (his leading tenor was no less than Gilbert Duprez); Opera North have put together what one might ungraciously call a "house team." It is respectable enough (apart from the talented but technically unfinished leading bass, who proves woefully out of his depth), but not fully up to the immense challenge. Arthur Davies in the Duxbury role comes nearest to answering requirements, and even the superb Jeanie Cairns gives it all (not nearly enough in ornate passages).

The imbalance between fussy production and pennyplain singing could have proved a serious obstacle to success. That in the end it does not speaks volumes for Opera North as a company, and for the Daniel as a Verdi conductor.

**Max Loppert**

**BARBICAN THEATRE**

Apart from the Countess and the Florentine, Capellote, most of the people in *Ats' Well* are so uncharming that it is hard to expend sympathy on any of them. Helena's infatuation with Bertram leads to her dishonesty in the classic ber-trick, then, as if that were not enough, to the deceit about her death. Bertram, ordered by the King to marry her, half-fulfills his duty and then skips off to his father with his man Parolles, a but not least meant to be funny.

Shakespeare thought Helena a charmer, though; the Countess, a woman of total integrity (and how it shows in Gwen Watford's enchanting performance) has words like "virtuous" and even "angel" for her.

To provide a happy ending, Shakespeare has to estimate some decency for Bertram, and Paul Venables can act a reformed lecher as cogently as a general of horse; Patricia

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## Barbara Hendricks

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**WIGMORE HALL**

Unfortunately it is not enough to want to sing the song repertoire well. The American soprano Barbara Hendricks has given ample notice that she is serious, with live appearances and recordings to her credit; but the more often one encounters her in recital, the more those evenings take on the feeling of duty rather than pleasure.

At the Wigmore Hall on Saturday the best was left to the end. With Strauss as her companion Hendricks has a stronger personality on whose shoulder she can lean. A song such as the effusive "Cécile" or the thrifty "Morgen" comes with a definite character built in and will make its effect so long as the singer has a beautiful

Kerrigan's Helena is bound never to be anything but musically pleasant.

Barry Kyle, the director, seems to be morally on my side, and sees that the whole business is too unlikely to take seriously. The play is therefore done as if it were a musical, with the Lords and the Maids and the Italian Women and so on treated as a chorus, though without musical numbers. The Lords shout "Murrah!" together when they are pleased, and recite lines in unison. They are very funny when they are rapping Parolles in Russian, with some useful interpretation by Andrew Tansy. Parolles (Bruce Alexander) is funny too. His great phrase, "Simply the thing I am shall make me live," is a touchstone for comedy, and indeed for most of the cast. Geoffrey Freshwater's class-conscious clown Lavatch, faintly Scots, is as funny as Lavatch may be, but

## Hendricks

voice and the correct style. The latter came across well in an affecting performance here.

With Schubert the interpreter must have the gift of unlocking the emotions from within. "Die Junge Nonne" is one of the easiest songs to characterise: Schwarzkopf found in it a tremendous intensity, Janowitz a radiance, Baker a resolute clarity that gave it a personal appeal. Hendricks did all the right things, but it failed to make an impression.

Above all, she has chosen to specialise in the difficult field of French melodies and it is there that success seems the most frustratingly elusive. It is easy to think of dozens of non-French singers who have failed to come as close to the correct

no more. Michael Cadman, as the Astringer, has a genuine falcon on his shoulder.

Hugh Ross as the King shouts rather, and has an unkindly way of poking his lords in the chest; is well supported by Clifford Rose's grave Lafau, a French Polonius but surer of his lines. Helen Blatch as the Widow Capilet and Suzan Sylvester as her daughter Diana both radiate a kind of proletarian decency.

I didn't like Chris Dyer's designs much, an empty stage littered with such irrelevances as the first-floor roost up a pole for flying flags from, but little else. I saw no point in the lines of mirrors, unless they represent an aristocratic wall; and the rocking-horse upstage is only used for the Lords to stick their swords into. It is as if the décor has to match the director's determined comedy.

**B.A. Young**

style as Miss Hendricks has. But as she made her way through Debussy's *Ariettes Oubliées* one started to yearn after their faults, their exaggerations, their lapses of taste — anything to make the music come alive.

Ralf Gothofni was the striking accompanist with plenty of ideas of his own. Too many perhaps, for he was apt to assume prominence at the very moments when his singer needed the audience's attention most. There is a gulf between being an earnest student of song and a real communicator, and Miss Hendricks is regrettably stranded just on the wrong side of it.

**Richard Fairman**

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**Amsterdam**  
The National Ballet with a new ballet by Rudi van Dantzig to music by Kneubel, *Voorbij japonen* (Van Dantzig/Chopin), and *Bruegel-Schubert's Courtes* by Balanchine (Fri). Muziektheater (285 4555).

**Brussels**  
Théâtre Royal de la Monnaie. The Monnaie Opera in a new production of Wagner's *Lehngrün* staged by Anja Silja. Falaes des Beaux-Arts.

**Madrid**  
Teatro Lírico Nacional in Zarzuela. *Le Nozze di Figaro* in a production by the Welsh National Opera, conducted by Antoni Ros-Marín, with a cast including María Guebara, Richard Stilwell and Lella Culberti (429 93 29).

**Milano**  
Teatro alla Scala. Keesa Asuni's production of *Madama Butterfly* conducted by Gianandrea Gavazzeni with sets by Ichiro Tokuda and choreography by Hideto Kanazaki. Catherine Malifano and Juan Pons lead the cast (80 91 26).

Teatro Nuovo. Carla Fracci as Isadora Duncan and Olympia Carli as Eleonora Duse in *Adieu à M. Renoir*. Produced by Beppe Menegatti and Rita Ribent (76.12.15).

**Trieste**  
Teatro Verdi. Magnificent production of Beethoven's *Fidelio* by Hans Knipfisch, with dramatic sets by Ulderico Manani.

**Turin**  
Teatro Regio. Pasquale Grossi's production of Verdi's *La Traviata* conducted by Roberto Abbado, with Nelly Miricioiu, Renato Bruson and Vincenzo la Scala (89.55.242).

**Rome**  
Teatro dell'Opera. Elizabeth Norberg-Schulz and Elio di Cesare in Franco Mannoio's *Il Freischütz* *Fausto* conducted by the composer. An excellent production by Sandro Segni, originally done for the Scala in Milan, using sets and costumes by the sets inventors and versatile Emanuele Luzzati, heavily influenced by Chagall. (46.17.55).

**Berlin**  
Opera. *Der Barbier von Sevilla* is a well done repertoire performance. *Marton Lesczart* has a strong vocal line. *Die Entführung aus dem Serail* in the title role. *Baffmörns Erzählungen* in Mario del Monaco's production returns with Iris Vermillion, Faye Robinson, Neil Sticco and Peter Maier. *Die Entführung* Die *hässliche Wolfspinne* and *Die Zauberkette*.

**Hamburg**  
Opera. Harry Kupfer's controversial new *Turandot* production is well sung by Rene Kollo in the title role, Wiltraud Meier, Linda Piesch and Andreas Schmidt. *Tosca* has a first-rate cast led by Leona Mitchell, Giacomo Aragall and Ingar Wittell. Last performances of John Neschke's ballet *Ein Sommerabend* in the title role by John Neschke, choreography.

**March 30-April 5**

**Cologne**  
**Opera.** The new John Dew *Simon Saccarissa* production was well-received when it opened last week, conducted by James Conlon. *Madame Butterfly* brings Hiroko Nishida, John del Carlo and Marcus Haddock together.

**Munich**  
**Opera.** *Die Entführung aus dem Serail* stars Edith-Orlovicva. Gunter Nöcker, Gwladys Brandy and Manfred Schenk.

**Rome**  
**Opera.** A concert version of *La Traviata* of the *Lago* starring Lucia Alberti, Martins Dupuy, Rockwell Blake and Luca Canonici, conducted by Henry Lewis. The new lively *Verber* from *Senilla* production by Willy Decker is being sung by Giacomo Palazzo, Bruno Pratico, Jennifer Larmore and Angela Ramona.

**New York**  
**Metropolitan Opera.** James Levine conducts *Das Rheingold* in the first of the season's Ring cycle in which Tatyana Troyanos sings Fricka, James Morris is Wotan and Jan-Hendrik Rootaar is Fasolt. Franco Zeffirelli's new production of *Don Giovanni* continues. Opera House at Lincoln Center (353 6000).

**Tokyo**  
**Sankaijuku.** Japan's leading butto dancers perform a new work entitled *Shizume*. Sunka-mura, Theatre Cocoon. Ends Tues (477 3344).

# SALEROOM

## Imperial prelude

The Soviet Government is trying to enhance the reputation of Russian wine, and consigned over 13,000 bottles of dessert and fortified wines made at Massandra in the Crimea to Sotheby's for auction last week. Drawn by a crowd it included vintages going back to the 1830's, some of which carried the Imperial seal in the glass, embossed with the twin-headed eagle cypher.

These attracted the highest prices from interested collectors rather than wine merchants, who gulped at paying over the odds for little-known wines of unknown quality, although sweet wines are quite likely to have kept some of their character.

A Swiss buyer was very active in the morning session, paying £7,700 (as against a top estimate of £3,000) for three bottles of Livadia white port of 1891 in the olive green Imperial shaped bottle with the seal on its shoulder, which Sotheby's maintains is "quite outstanding." He also spent £25,400 (as against a top estimate of £12,000) for 12 bottles of Livadia red port of the same year, described as "truly great."

A wine catalogued as "Prince Golitzin, The Honey of Altae Pastures" dated 1886 and believed to have been served at the coronation of Tsar Nicholas II, went to Switzerland for £5,330, almost ten times esti-

**nium on wine**

mate, while an Irish private buyer acquired three bottles of Aleatico Church wine of 1897, which Sotheby's maintains will last for years, for £5,400.

Phillips had mixed fortunes with its auction of Russian art. To price was the £50,800, three times estimate, paid for a 1926 abstract by Ivan Koudriashew, "Dynamic construction in space." "Counter relief," by Vassily Ermilov, also did well at £33,000, but generally bidders sat on their hands, perhaps waiting for the more celebrated Russian goodies on offer at Sotheby's and Christie's later in the week.

As forecast, it seems certain that Canova's statue of "The Three Graces" will remain in the UK — at least for two decades. The entrepreneurs David and Frederick Barclay have offered the asking price of £7.6m, and hope that if all the judicial problems can be solved the statue can go on loan for 20 years to the V&A and a major Scottish institution, presumably the National Museum of Scotland whose director, Timothy Clifford, offered £1m towards the appeal last week.

Another important Old Master to stay in the UK is Jan van der Heyden's view of the Westerkerk in Amsterdam, which will go to the National Gallery following a private treaty sale which valued it at £3m.

**Antony Thornecroft**

**Antony Thornecroft**

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## FINANCIAL TIMES

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Tuesday April 3 1990

Mob violence  
in Britain

Britain has acquired an unenviable reputation for mob violence and thuggery in three areas — football grounds, prisons and, now, the pavements of central London itself. There may be a deep sociological explanation for the recent outbreaks, possibly encompassing theories about the secularisation of society and the alienation of a poorly-educated section of the workforce, but on the surface the differences in the circumstances surrounding each area of brutish behaviour are more apparent than the similarities.

Antiquated stadiums, in which most fans stand crushed together and facilities are primitive, create a breeding ground for football hooligans; the right policy is to erect modernised, covered, all-seated areas for spectators. The recent Budget provides a tax concession to encourage the necessary investment. It is also plain that overcrowding, in which men are kept locked in their cells, will in the end erupt in riots and brutality of the kind seen at Manchester's Strangeways prison over the week-end. The Government has begun to tackle the problem, partly by attempting to reduce the prison population, and partly by building more prisons. The courts have been tended to the first ambition, while Treasury constraints have placed a natural limitation on the second. Yet the Home Office is to be credited with moving in the right direction.

## Inquiry necessary

The proximate cause of the looting, "trashing" of expensive motor cars, and pitched battles with the police that the world's TV viewers saw on Saturday night is less easy to determine. The police blame some 3,000 roughnecks out of a crowd they say was 40,000. By some accounts these mob activists were egged on by anarchists. Others have it that the crowd was 200,000, and that the police response was indiscriminately severe. A full inquiry may be necessary if there is to be a measured evaluation of these accounts.

The riot concluded what had been a peaceful demonstration against the poll tax. The Government has been quick to

infer a connection between the statements of some 30 Labour MPs that they will not pay the community charge and the propensity of young louts to throw bricks at police constables. It argues that the "won't-pay" opposition MPs encourage law-breaking, and that street violence is one inevitable consequence. Yet there was no violent ending to a similar demonstration in Glasgow.

## Natural focus

MPs should certainly be upholders of the law, and Labour MPs who encourage non-payment should be disowned, but the Government is on dangerous ground when it goes beyond that. Its argument could just as well be extended and turned the other way around: a tax that most people, including many Tories, manifestly regard as unfair is a natural focus for protest demonstrations. The latter will on occasion provide the back-ground for troublemakers. The street violence that so shamed Britain on Saturday night was criminal, and cannot be condoned. Yet the perception that the poll tax is regarded by most people, including many respectable people, as inequitable may have given a spurious aura of legitimacy to that criminality.

In the short run the recalcitrants should be punished by the courts. The poll tax should be withdrawn by this or a future government, but in spite rather than because of its association with a later-day peasants' revolt. The police should re-examine their approach to crowd control and ask themselves whether it is adequate.

One fundamental cause of British violence may be the decline in religious feeling, exacerbated by the relaxation of parental controls. The state can look to education and training, which produce too many youngsters without hope of a good job or a home, even in the shrinking low-rent housing market. Society is becoming divided between a majority of aspiring and affluent citizens and a minority on the edges of the underclass. Britain is producing too many young rowdies. Mere punishment of the worst of them is not a sufficient response to the events of the week-end.

New choices  
in defence

THE BRITISH Defence White Paper, published yesterday, reads like an intent document and is not necessarily any the worse for that. Defence is a hard subject to turn round quickly even in normal times, and these times in eastern and central Europe, let alone in the Soviet Union, are far from normal. All that is clear is that some of the old certainties have gone. It is much less obvious what is emerging — or should emerge — in their place.

Not only do Soviet intentions towards the West appear to have become markedly more pacific; there are also clear signs by now that the Soviets are no longer increasing their military capability at the past rapid rate. The White Paper notes a significant decline in the production of Soviet tanks and fighter aircraft and a shift from merchant vessels rather than warships. Given the natural tendency of British defence statements to err on the side of conservatism, it probably underestimates the changes that are taking place.

Some changes may be irreversible. For example, it is very difficult to imagine those eastern countries which have embraced democracy, like Hungary, ever again becoming dependable members of the Warsaw Pact. It has also become unlikely that a full-scale European war will break out suddenly; the warning time for any major conflict in Europe has been lengthened by political developments.

## Conventional forces

There is, too, an agenda for arms control which is being taken seriously by both east and west. It should be possible to reach agreement on sizeable cuts in conventional forces in Europe at the Vienna talks within the next few months. Indeed it is on the cards that some of the east European countries will pre-empt the talks by making cuts before agreement is reached.

All that is immensely encouraging. Never the less, we are still only at an interim stage. Some near-certainties remain. For instance, even if the Soviet Union loses some of its constituent parts, it is likely to continue as a military superpower. Equally, western

Europe will feel a safer place if an American military presence is maintained. There must also be a need to keep sophisticated military forces for possible use outside the Nato area. Britain, in particular, will not want unduly to run down its navy.

## Changed environment

The defence debate now, which the White Paper can help open up, should be about the resources and strategy required for the changed environment. It is already clear, for example, that fewer tanks will be needed for the central European theatre. It will almost certainly be the case that there will have to be substantial reductions in British forces in Germany, even if Mrs Margaret Thatcher's Government remains reluctant to admit it. In the longer term, there may also be renewed questions over the need for independent British nuclear forces.

None of these questions could be answered in the White Paper, but the nuclear side apart — it has begun to pose them. The debate cannot be allowed to drag on too long, for not only are external events dictating a brisk pace; there are signs that the British armed forces are drawing their own conclusions and leaving the services. For demographic reasons, there would have been problems with recruitment in the 1990s in any case. The White Paper records, on top of that, applications for premature voluntary release have been rising sharply. Moreover, it is often the best people who go first: the fighter pilots who have required years of training, for instance.

This exodus is taking place despite a marked shift in defence expenditure in favour of personnel and away from equipment. In 1984-85, 34.9 per cent of British defence spending went on personnel; the estimate for 1990-91 is 41.4 per cent. Spending on equipment will have fallen from 45.8 per cent to 39.1 per cent in the same period. Meanwhile, as a percentage of GDP, defence spending has dropped from 5.1 to a provisional 4.1 per cent. It could come down further. The task is to get all the pieces of an adjusted strategy in place.

Pick up a phone in Manhattan to call Los Angeles, which is 2,450 miles away, and it will cost you just \$0.25c a minute at peak rates. Use the same phone to call London, which is 3,458 miles away. It is 40 per cent further, yet the price will be about four times the Los Angeles call.

That differential between the price of domestic and international calls is insignificant on a call lasting only a minute. It is an accepted part of international life, like waiting for luggage at airports. It has the blessing of governments which own or regulate telephone operators.

But people around the world will this year spend some 30bn minutes making international calls. The differential is the foundation for the huge profits telephone operators make from their international businesses.

At first sight it might seem that the higher price of international calls is justified by the cost of installing an international infrastructure stretching thousands of miles often on the sea bed. It is not. The explanation is much more straightforward. The international telecommunications industry is run by a cartel of very powerful companies, such as AT&T in the US, British Telecom in the UK, Japan's KDD and the West German Bundespost. The members of this exclusive club — known as the CCITT International Telegraph and Telephone Consultative Committee — exploit their power to set international charges well in excess of costs. The finances of their international businesses, which are milked as cash cows to subsidise other activities, are scarcely transparent. The system through which they share out the spoils of the business is opaque. But the consequences are immense. International phone users are paying the telephone companies between \$10bn and \$20bn a year more than they would have to if prices reflected underlying costs, which have fallen sharply in recent years. If free competition were introduced prices would plummet, the volume of traffic would grow and services would proliferate.

Like the OPEC oil cartel in the 1970s, the international telephone cartel is distorting the development of virtually every branch of industry.

Like OPEC in the  
1970s, the international  
telephone cartel is  
distorting the  
development of virtually  
every branch of industry

holding back world growth.

The break up of the cartel would bring many benefits. Prices would fall and a way would be opened for a spread of international business services which are now barely profitable. Manufacturers would more easily organise international suppliers and distributors and link their operations. Small and medium-sized companies would benefit particularly. In Europe it would complement moves to upgrade the transport infrastructure and liberalise air travel to speed the creation of a single European market.

International yellow pages, free-phone numbers, marketing and sales services might take off. National experiments such as the French development of Minitel, a cheap network for information services, which has spawned thousands of new services could spread across borders.

The explanation for the high cost of international calls is a story of how the cartel has extracted a huge monopoly rent from the introduction of new technology which has driven

Hugo Dixon reports on the prices of intercontinental phone calls and looks at the pressures of competition

Reconnecting  
charges with costs

down costs. "There is no reason whatsoever that a call from New York to Los Angeles and a call from New York to London should not cost the same," says Mr Konnie Schaefer, the US entrepreneur responsible for putting the first private fibre-optic cable across the Atlantic.

Most experts agree that international calls should cost the same as domestic calls or only a little more. An official at the Federal Communications Commission, the US telecommunications watchdog, says the true cost of a trans-Atlantic call should only be a few cents more than that of a long-distance call within the US.

It is difficult to determine exactly the extent of the over-charging because the phone companies refuse to divulge details of their costs. Secrecy is also a barrier to understanding profits. AT&T, for example, refuses to publish a breakdown of its profits, arguing that the information is confidential.

Never the less it is clear the business is highly profitable. BT's accounts record that it made an operating profit of \$853m on its \$2,049bn revenue from international business in the 1988-89 financial year.

But two years ago, BT changed its accounting methods with the result that its international profits for 1986-87 were revised downwards from \$132m to \$475m, while domestic profits increased by a similar amount. If the old accounting arrangements had been kept, BT would have made about \$800m profits from international services in 1988-89.

The constituent elements of the international network have become much cheaper in recent decades. FCC figures show the cost per minute for using a transatlantic cable in 1988 was \$2.53. It had fallen to \$0.04 in 1986 and was expected to drop to \$0.02 in 1992. The cost of leasing an international voice circuit from IntelSat varies between \$1 and \$13 a day.

Mr Greg Staple, a Washington DC consultant, says: "The incremental costs for picking up and delivering international calls are probably less than 10 cents a minute, especially off-peak, because the cost of domestic networks has already been amortised by revenue from domestic calls."

How is it that these impressive cost reductions have not been passed on to customers?

At the heart of the international phone cartel is an obscure accounting system dating back to the 1940s which determines how the money earned on international calls is shared. A phone company which cuts its international prices is penalised. The cartel is buttressed by the fact that the phone companies jointly own most of the international cable and satellite links, so preventing competition between them. The CCITT club of phone companies also recommends its members not to allow international services might take off. National experiments such as the French development of Minitel, a cheap network for information services, which has spawned thousands of new services could spread across borders.

The explanation for the high cost of international calls is a story of how the cartel has extracted a huge monopoly rent from the introduction of new technology which has driven

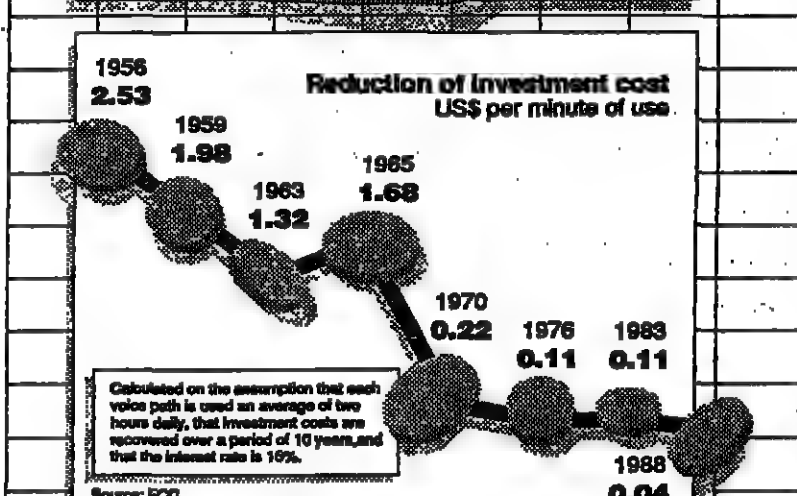
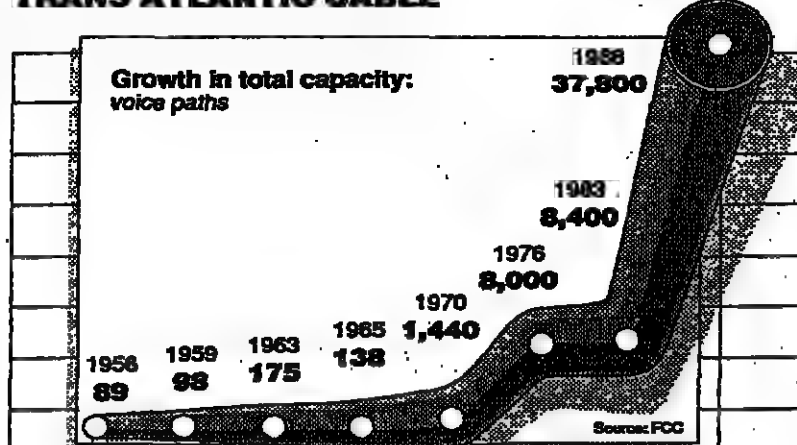
set at a level equal to the cost of making a call between the two countries. The phone company in the country originating the call then passes on half the accounting rate to its counterpart in the other country. Because calls are made in both directions, money actually only changes hands at the end of each month to settle any difference.

The framework for the system is agreed at the CCITT. However, accounting rates are normally set bilaterally at meetings between each pair of countries.

The phone companies are free to charge their customers what they wish. The accounting rate is used to divide the revenue between them. Most accounting rates are now several times costs.

"Apart from the intra-European relations, there is little pretence that these payments begin to reflect the underlying costs of the infrastruc-

## TRANS ATLANTIC CABLE



	Nearest European	Further European	US	Japan	Short trunk	Long trunk
France	1.89	3.31	3.95	8.08	0.48	1.38
W. Germany	1.96	2.36	5.50	5.50	0.55	1.57
Italy	2.91	3.79	8.46	11.80	0.54	1.37
UK	1.55	2.14	3.36	6.57	0.46	0.68
Europe*	1.95	3.05	5.65	8.83	0.44	1.00

\* average of 10 countries

Sources: The Yankee Group Europe

Bundesbank  
watch

■ It was frequently said of the West German Chancellor, Helmut Kohl, that he was not nearly as serious about matters economic as his predecessor, Helmut Schmidt. In particular, he did not have much to do with the Bundesbank and did not exactly surround himself with economic advisers in Bonn. Indeed Kohl took a swipe at "all those clever economists" who used to run the country when he visited the Financial Times last week.

The criticisms were made mainly when Kohl's fortunes were low, both at home and abroad. Now, however, something has changed. Not only was Helmut Schlesinger, the Vice President of the Bundesbank, put on the team negotiating economic and monetary questions with the East Germans, but another Bundesbank board member, has been appointed Kohl's temporary personal adviser dealing with German economic and currency union. Helmut Schmidt went to the Bundesbank only last year, having previously been State Secretary at the Finance Ministry. It was said at the time that he was one of the international financial experts left in Bonn. The Schlesinger and Schlesinger back, or Kohl knows when he needs economic advice.

## Camel corps

■ Allan Ramsay is leaving Beirut at the end of this month after two years as British Ambassador. One might suppose he had earned a spell in a nice peaceful country, but he is going straight to Khartoum.

His successor, Simon Fuller, is not an Arabist. He arrives in Beirut fresh from four years as head of chancery in Tel Aviv. Time was when that would have disqualified him

## OBSERVER

to serve in any Arab country, but today it is hardly seen as an excellent preparation. The Foreign Office, incidentally, is very pleased at having got Douglas Hurd to say (a pro-Israel) that he did not believe in breaking off diplomatic relations. Stand by for an effort to reopen the British Embassy in Damascus, Kabul and Tehran, all currently closed.

## Gummer's wait

■ When is a scoop not a scoop? Answer: when it's (not) an oral statement to Parliament. Our agriculture correspondent wrote in yesterday's FT that John Gummer, the Agriculture Minister, intended to announce new measures for pesticide safety "today".

Urged on by the criticisms of an unprecedented alliance of the British agrochemical industry and environmental groups, including Friends of the Earth, Gummer was poised to stand up in the Commons yesterday afternoon and declare that he would double the numbers of people engaged in approving new pesticides and give them a much bigger budget. But it was not to be. His planned 10 minutes at the despatch box had to give way to statements by other ministers on the weekend's poll tax and prison riots. He might just make his statement today, but if not, so tight is the parliamentary schedule, with Easter coming up, that he may have to wait two or three weeks. Which seems a shame: new pesticides approvals are taking 4½ years, longer than anywhere else in the EC.

## Health tax

■ A new health shop cum newsagency has opened in Whitehall. It also sells a wide range of cigarette brands. But



"My poll tax bill was in the glove department of my Porsche."

## All about port

■ "It seems there's a lady in Leicester/Who wouldn't say know say no if you pressed her..." We won't go on, and after that promising start, the blunderbuss rather peters out. It comes from a display of advertisements for the House of Sandeman, which celebrated its bicentenary with a lunch at the Guildhall yesterday.

We had forgotten how good some of them are. The one of The Don (Iberian not academic) in a black cape was painted by a Scot called George Massiot Brown in 1928. He signed himself G Massiot in order to seem fashionably French. The original painting was bought by a member of the Sandeman family for 50 guineas and has been a symbol of the company ever since. Other facts: sherry may have become unfashionable in

Britain, the dryer varieties being associated mainly with bishops and senior civil servants, but the UK still has 29 per cent of the world market, with a preference for cream sherry.

The growing market is Germany, which now accounts for 60 per cent of Sandeman sherry sales. The Germans like medium dry.

The largest port consumers are the French, who take about 35 per cent of total production and drink an aperitif. The UK port market is growing, as well, but, according to Sandeman, the key to the future of port lies in the US, largely because it is currently taking only about 130,000 cases a year (against the French 3m). Sandeman is trying to woo the Americans with non-vintage port first, since the better stuff is in short supply.

Port production was much stimulated by the World Bank, which backed a scheme to replant vineyards in the Douro region of Portugal in 1985.

## King's camera

■ Britain's new Defence White Paper, published yesterday, contains a number of colourful photographs. One of them is headed "Phantom retelling over East Falkland" and it is the only one with an attribution. The picture was taken by Tom King, the Defence Secretary. "It's not quite Denis Healey," a former Defence Secretary and near-professional photographer, King said yesterday, "but it's not bad." He suspects that the Ministry of Defence tried to show him up by placing it next to a really glossy picture of a British soldier talking to children in Namibia.

## Happy man

■ A reader reports that on Waterloo Station yesterday he saw an elderly man carrying a large bunch of roses, a bottle of brandy and two pillows.

out to their foreign counterparts an average of 75 per cent of the revenues they collect. The pay-out can be even greater. The accounting rate with Brazil is so high that American operators keep less than 1 per cent of what they collect.

The system makes it much more profitable for the phone company that receives the call than for the one that sends it. This is exacerbated because the costs of handling a call fall disproportionately on the country which originates it.

Of course, AT&T and the other phone companies also receive calls from abroad. These calls are so lucrative the whole international service is still profitable. But because incoming calls are more profitable than outgoing calls AT&T has little incentive to reduce its prices. Its margin on outgoing calls which are already fairly low — would be squeezed. It is also likely it would receive fewer incoming calls as people realised it had become even cheaper to arrange for calls to come out of the US rather than into it.

The US is not the only country to face a deficit as a result of the accounting rate system. A forthcoming International Institute of Communications report by Mr Staple shows that, among the major telecommunications powers, only Italy and France have significant traffic surpluses. The UK and Japan are roughly in balance, while the US, West Germany, Australia, Singapore and Canada are in deficit. The major beneficiaries of these traffic deficits appear to be newly industrialised countries such as Mexico, Turkey and Algeria. These have relatively high prices and also export many workers for the richer economies who then call home.

Not all the phone companies are happy with the accounting rate system. Both AT&T and BT say they would like to see accounting rates come down in line with costs.

This, however, is easier said than done, as negotiations are tortuous and drawn out. It might be wise to cut rates by 50 per cent worldwide, says Mr Thomas Luciano, who is in charge of negotiating accounting rates for AT&T. But "not many people are willing to take a \$800m cut in their income stream."

Concerted efforts to reform the system are difficult because even countries with substantial deficits are surprised by their own rates to prevent their balance of payments from falling.

Others believe the whole system needs to be replaced. The options are set out in a recent paper by Prof Henry Ergas of Monash University, Australia and Dr Paul Paterson, chief economist of OTC, Australia's international phone company. One is to set accounting rates at cost; another is for the country which originates the call to keep all the money it collects from its customers. This system has been pioneered in an agreement negotiated earlier this year between Singapore Telecom and Jabatan Telekom of Brunei.

However the problem of persuading the countries which benefit from the current system to accept reform. One solution, put forward by Prof Ergas and Dr Paterson, is to cut accounting rates by a fixed percentage each year, giving the phone companies time to adjust.

The long-term solution, though, is to make the market more competitive. If phone companies had a choice of carriers to handle the other end of an international call instead of having to rely on the foreign monopoly, competition would drive accounting rates down to match underlying costs. And if restrictions on foreign ownership of telephone operators were lifted, telephone companies would be able to provide international services end-to-end on their own. The accounting rates which provide the companies with such lucrative profits at the expense of consumers would not be needed at all.

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Cliff Pratten argues that companies may be belittling the complexity of industrial success

## The limits to training

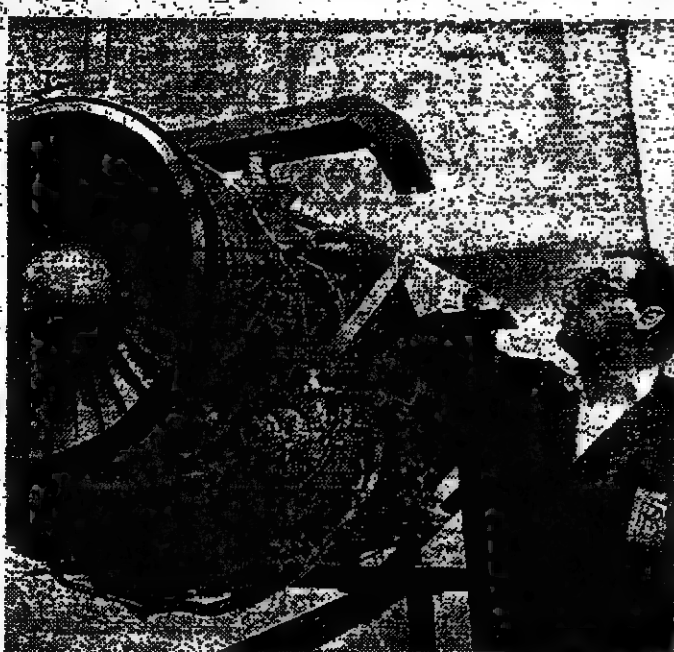
Increasing and re-focusing education and industrial training are becoming the fashionable panacea for improving Britain's industrial performance. The Labour Party's enthusiasm for training, outstrips the Government's. Labour's economic policy calls for a better educated, trained and skilled workforce. Is the contribution of education and training being exaggerated? Has the pendulum swung from neglect of training to exaggerating its importance as a way of improving the economy?

Between 1965 and the middle of 1980 the output of manufacturing industries increased by 19 per cent. It is unsurprising that such rapid growth exposed shortages of many skills, and stimulated a concern to increase the supply of people with skills. However, the new enthusiasm for training is based on claims that it will increase the competitiveness and performance of the UK economy in the long run rather than plug the immediate shortages of skills.

Assessing the importance of the links between the factors contributing to labour productivity and economic performance is not easy. It is difficult to measure both the quantity and quality of training and the other things which affect labour productivity. Indeed, it is hard to measure labour productivity itself. None the less, there is no doubt that — in some industries — productivity in Germany, for example, is higher than it is in Britain. There is also a different system of vocational training in Germany. Yet the extent to which differences in training contribute to differences in productivity has not been measured or proved.

What are the other factors which contribute to high labour productivity and good industrial performance? Scale is one. Labour productivity in US manufacturing has been higher than it has been in Europe, including Germany, but there is no evidence that American training systems are as systematic or as thorough as those in Germany. In the US, though, production runs are longer than the European norm.

We must also consider cause



Rolls Royce: An 'A' company which offers good training

and effect, and ask whether successful companies provide good training or does good training lead to industrial success? Rolls Royce, Glaxo and GEC — (let us call them "A" class companies) provide their employees with high-quality training — so do many successful small UK companies. The quality is partly attributable to the exposure to state-of-the-art production and partly to the resources which "A" type companies invest in training. Germany has many more "A" class companies than Britain has. Is this the key to differences in industrial performance? As well as providing good, relevant training, successful companies improve performance by creating a demanding market for suppliers. They also put pressure on their competitors and give state-of-the-art production experience to managers, some of whom move to other companies.

Advocates of the importance of training may accept that successful companies and production scales contribute to the performance of economies and to labour productivity, but they claim that training can create more successful companies overnight. However, there are other things which also con-

tribute to differences in economic performance. Motivation and discipline are clearly important. In Britain there are many opportunities for students and employees to acquire education and skills, but Japanese students and workers seem to be more highly motivated to take advantage of similar opportunities in their own country by studying in their own time and taking correspondence courses. The result — skills acquisition apart — is differences in the pace and quality of work.

More graduate recruits go into manufacturing industries in Japan than they do in Britain. In Japan and Germany, manufacturing industries cream off a higher proportion of the most able young people (not just graduates) and this may contribute to their competitiveness. The image of manufacturing industry in Britain is unattractive to many young people who have potential technical ability. It is also unattractive to their parents, who counsel them on job choice. Many craftsmen and technicians in manufacturing industry have faced repeated redundancy. They perceive that layoffs in other sectors have not been as widespread and advise their children to seek careers outside manufacturing.

turing.

Investment in training employees is a part of total investment, and it may be that investment strategy, not training itself, has hindered UK economic performance. It has been suggested that British firms decide on investments according to different criteria from those used by Japanese and German companies. Britain's lack of skills may be in part a symptom of these differences. British enterprises may base their decisions on training investment on the short-term pay-off, rather than on skills creation to boost performance in the long term. The readiness of giant Japanese and German companies to invest in new equipment and new lines of business contributes directly to industrial performance. It may contribute indirectly by providing national manufacturers with a local supplier and priority for testing and trying out new designs.

Pay is another important element in competitiveness. Companies and countries if they are to increase their market share against established, successful competitors must develop better products or services or have significantly lower costs. Savings on wages and dividends help to cut costs; the advantage is enhanced if lower pay and lower dividends are expected to persist.

There are a host of other things which contribute to industrial performance, including access to natural resources, government macroeconomic and taxation policies, social attitudes to entrepreneurship and planning restrictions on the expansion of successful enterprises and localities.

In the early 1980s the insights of monetarism were dissipated because the claims of the monetarists for control of the money supply as a cure-all were exaggerated. In the 1990s improvements in education and training may be more effective if their effects are not exaggerated and other means of improving economic performance are not ignored.

The author is a senior research officer in the Department of Applied Economics, Cambridge University, and a Fellow of Trinity Hall.

## FOREIGN AFFAIRS

# Is this our frontier?

Edward Mortimer looks at Europe through the refracting mirror of Islam

The Yellow Peril, and Americans about Hispanic wetbacks or drug barons. Europe's private nightmare is the Sword of Islam

That nightmare in turn conditions Europeans' attitudes to the Moslem communities now established within Europe. These are all too easily seen as the thin end of a wedge, even the vanguard of an invading army. Folk memories of Saracen raiders in western Europe, of the Turks at the gates of Vienna, of the "Tatar yoke" in Muscovy, come flooding into the vocabulary of modern Europeans when they talk and write about these new fellow citizens. The fact that their migration is much more closely connected with a more recent historical episode, the expansion of European power

in this respect, but this is by no means obvious. What is clear is that the historical and geopolitical relationship between Europe and Islam makes it harder for both sides to approach these problems constructively. Even some Europeans who would genuinely like to integrate Moslems into European society are prone to indulge in Islam-bashing in the supposed interests of enlightenment and tolerance. Even those Moslems who genuinely think of themselves as European sometimes fall back into blanket condemnation of modern western culture, or into conspiracy theories about "Zionist" influence.

Islam is thus both an external and an internal problem for Europe. But perhaps it is more than that. If Europe as a

concept is really a prolongation of Christianity, then the distinction between it and the world of Islam is central to its identity.

What first gave Europeans a sense of common interests and shared obligations was the fact that they professed Christianity and saw themselves threatened by "the Turk". In practice that threat was not sufficient to unite them in the age of the Reformation and of incipient nationalism. Yet the idea of European unity remained connected, at some level, with that of the unity of Christendom. It is surely not a coincidence that today's European Community was founded by Christian Democrat statesmen, all of them in fact Roman Catholics. To some extent these existential questions about Europe were driven underground by the Cold War, during which Stalin's empire provided

and influence into the Moslem world in the 19th and early 20th centuries, is often lost sight of and in any case does not really help. That episode too has left its scars, on Europeans as well as on Moslems. Those Moslem communities are now entering a phase of collective self-assertion, which is quite normal for second- and third-generation immigrants but inevitably produces some friction between what they see as essential ingredients of their identity and what others see as essential values of the host society. It is equally normal for the host society, or parts of it, to emphasise that friction as a pretext (conscious or otherwise) for rejecting the demands of the newcomers that they and their culture be treated with fairness and respect.

Some think that Islam in itself poses greater problems than other religions or cultures

Europe with a *de facto* eastern frontier. Whatever was not communist was "western" (i.e. European). The European credentials of Turkey were therefore accepted without much question. Its membership of the Council of Europe, and its association agreement looking forward to eventual full membership of the EC, were more or less automatic consequences of its membership of Nato. But now suddenly the iron curtain has gone up. Europe has to fix its own eastern frontier, and Nato membership hardly seems the most relevant criterion.

The temptation to fall back on "Christendom" is strong. Suddenly Russia is again "one of us", at least when it is up against Moslem resistance (presumed "fundamentalist"), though not when it is bullying Catholic Lithuania. But that raises an important supplementary question: does Christendom include the eastern Orthodox world; or should it be confined to Latin or western Christendom? The latter choice would mean drawing the line through the middle of Ukraine and Yugoslavia, and would lead logically to the expulsion of Greece from the EC: something which Greek politicians' mismanagement of their economy already seems close to achieving.

The answer must be that the European identity is not amenable to such historically tidy definitions. To many people, indeed, the very mention of religion in such a context will seem obscurantist and reactionary. Educated Turks especially, heirs to the militant secularism of Kemal Ataturk, are shocked to find their European identity judged by religious criteria. Yet the success of Ataturk's revolution looks far less certain today than it did a generation ago: almost every day brings new evidence of the strength of Islam in Turkey, not as a set of private religious beliefs but as a public phenomenon, moulding people's behaviour in the political and social arena. Nor in fact has it ever ceased to be the state religion in Turkey, in the sense that its institutions, unlike those of other religions, are financed and directly controlled by the state.

Few Christians nowadays would wish to see Christianity reinstated as the established religion of Europe in that sense. But for good or ill the Christian legacy remains a key component of European identity. That is bound to affect the argument over where Europe's border should be drawn, and its relations with Moslem communities both inside that border and beyond.

## LETTERS

### Property rights and east European liberalisation

From Professor Jack Wiseman.

Sir, Your columns have carried an increasing volume of comment on the liberalisation of eastern European economies. Although there are important differences between individual countries, the common concern is with the privatisation of state assets, the creation of free markets for goods and the development of markets for capital.

There is a healthy debate as to the appropriate policies to these ends, and the countries concerned are being offered a growing volume of outside "expert" advice. However, it seems to me that the precise nature of the problems is not always clearly understood.

Property, in the practically relevant sense of rights over resource-use, does not disappear in the centrally planned economy. Rather, private claims transactable through markets are replaced by "entitlements" conferred by membership of the party and

related managerial and administrative appointments. It is from this state of affairs that the system of privilege so resented by the ordinary citizen. Less generally recognised, but of considerable importance, is the fact that the same system must also be expected to produce a belief among workers that they enjoy property rights (entitlements) in respect of the enterprise which employs them.

Conceptually, the assets which in the communist state cannot be owned privately are owned by "society". But as Hayek put it: if everyone owns it, no one owns it. The problem is to find means to hand "society's" assets back to the "appropriate" individual private owners.

Clearly, there is ample room for conflict between the "rights" of individual citizens to what is supposed to be already theirs, and the "rights" which workers believe themselves to enjoy by virtue of

their employment. Additionally, there is evidence that managers, if not prevented, are likely to behave as if the rights formerly conferred by the system can now be exercised by them personally.

There is no reason to expect that these problems will (or should) everywhere be resolved in the same way. But it will help to be clear about what is involved.

- If "society" already "owns" the assets, then the claims of individuals cannot properly be satisfied simply by putting enterprises up for sale. That amounts to the expropriation of those without current access to funds. "Ability to pay" must be replaced by some kind of "social credit" reflecting the rights of individuals.

- If the creation of an efficient system of free goods and capital markets is the paramount objective, then the "rights" of workers need to be articulated through the contract of employment rather

than through forms of "work-ownership". The labour-owned firm is an inadequate device for the creation of a generalised and efficient market in capital. At the same time, there is no reason why the "rights" of workers should not be recognised by a variety of special incentives related to the contract of employment. The possibilities range from forms of profit (and loss) sharing through two-tier boards, to UK-type special incentives to purchase shares in their employing enterprise.

I do not question the value of expert advice with the "nuts and bolts" problems of operating free market institutions. But the major, and fundamental, problems concern the invention of practical means to create and distribute the transferable property rights which those markets are to transact. Jack Wiseman, Emeritus Professor of Economics, University of York

### The status and human rights of Europe's peoples

From Mr Bernd Koch.

Sir, There seems to be more than a grain of truth in the thesis that the development time-lag between the two halves of Europe is caused by different methods in handling conflicts between nationalities and nation-states.

A French philosopher, Alfred Grosser, has expressed his belief that West Germany has fostered the building of the new European house not so much by its economic contribution as by sacrificing its national identity. Even now, West Germans as well as East

Germans are giving the same emphasis to European integration as to German unification. However, as Jan Davidsson points out ("Old European ghosts return to haunt Germany," March 22), some of Germany's neighbours see the situation differently from Mr Grosser. This misunderstanding could endanger western Europe's development advantage in handling nation-states' problems. Is a return to yesterday's Europe threatened?

If after the American civil war the victorious northern states had classified the people

in the south as inhuman slaveholders and second-class citizens in perpetuity, the US would hardly have grown up to accomplish its magnificent role in today's world. Similarly, if Europe allocates different human rights and statuses to the peoples of its various nations, can it be expected that the continent will grow up to play its part in reducing the tremendous problems of tomorrow's world?

Bernd Koch, Frankfurt am Main, West Germany

### International relations and Lithuania

From Mr Lionel Bloch.

Sir, Observer argues ("Autonomy," March 30) that if we in the West were doing more to help Lithuania "there would be a huge setback to the general improvement in international relations."

But that is demonstrably not so. The West helped Afghanistan to stand up to the Soviet invasion and, never the less, when this assistance was given, it coincided with a vast improvement in East-West relations.

Besides, the improvement of the international atmosphere is not an end in itself and appeasement is rarely conducive to it. When Schuman and France abandoned Czechoslovakia to its fate in 1938, they advanced neither the cause of peace nor honour.

All the evidence, from Georgia to Armenia, indicates that the Soviet empire is not breaking up "overnight." On the contrary, with the West's active assistance, Mr Gorbachev could delay the disintegration of the Soviet Union for far too long. Lionel Bloch, 9 Wingate St, W1

### Getting the best from the nation's youth

From Mr P.M. Tapscott.

Sir, I was disturbed by John Gapper's report ("YTS agents attack 22 per cent cut in training grants," March 27). He suggests that the training allowance will be £30.50 from May instead of £36.92. Out of this the trainee currently receives the normal mix results in an allowance of around £31 being paid. There is, thus, a negative margin.

Managing agents have been rightly required to raise training standards with the objective of trainees attaining level II National Vocational Qualifi-

cations. To achieve this our average cost per trainee week is £49.70. You may wonder how the cost gap can be closed.

The suggestion is that employers should provide work experience for the trainees and pay a fee. This might be feasible if all trainees left school with exam passes and were quick learners. But in Inner London this is not true. Almost all trainees start with no exam passes and are slow learners. Near illiteracy is common. Ultimately most succeed but it takes nearly two years' tuition before they are accepted for regular employment.

With the proposed cut in fee, the managing agent will be under pressure only to accept trainees who are fast learners and acceptable to employers. What is to become of the hundreds of under-performing school leavers? Surely the nation should be attempting to get the best from every young person instead of a situation in which the school failures move into unemployment and add to Inner City problems. P.M. Tapscott, Chairman, Haycraft Personnel & Training, South Bank House, Black Prince Road, SE1

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### THE LUXEMBOURG MEDIA SUMMIT MAY 22-23 1990

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## INSIDE

Where bankers  
fear to tread

The first quarter's lending league table is out, and yet again, Citibank tops the list. But it is the sharp fall-off in syndicated loan volume that is the table's most compelling aspect. Bankers point to an increasing reluctance among their counterparts to participate in highly-leveraged transactions following the collapse of Drexel Burnham Lambert. Norma Cohen reports. Page 28

## Storms loom on corporate map

It is not likely to be a promising season for shareholder meetings in the UK. Thunderclouds are threatening at more than one place and even BAT Industries, the tobacco-based conglomerate, may not get through the formalities of a demerger of its catalogue retailing subsidiary without the odd intervention. Nikki Tait examines prospects at Eira, the retailer whose egn may hold lessons for the UK corporate scene. Page 30

## UK farmers reap small return

British farmers are disappointed that the new farm prices for 1990-91 being discussed just before EC agriculture ministers abandoned their negotiations last week were not accepted. As a package they amounted to the best proposals for the UK that had been seen for several years, says David Richardson. Page 32

## What to call the new baby...

Mitsui Bank and Tatyoko Bank, two of Japan's leading commercial banking groups, have come together to create the world's second-largest bank. Everything about the union has been fraught with difficulty — not least the name of the new institution. Stefan Wagstyl and Michio Nakamoto examine the difficult task of bringing the two organisations together. Page 25

## Turning a paper profit

There were few illusions about Roland Franklin's (left) motives in masterminding the controversial takeover of DRG. It was money, pure and simple — although he also claimed that everybody would benefit from the "unravelling" of the Soviet-led paper and packaging group. Now the dismemberment of DRG has begun in earnest, and Mr Franklin's philosophy is being put to the test. Vanessa Houlder reports. Page 31

## Market Statistics

Base lending rates	48	London traded options	27
Base rate	10	London traded futures	27
FT-100 index	27	Money markets	48
FT-1000 index	27	New int. bond issues	28
FT-10000 index	27	World commodity prices	28
Financial futures	48	World stock indices	28
Foreign exchange	48	UK dividends announced	28
London recent issues	27	UK dividends suspended	28
London share prices	27-28	UK index	28-29

## Companies in this section

Air London	31	Laporte	26
Aker	34	Legrand National	26
Amber Day	31	Lincoln House	26
American General	22	London & Edinburgh	26
Amey	23	Lucas Industries	26
Aquaculture	23	M&M	26
Aran Energy	23	Metropolitan Life	26
Ases	23	Midsummer Leisure	26
BAT Industries	23	Mitsui Bank	26
Barry Wehmiller	23	Molins	26
Bell	23	Molins	26
Bond Corporation	23	Molins	26
CVC	23	Pathe Communications	26
Cameco	23	Pearson	26
Eagle Holdings	23	Pennant Group	26
Eagle Star	23	Reid	26
Early's of Witley	23	Richards	26
Electrochemicals	23	Ry Bank of Canada	26
Elsevier	23	SPP	26
European Leisure	23	Sappi	26
Extrusion Int'l	23	Schering	26
GEC Alsthon	23	Southam Corp	26
General Motors	23	Spirax-Sarco	26
Goal Petroleum	23	Storehouse	26
Groups AG	23	Strong & Fisher	26
Groveswood Securities	23	Tatoyoko Bank	26
Guidehouse	23	Thornmont Trust	26
Hammerman	23	Torchmark	26
Handley-Walker	23	Underhill	26
Hava	23	United Overseas Bank	26
Headland	23	Unicredit Bank	26
Homes Counties	23	Valco	26
IEP Securities	23	Vard	26
Incentive	23	Voest Alpine Stahl	26
Inchcape	23	Waste Management	26
Israel Discount Bank	23	Watts Blake Bearne	26
Jerome (S.)	23	Wharf (Holdings)	26
Kingspan	23	Wheelabrator Tech	26
		World Int'l	26

## Chief price changes yesterday

FRANKFURT (DEM)	PARIS (FFP)	ROMA (Lira)
Deutsche Bank	740	25
Commerzbank	522	25
Deutsche Bank	423.5	11.5
Deutsche Bank	305	14.5
Deutsche Bank	305	10.5
Deutsche Bank	400.5	10
NEW YORK (\$)	TOKYO (Yen)	
Deutsche Bank	161	2
Deutsche Bank	12	14
Deutsche Bank	35 1/2	1 1/2
Deutsche Bank	105 1/2	1 1/2
Deutsche Bank	45 1/2	2

New York prices at 12.30.

LONDON (Pence)	Fed Housing	35	6
Deutsche Bank	319	5	13 1/2
Deutsche Bank	551	7	254
Deutsche Bank	44	6	255
Deutsche Bank	217	42	275
Deutsche Bank	119	12	147
Deutsche Bank	579	8	345
Deutsche Bank	32 1/2	5	678
Deutsche Bank	27 1/2	9	248
Deutsche Bank	10 1/2	7	1515
Deutsche Bank	450	6 1/2	

Uddeholm in  
alliance with  
Voest Alpine

By John Burton in Stockholm

UDDEHOLM, the Swedish steel company, and Böhler, a subsidiary of Austria's state-run Voest Alpine Stahl steel group, yesterday announced a SEK200m (\$48.5m) cross-ownership deal to create the world's biggest supplier of tool steel. The strategic alliance between the two steel producers will concentrate on marketing, distribution and product development. Tool steel is used in the manufacture of production machinery such as dies for forming and pressing metals and plastics.

Uddeholm will buy Böhler's sales offices in the US, Japan and Australia, and take a 25.1 per cent stake in the Austrian company's remaining marketing operations, covering Europe, Asia and Latin America. Uddeholm also has an option to acquire equity in Böhler's production unit.

Böhler will receive as payment a 25.1 per cent equity stake and 15 per cent of the votes in Udde-

holm. Executives of the two companies will serve on each other's boards. Böhler, which employs 8,500, last year reported a pre-tax profit of Sch900m (\$50m) on sales of Sch15bn. The two steel producers will concentrate on marketing, distribution and product development. Tool steel is used in the manufacture of production machinery such as dies for forming and pressing metals and plastics.

The deal is a result of a decision by the Austrian Government to partly privatise, through a bourse introduction, the state holding company Austrian Industries, which includes Voest Alpine. Uddeholm will also be listed on the Vienna Stock Exchange.

Mr Per-Olov Norberg, Uddeholm's president and principal shareholder, said that profitability would be improved through the consolidation of the companies' stockpiles around the world and the avoidance of duplication in research and development.

SKB sells three UK  
brands to US group

By David Owen in London

SMITHKLINE Beecham, the Anglo-American drugs and consumer goods company, yesterday sold Ambrosia, Marmite and Bovril — the venerable British nutritional brands — to CPC International of the US for \$157m (\$255m) in cash.

The deal, coming 10 weeks after the brands were put on the market, is in keeping with the stated strategies of both groups. The price was at the top end of analysts' expectations.

SKB formed last summer through a merger between SmithKline Beecham of the US and Britain's Beecham, has been rationalising its consumer brands businesses as part of a strategic refocusing. Its cosmetics division has been on the block since the merger. The group said yesterday it was "encouraged" by the progress of discussions which are continuing.

New Jersey-based CPC has been gradually de-emphasising its one-dominant maize refining activities in favour of branded foods for several years. Three years ago, the group sold its European maize processing business to Mr Raul Gardini's Ferruzzi for more than \$600m. Foods

now account for 80 per cent of its \$5.1bn global turnover, with European sales marginally outstripping those in North America. Last August, the group bought the Canadian Bovril business from Beecham Canada.

A "pretty excited" Mr Peter Phillips, managing director of CPC (UK), the Escher-based subsidiary that will assume responsibility for administration, marketing and sales of the three brands, said the group had been "very keen" on the acquisition from the moment the sale was announced.

"We were interested in the whole thing which is a very good fit," he said. "We thought our competitors would be more interested in one part than the other." SKB received inquiries from more than 50 parties.

CPC will continue to operate the Devon and Staffordshire plants that produce the three brands. The group's other product lines include: Hellmann's mayonnaise, Knorr soups, Frank Cooper marmalades and Brown & Polson deserts. Ambrosia, Bovril and Marmite have combined annual sales of some \$28m of which about 60 per cent is accounted for by Ambrosia.

Columbia S&L insolvent after  
losses on junk bond holdings

By Janet Bush in New York

TWO of Drexel Burnham Lambert's once-favourite customers for high-yield bonds have revealed how deep their financial troubles are because of losses on their junk bond holdings.

Columbia Savings & Loan Association, based in San Francisco, said late on Sunday it was insolvent, making it likely that federal regulators will take over the thrift.

It disclosed a loss of \$375m or \$19.17 a share in the fourth quarter of 1989, largely related to junk bond-related loss provisions and writedowns of about \$470m in the quarter.

Columbia added that it had sustained losses of about \$200m in the first two months of this year because of deeper discounts on its vast holdings of junk bonds. As of February 28, it said it had a \$221m shortfall on shareholder equity, compared with equity of \$77.6m three months earlier.

If Columbia, which has assets of \$9.25bn, were to fail, the Government would become the largest US holder of junk bonds, with a portfolio of more than \$8bn.

First Executive, the Los Angeles-based insurance company, announced a net loss in 1989 of \$835.7m, compared with net income of \$48.2m in the previous year.

First Executive was, like Columbia, an enthusiastic member of the high-yield buying network set up by Mr Michael Milken, former head of junk bonds at Drexel.

The insurer said yesterday that the losses were the result of a \$859m charge against earnings related to a decline in the value of its investment portfolio.

In January, First Executive had estimated it would take a charge against earnings of \$515m. Mr Fred Carr, chairman and chief executive, said yesterday, however, that the charge was

THE recent rapid expansion of Japanese banks could be brought to an abrupt end by the crisis in the Tokyo financial markets.

The plunge in Japanese equities and bonds since the beginning of the year, combined with the sharp drop in the international value of the yen, will make it more difficult for banks to comply with tough, new international rules on balance sheet strength. Meanwhile, rising interest rates are already eating into trading profits, while a weak stock market will make it more difficult in future to boost operating profits by selling securities.

To make matters worse, there are fears that the collapse in equities might pull down land prices, with disastrous consequences for individuals and companies which funded their purchases with borrowed money. Big banks can almost certainly cope with the strain — but some smaller institutions may face financial difficulties. One senior Japanese banker said yesterday: "I am worried about some small- and medium-sized lenders. I am worried about the value of their collateral."

The chief concern for big banks is meeting the new standards on capital adequacy established by the Bank for International Settlements (BIS). These come into effect in March 1993. Last year, most leading banks had already met the requirements, including the largest, Dai-ichi Kangyo Bank (DKB). However, yesterday Mr Tokio Inoue, a director and general manager of DKB, said:

"Now we are right on the edge... We should restructure (the balance sheet) but we don't know how. The problem is that we don't know how far the stock market will fall. In Japanese, we call it a bottomless slump."

It is not uncommon for Japanese bankers to exaggerate their concerns. When the BIS rules were first made known in 1987, banks were gloomy about their prospects. In practice, they have continued to expand their loan books almost as fast as before, especially overseas.

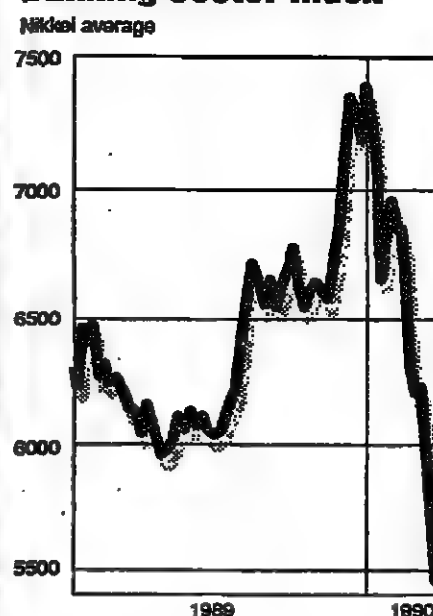
However, this time it could be different: investors certainly think so, given the way they have marked down the value of bank shares. Since the start of 1989, the Nikkei index of leading stocks has fallen almost 30 per cent. DKB and Sumitomo Bank are down 57 per cent and the Industrial Bank of Japan has declined 46 per cent.

Under the BIS rules, by the end of March 1993, the ratio of capital to assets must be 8 per cent or more. If the ratio is too low, banks can either cut their assets or increase their capital, or both.

Since 1987, Japanese banks have concentrated on taking advantage of the buoyant stock market to raise a total of ¥12,500bn (\$90bn) in new capital. As a result, while US and European banks slowed down, Japanese banks continued to expand their loan books — by 15-20 per cent a year, with increases of 30 per cent and more in overseas markets. Japanese banks eagerly



## Banking Sector Index

Japan's banks start  
to feel the squeeze

Turmoil in Tokyo's financial markets looks set to end the banking sector's rapid expansion, reports Stefan Wagstyl

snapped up businesses which their rivals were forced to sell — including DKB's purchase last year of a controlling stake in CITI Group, a US leasing company, for \$1.8bn from Manufacturers Han-

over. The stock market slump means that banks can no longer issue paper so easily. To compound the difficulty, it may also undermine the value of Japanese banks' existing capital. This is because Japanese banks are allowed to count as capital 45 per cent of the value of the unrealised gains on their huge securities holdings. With the stock market falling, these gains are shrinking fast.

The decline may not yet have had a direct effect on all banks' capital bases, because under BIS rules, the banks can only count as capital those hidden gains amounting to no more than the value of shareholders' funds.

Nevertheless, every percentage point decline in the Nikkei brings banks closer to the danger zone. Even at DKB, which has large securities holdings, Mr Inoue sits on a committee which meets daily to monitor the bank's position. He watches the foreign exchange market equally closely. The sharp rise in the US dollar has boosted the yen value of Japanese banks' foreign assets, which account for 30-40 per cent of total assets for leading banks.

The banks will doubtless try to tap the stock market as soon as they can to make good the shortfall. Some are also pressing the

Japanese Ministry of Finance to allow them to widen the range of instruments they can issue to include subordinated debt, which is extensively used by western banks. In Japan the right to issue debentures is restricted to long-term credit banks. City (commercial) banks want the rules changed. But they fear that long-term credit banks may demand other privileges in return. The argument is unlikely to be settled quickly.

If banks cannot raise new capital, the only answer will be to curb asset growth, particularly overseas, where the value of loans is exposed to the vagaries of currency movements. Mr Reese Harasawa, chief financial officer in the corporate planning department of Mitsubishi Bank, says: "Certainly Japanese banks' growth will slow. The markets have put a lid on growth."

The extent of any slowdown will vary from bank to bank. The best-capitalised banks include Sumitomo Bank, which raised ¥320bn as recently as January. Sanwa Bank, which pulled in ¥350bn in new capital last October, is also well placed as is Mitsubishi Bank, which has the highest capital ratio last year when the leading banks posted interim figures for the six months to the end of September.

Banks were hoping to boost capital by improving profitability. But the rise in interest rates, which helped to trigger the stock market crisis, has trimmed operating profits severely. "Under-

ing operating profits will not improve until interest rates begin to decline," says Mr Stuart Matthews, an analyst at BZW, the securities arm of Barclays Bank, in Tokyo.

At the same time, the weakness of the stock market makes it harder to boost operating results with profits on selling securities. These can be huge — for the six months to the end of September, the non-operating profits of Mitsubishi Bank at ¥5bn were more than three times bigger than its operating profit of ¥1.5bn. Even for Sumitomo, the most profitable bank, non-operating profits were 24 per cent of the total outcome.

Even before the stock market started plunging and the latest increases in interest rates, pre-tax profits for the year to the end of March were expected to be well down — by 15 per cent or so. Now forecast declines run up to 25 per cent, with little hope of a recovery in 1990-91.

But if the decline in stocks spreads to property, the outlook will get worse as big loans begin to go bad. There is anecdotal evidence about land prices beginning to decline, but no figures.

The conventional wisdom is that Japanese land prices do not suffer sustained falls because Japan is a small country with 120m inhabitants. Property developers will not have to wait long to see if this argument is anything more than a dangerous delusion. Nor will their bankers. Markets, Back Page

## Metal bashing...in the Black Country



In the Black Country, you can find industrial skills which are so adroit, they push manual work into the realms of art.

For instance, enamellers at Bilston meticulously hand paint and apply gold leaf onto copper boxes, to create Halcyon Days enamels.

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Postcode \_\_\_\_\_ Telephone \_\_\_\_\_



# Cathay Pacific Airways Limited

## 1989 Final Results

The audited consolidated results for Cathay Pacific Airways Limited for the year ended 31st December 1989 were:

	1989 HK\$M	1988 HK\$M
Turnover	17,278.2	15,097.7
Operating profit	3,937.3	3,750.8
Net finance charges	146.3	564.8
Net operating profit	3,791.0	3,186.0
Share of profits of associated companies	113.6	99.7
Profit before taxation	3,904.6	3,285.7
Taxation	569.7	446.9
Profit after taxation	3,334.9	2,838.8
Minority interest	14.3	15.1
Profit attributable to shareholders	3,320.6	2,823.7
Dividends	1,263.1	1,031.2
Retained profit for the year	2,057.5	1,792.5
Earnings per share	115.5c	98.5c
Dividends per share	42.0c	36.0c
Notes 1	1989 HK\$M	1988 HK\$M
The taxation charge comprises:		
The Company and subsidiaries	150.7	145.5
Hong Kong profits tax	352.1	231.7
Overseas taxation	35.6	95.5
Deferred taxation	18.9	(41.7)
Under/(over) provision in respect of previous years	854.3	431.0
Associated companies	15.4	15.9
Hong Kong profits tax	569.7	446.9

Hong Kong profits tax is calculated at 16½ per cent. (1988: 17 per cent.) on the assessable profits for the year. Overseas taxation is calculated at rates of tax applicable to assessable profits in countries in which the Company is assessed for tax.

Notes 2  
Directors' interest, including associates  
At 31st December 1989 the following directors held beneficial interests in the shares of Cathay Pacific Airways Limited:  
H M F MILES 50,000  
B P WONG 20,000  
H L PAN (Alternate director) 10,000  
H C LEE 10,000  
Other than as stated above, the directors of Cathay Pacific Airways Limited and their associates held no interests, whether beneficial or non-beneficial, in the share capital of Cathay Pacific Airways Limited or its subsidiaries.

Earnings per share: 1989 has been another year of expansion and record results. The high level of demand for both passenger and cargo services enabled the airline to operate throughout the year at a load factor of 75.6 per cent, which was marginally above the record level achieved in the previous year. Although operating profit margins were adversely affected by increased costs, a substantial improvement in the return from the funds with investment managers contributed much to these results. The profit attributable to shareholders increased by 17.6 per cent. over the 1988 results to HK\$3,320.6 million.

Dividends: An interim dividend of 10.5c per share absorbing HK\$300.8 million was paid to shareholders on 29th September 1989. The directors will recommend to shareholders at the annual general meeting on 30th May 1990 the payment of a final dividend of 31.5c per share absorbing HK\$990.3 million, payable on 6th June 1990 to shareholders registered on 26th May 1990. The share register will be closed from 14th May 1990 to 26th May 1990, both dates inclusive. The total dividend for 1989

would thus amount to 42.0c per share as against 36.0c per share paid in respect of 1988.

Operations: To meet the growing demand for air travel, six additional aircraft were introduced into service during the year. These included the first two of the Company's commitment for fifteen ultra long range Boeing 747-400 aircraft which have been deployed primarily on European routes. A third such aircraft was acquired on a short-term operating lease basis. Three TriStar were also acquired. The total capacity of the airline increased by 9.2 per cent, and the revenue load factor was 75.6 per cent, compared with the 75.4 per cent achieved in 1988. At the end of the year the Company operated a total of 36 wide-bodied aircraft, 19 Boeing 747s and 17 TriStars.

Financing: Net borrowing at 31st December, 1989 amounted to HK\$3,748.4 million compared with HK\$4,666.7 million a year earlier. The decrease reflects partly the retained cash flow from airline operations and favourable foreign exchange movements, particularly the amount of commitments affected by the drop in the value of the Yen. The weaker Yen also accounted partly for the reduction in the amount of long term unutilized exchange loss on foreign currency borrowings from HK\$4,157.4 million at 31st December, 1988 to HK\$2,731.9 million at 31st December, 1989. These financings are denominated in foreign currencies in which the Company earns revenue and thus effectively hedging these liabilities.

Dragage: In January 1990 the Company and Swiss Pacific Limited agreed with the principal shareholders of Hong Kong Dragon Airlines Limited ("Dragonair"), China International Travel & Investment Corporation Hong Kong (Holdings) Limited ("CTIC Hong Kong") and Mr. Ronald Chao, that the Group would purchase 240 million shares of Dragonair, representing 30 per cent. of Dragonair's issued share capital of HK\$800 million at a cost of approximately HK\$294 million. At the same time Swiss Pacific Limited purchased 40 million shares of HK\$1 each representing 5 per cent. of Dragonair's share capital. Following these transactions, CTIC Hong Kong held a 38 per cent interest in the share capital of Dragonair, excluding its interest in a significant minority shareholder in the Company, and Mr. Ronald Chao held a 22 per cent. interest in that company. At the same time the Company entered into a management services agreement to manage Dragonair. A number of senior personnel, including the Chief Operating Officer have been seconded to Dragonair from the Company.

Prospects: Load factors in 1990 are expected to remain high, particularly in respect of passenger traffic, although cargo activity may grow at a more moderate level. The Company is planning to increase capacity by almost 20 per cent. to meet this forecast demand.

Operating margins will be affected in 1990 by substantially increased costs, particularly in respect of personnel and, as appears to be likely, also in respect of fuel; there will be only limited opportunities to increase yields. However, in the absence of other adverse factors the Group is looking forward to another good year.

Forecasts for passenger and cargo traffic demand in the medium to long term remain strong. At the end of 1989 there was a commitment outstanding for a total of nine long range Boeing 747-400 aircraft. There was also a Boeing 747-200 freighter on order. Subsequent to the end of the year the Company has converted into firm orders its options for four Boeing 747-400s to be delivered in 1992 and entered into an option agreement with Boeing Company for further Boeing 747-400 aircraft to be delivered in 1994 and 1997. The first half of 1991 a decision will be made on whether to convert options for five more Boeing 747-400 passenger aircraft (estimated value US\$700 million) into firm orders. These options form part of a series of options for Boeing 747-400s extending over a period, conversion of which is required in advance of the relevant delivery years. An eighteenth TriStar has also been acquired in 1990 to meet current demand. Arrangements have been made for the future disposal of the TriStar fleet and in that respect orders for six Airbus A330s for delivery commencing in 1995 have been placed and options for further such aircraft are available. Having regard to the full order books of the airline manufacturers which now extend for several years, the Company is particularly well placed to obtain the new capacity which it will need.

Earnings per share are calculated by reference to the profit attributable to shareholders of HK\$3,320.6 million (1988: HK\$2,823.7 million) and to the 2,864,511,540 shares in issue throughout the year (1988: 2,864,111,540 shares). The annual report for 1989 including the chairman's statement and the audited accounts for the year ended 31st December 1989 will be sent to shareholders on 3rd May 1990.

Hong Kong 27th March 1990

D.A. Glenhill  
Chairman

The Swire Group

CATHAY PACIFIC

## INTERNATIONAL COMPANIES AND FINANCE

### Torchmark steps up proxy fight for American General

By Roderick Oram in New York

TORCHMARK shelved its \$6.4bn bid for American General yesterday while stepping up its proxy fight, a tactical move which may help its attempts to take over the larger insurance company.

It nominated five candidates for election to American General's 15-member board at the company's May 3 annual meeting. Six seats are up for election.

If chosen, Torchmark said, the new directors would evaluate the best takeover offer for American General, if they decided such a move was in shareholders' interests.

Mr Jon Rotenstein, Torchmark's president, said: "Shareholders will have a chance to express their opinion" through the proxy fight. "We are confident that the majority of shareholders will be willing to consider bids we stand ready, willing and able to put a proposal on the table."

American General rejected the nominations, saying they had been received past the deadline. It will "vigorously pursue" the lawsuit it filed last week seeking to block Torchmark from soliciting proxies.

Mr Rotenstein said Torchmark had no option but to pursue a proxy fight as American General had rejected its offer out-of-hand and refused to negotiate.

Analysts said that pursuing a hostile bid would have proved time consuming and perhaps ultimately futile for Torchmark because of resistance from state insurance regulators to such tactics.

They pointed out the difficulty Sir James Goldsmith, the British financier, is having winning approval of his proposed takeover of BAA of the UK and the sale of its Farmers Group insurance subsidiary.

If Torchmark can get its

slate elected, its offer would become a friendly one. But first it will have to win key court battles on the validity of its proxy fight.

Torchmark owns less than 300,000 American General shares, or less than 0.25 per cent. of those outstanding. Some 250 institutional shareholders control about 88 per cent. of American General's stock. Those who also hold Torchmark shares would be inclined to support Torchmark as its profits and share price have outperformed American General's.

Torchmark's nominees are independent of the company although known to its executives through various connections. Mr David Finley, for example, is a former chairman of International Business Machines and a former colleague there of Mr Rotenstein.

### US waste disposal groups in \$500m deal

By Martin Dickson in New York

WASTE Management, the largest US waste disposal group, yesterday unveiled a \$500m deal to increase from 23 to 35 per cent. its stake in Wheelabrator Technologies, which specialises in transforming waste into energy.

Under an agreement approved by directors of both companies, investors would exchange each of their Wheelabrator shares for 0.469 of a share in Waste Management and 0.574 of a share in Wheelabrator.

In trading yesterday Wheelabrator shares rose \$1½ to \$36, while Waste Management dropped \$1½ to \$33½. Waste Management, which is highly regarded on Wall Street, has a share of about 15 per cent. in the US solid waste market and recently recorded a 21 per cent rise in net 1989 income to \$526m.

It said that taking a majority stake in Wheelabrator would strengthen and complement its environmental and construction abilities and allow it to provide a balance of waste reduction, waste-to-energy and recycling services.

Wheelabrator had 1989 net profits of \$58.5m.

### Revised plan for Southmark reorganisation

SOUTHMARK Corporation, the troubled Dallas-based real estate group, has revised its controversial reorganisation proposals, prompting its unsecured creditors to drop legal moves for the implementation of a rival plan, writes Martin Dickson in New York.

Southmark, which filed under Chapter 11 of the US bankruptcy code last July, first produced a reorganisation plan in January, but creditors threatened to oppose it and seek total liquidation of the group. The new proposal is similar to the January plan, but restricts some security and would speed up cash payments to creditors.

Secular creditors would receive up to \$75m in cash when the reorganisation is effected. Southmark would still retain control of the troubled Houston-based San Jacinto Savings Association.

### Parretti case 'will not affect bid'

By Alan Friedman in New York

THE \$1.25bn tender offer by Pathé Communications for MGM/UA, the Hollywood film and television studio, will not be affected by the conviction of Mr Parretti's legal troubles in Italy, which relate to charges of fraudulent bankruptcy in connection with the collapse in 1981 of a Naples newspaper partly owned by Mr Parretti - would affect the MGM takeover plan.

Mr Florio Fiorini, Mr Parretti's business partner and the chairman of Pathé, insisted yesterday the sentence was being appealed and was therefore "without effect."

The appeal process could take several months or even years, Mr Fiorini also said. Pathé would, on April 9, make a second \$50m escrow payment

of its MGM security deposit. The first non-refundable \$50m deposit was made on March 9.

On Wall Street analysts were sceptical of the bid, which is valued at \$400m. But the likely deal, even though it would probably help Pathé to secure bank finance in the form of bridge loans, would be conditional on Pathé achieving control of MGM/UA.

Mr Fiorini claimed the MGM/UA tender would not be affected as Pathé had already disclosed Mr Parretti's legal troubles in filings with the Securities and Exchange Commission. He said the Naples sentence was issued by a judge and that the appeal would eventually be heard by a jury.

been expected to meet later this week to consider a deal that would secure rights to the MGM/UA library, valued at \$400m. But the likely deal, even though it would probably help Pathé to secure bank finance in the form of bridge loans, would be conditional on Pathé achieving control of MGM/UA.

Mr Fiorini claimed the MGM/UA tender would not be affected as Pathé had already disclosed Mr Parretti's legal troubles in filings with the Securities and Exchange Commission. He said the Naples sentence was issued by a judge and that the appeal would eventually be heard by a jury.

### Molson to modernise chemicals unit

By Robert Gibbons in Montreal

MOLSON, Canada's largest brewer, plans to modernise Diversey Corporation, its international special chemicals subsidiary, to make it more profitable.

The group is putting \$90m (US\$78.5m) of new capital into modernising Diversey's plant network, resulting in a special CS30m charge in Molson's fiscal year which has just ended.

During the past five years the Canadian group has expanded

Diversey's operations in Europe and the US. The offshoot markets more than 3,000 chemical products for commercial and institutional clients in 100 countries.

Diversey's sales in the nine months ended December 31 were C\$452m, up 3 per cent, but overall results were depressed by a 4 per cent gain in the Canadian dollar during 1989.

Molson is focusing on its

brewery operations in North America and Europe, special chemicals, retailing and sports and entertainment businesses. Analysts expect that when all these elements are performing satisfactorily, the group will attempt a big takeover, possibly in the communications field.

Retailing operations are being concentrated on the 195-store Beaver national building materials and hardware chain.

### Venezuelan partner quits GM venture

By Joseph Mann in Caracas

GENERAL MOTORS of the US is to repurchase shares held by private investors in its Venezuelan joint venture vehicle assembly operation.

The Venezuelan partners, Corporación Metalmen, controlled by the Mendoza group, have tried for several months to sell their shares in the venture following significant financial losses in 1988.

It is unclear what price GM will pay to buy back its shares. In 1988 it received 200m bolivars, then worth about \$14m. Some reports say GM will pay the same price in local currency - to recover the shares.

The Mendoza group and GM set up the joint venture two years ago, with the Venezuelan partners holding 51 per cent and GM the remainder. The new company's assets were made up of GM's auto assembly facilities, Venezuela's largest.

However, due to a severe recession in Venezuela last year motor vehicle sales fell by 79 per cent. In addition to sharply reduced sales, the joint venture had to absorb a foreign exchange loss of \$88m associated with letters of credit.

While GM can afford to cover a loss of this magnitude, the Venezuelan partners cannot.

The family of Mr Eugenio Mendoza controls one of the largest economic groups in Venezuela. Aside from its partnership with GM it assembles vehicles for Jeep and has wide-ranging investments in other sectors of industry and commerce.

### HK hotel groups lift US profile

By John Elliott in Hong Kong

WORLD International and Wharf (Holdings), the two main Hong Kong hotel groups, are expanding their North American hotel interests by buying MetHotels, which runs the Doubletree and Comptel chains, for an undisclosed sum from Metropolitan Life Insurance of the US.

The deal is expected to be concluded within two months and will bring to 100 the hotels run by World and Wharf, which jointly bought the Omni Hotels chain in North America from Aer Lingus in June 1988.

Mr Peter Woo, who runs World and Wharf, has chosen hotels, particularly in North America, as an area for diversification. Mr Woo, a son-in-law of Sir Y.K., is looking for investment opportunities outside Hong Kong to complement projects in the colony.

Doubletree manages 35 hotels in the west and south-west of the US. Their geographical locations and business clientele fit in with the Omni chain. MetHotels also manages or franchises 22 mid-range Comptel hotels across the US.

There are 39 Omni hotels in North America, including two under development. There are a further four in Hong Kong and Singapore.

Omni's North American and Asian operations are to be merged into Omni Hotels International which is owned by World and Wharf through Carlops Company.

### Cameco sells mine stake

By Bernard Simon in Toronto

CANADIAN Mining & Energy Corp., the world's largest uranium producer, is to sell for C\$18m (US\$13.8m) a one-third interest in its Rabbit Lake mine in Saskatchewan to West Germany's Uranerz Exploration & Mining.

The sale, expected to be finalised by July, includes a mill, uranium deposits and surrounding exploration properties. Uranerz has a one-third interest in one deposit in the area which, together with an

adjoining deposit in which it is now taking a stake, will be developed as an underground mine, known as Eagle Point.

Cameco is selling the interest primarily to reduce long-term debt of about C\$15m.

The Rabbit Lake mill has a capacity of 12m lbs of uranium oxide (yellowcake) a year. Uranium reserves on the property will support mill operations well into the next century.

### NOTICE TO THE WARRANTHOLDERS OF



### ITOMAN & CO., LTD.

Warrants (the "First Warrants") to subscribe for Shares of common stock of Itoman & Co., Ltd. issued with U.S.\$100,000,000 3% per cent. Bonds 1992

and Warrants (the "Second Warrants") to subscribe for Shares of common stock of Itoman & Co., Ltd. issued with U.S.\$230,000,000 4% per cent. Bonds 1992

Pursuant to Clause 4 (A) of the Instruments dated 24th February, 1987 and 16th September, 1988 (the "Instruments") and in accordance with Conditions 7 and 11 of the Terms and Conditions of the Warrants, notice is hereby given that—  
On 28th February, 1990, the Board of Directors of Itoman & Co., Ltd. (the "Company") resolved to make a free distribution of Shares of common stock of the Company to the shareholders on record as of 30th March, 1990 at the rate of ten (10) per cent. of Shares then held by each of such shareholders. Consequently, pursuant to Clause 3 (i) of the Instruments and Condition 7 of the Terms and Conditions of the Warrants the Subscription Price of the First Warrants was adjusted from \$833.40 to \$757.60 and Subscription Price of the Second Warrants was adjusted from \$1,066.00 to \$968.10, both become effective as from 1st April, 1990 (Japan time).

ITOMAN & CO., LTD.  
By: THE SUMITOMO BANK, LIMITED  
as Principal Paying Agent and Warrant Agent  
3rd April, 1990

### BENETTON GROUP SpA

a company with registered office in Portofino Veneto (TV)  
Italy, Via Vito Minelli 1  
fully paid up capital of Lit 81,770,882,500;  
registered at No. 4424 of the  
Companies Registry of the Court of Treviso

### NOTICE OF MEETING

Notice is hereby given that the Shareholders' Annual General Meeting of Benetton Group S.p.A. will be held at Via Vito Minelli 1, Portofino Veneto (Treviso), Italy on Friday, April 27, 1990, at 10.30 a.m. (first call) and, if needed, on Saturday, April 28, 1990, same time and place (second call) for the following purposes:

- To receive the reports of the Directors and Statutory Auditors;
- To receive the financial statements as of December 31, 1989, and adopt the related resolutions;
- To re-elect the Board of Statutory Auditors, appointing its Chairman, and determining their annual remuneration;
- To fix the remuneration of the Board of Directors;
- To integrate a 1989 resolution appointing Arthur Andersen & Co. S.p.A. as Independent Auditors.

To attend the General Meeting, shareholders must, at least five days prior to the date fixed for the meeting, lodge their share certificates at the offices of the Company or with the following institutions:  
Monte Titoli S.p.A., Banca Commerciale Italiana, Banca Nazionale del Lavoro, Credito Italiano, Banco di Roma, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena, Banco di Napoli, Banco di Sicilia, Cassa di Risparmio delle Provincie Lombarde, Cassa di Risparmio di Padova e Rovigo, Cassa di Risparmio di Venezia, Cassa di Risparmio di Trieste, Cassa di Risparmio di Udine e Pordenone, Cassa di Risparmio di Verona, Vicenza e Belluno, Cassa di Risparmio di Bologna, Cassa di Risparmio di Firenze, Cassa di Risparmio di Genova e Imperia, Cassa di Risparmio di Livorno, Cassa di Risparmio di Milano, Cassa di Risparmio di Napoli, Cassa di Risparmio di Palermo, Cassa di Risparmio di Reggio Emilia, Cassa di Risparmio di Roma, Cassa di Risparmio di Torino, Cassa di Risparmio di Venezia, Cassa di Risparmio di Trieste, Cassa di Risparmio di Udine e Pordenone, Cassa di Risparmio di Verona, Vicenza e Belluno, Cassa di Risparmio di Bologna, Cassa di Risparmio di Firenze, Cassa di Risparmio 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## INTERNATIONAL COMPANIES AND FINANCE

## Asea makes SKr4.3bn bid for Incentive

By John Burton

ASEA, the Swedish partner of the electrical engineering group Asea Brown Boveri (ABB), has made a SKr4.3bn (\$704m) bid for the Swedish holding group Incentive as part of a restructuring.

The deal also amounts to a rearrangement of the holdings of the Wallenberg financial dynasty, which has control of both companies.

Asea said its bid for Incentive is part of a plan to split Asea in two, a holding company for Asea's half of ABB and a group to manage the rest of Asea's operations.

"We want to create a stronger industrial leg which is more in balance with our power generation and financial investment activities," said Mr Kjell Egfelt, Asea president.

The Wallenberg family started Incentive as a development concern and the family now has a 25 per cent voting stake in Incentive and Asea.

The takeover will be conducted in two stages. The Wallenberg investment company Patricia will buy shares held in Incentive by the Lundberg property group, which has 34 per cent of the votes. Asea will make a bid for the remaining equity at SKr267 per share or one Asea B share, plus SKr115 in cash, for every three Incentive shares.

The deal may be part of an attempt by the Wallbergs to concentrate their holdings in several of their most important companies. This would bolster their defences against corporate raiders once rules on foreign investment in Sweden are relaxed.

Management, Page 11

## Valeo to close 15 plants in rationalisation

By George Graham in Paris

VALEO, the French motor components group, is expected to close around 15 plants this year and shed some 3,000 jobs in a far-reaching programme to rationalise its string of new acquisitions.

"We are in a period of consolidation," Mr Noël Goubard, Valeo's chairman, said last week.

Valeo declined yesterday to name the plants destined for closure, because of the need to negotiate the decisions with unions and employees.

First in line, however, are plants outside France belonging to Valeo's biggest recent acquisition, Blackstone, the US car climate control and air-conditioning specialist for which it paid FF1.5bn (\$264m) last September, and Delanair, a UK company specialising in the same air conditioning and heating sectors, acquired last May.

These two companies' plants in the US, UK and Sweden are

expected to be rationalised targets.

France will not be exempt, however, and the closure of the Marchal works near Cluses is already scheduled for August, with a loss of 170 jobs.

Valeo officials said G. Cartier, Systèmes, acquired in 1986, had already been partially rationalised by the sale of its subsidiary Cartier Industrie, specialist in plastic injection and printed circuits, to Cominter, another French components manufacturer.

In common with other motor industry suppliers - Michelin, the tyre company, recently announced a freeze on new investments and reinforced cost and stock controls to cope with an expected downturn - Valeo faces a likely downturn in demand after the buoyant activity of the last few years. The company is to trim some 10 per cent of the workforce, with job cuts expected to affect mostly temporary workers.

## Nobel buys consumer arm

NOBEL Industries, the Swedish armaments and chemicals group, has acquired the European skin and hair care operations of Gillette in a \$107m deal designed to expand its consumer products, writes John Burton.

The addition of Gillette's European brands, including Silencium hair care products, Aspro skin care items, Antica Erboristeria herbal toiletries in Italy, and La Toja toiletries in Spain, will broaden Nobel Industries' consumer market-

ing in southern Europe.

Sweden, West Germany and France now account 65 per cent of the sales in the consumer products division, which last year saw a 2 per cent growth in profits to SKr144m (\$24m) on a turnover of SKr1.58bn. The division accounts for 7 per cent of Nobel Industries' sales and 11 per cent of its profit.

The acquisition of the Gillette products is expected to increase the division's turnover to SKr2bn this year.

## NEWS IN BRIEF

## Schering raises cash dividend

SCHERING, the West German chemicals group, said it has boosted its cash dividend for 1989 by DM1 to DM13 a share. The rise is the first since 1984, Reuter reports. As it did in 1988, Schering also declared a 5 per cent stock dividend.

Schering has published 1989 group net profit figures which show an upward revision from those made public in early February. Worldwide group net rose 43.3 per cent last year, according to the new figures, to DM225m (\$133.1m) from DM157m in 1988.

Thyssen, one of the EC's biggest steel producers, has received the go-ahead from the European Community's executive commission to acquire the formerly privately owned West German engineering firm Otto Wolf.

The commission said it found the takeover did not contravene EC competition rules. Thyssen makes, processes and distributes steel products. Otto Wolf is active in the same field, although on a smaller scale.

The commission estimated that Thyssen's share of steel trading in the community would increase by between 0.5 per cent and 1 per cent after the link-up.

Oriental, the Malaysian industrial group and Honda distributor, has proposed a bonus issue of one share for every five held after it reported a 116 per cent jump in 1989 pre-tax profit to MY123m (\$46m), writes Lim Siong Hoon in Kuala Lumpur.

There were improved sales at home and in Singapore of Honda motorcycles and cars. This helped lift turnover by 46 per cent, from MY568m in 1988 to MY831m in 1989. Manufacturing, property and hotels account for other businesses in the group.

Profit after tax and minority interest doubled to MY76m or earnings of 75.5 sen a share compared with 35.5 sen previously.

The group recommended a gross final dividend of 10 per cent; this year's total gross dividend is expected to be 30 per cent, the same as last year.

## Insurers meet at the Euro-altar

Tim Dickson explains the Amev/Groupe AG cross-border marriage

With memories of the ill-fated Belgio-Dutch marriage between Générale de Banque and Amsterdam-Rotterdam Bank (Amro) still fresh in the mind, it is perhaps auspicious that Groupe AG of Belgium and Amev of The Netherlands were five minutes late starting their two-way teleconference yesterday in Brussels and Utrecht.

Like all good brides the two insurance companies also seem to have done their homework. The reference to "several months of preparatory studies" in a joint press communiqué is in marked contrast to the hasty engagement plan announced by Amro and Générale de Banque (La Générale), the Belgian holding company.

The Amev/AG tie up nevertheless begs several questions about the thinking behind what Mr Hans Bartelds, Amev's chairman, claims is "the first full cross-border merger within the European Community in the field of insurance, banking and other services."

Exactly what benefits will the two groups enjoy? How easy will it be to manage integration with the two companies intending to retain independence and current shareholding structures? What implications are there for AG's biggest shareholder La Générale, whose owner Compagnie Financière de Suez is already building its own trans-European insurance empire in the form of France's Groupe Victoire and West Germany's Colonia?

La Générale, which has a 19.9 per cent stake in AG, seemed enthusiastic about the deal yesterday, though some analysts see in the merger plans the independent streak of Mr Maurice Lippens, AG's chairman.

A key player in the La Générale affair which he helped rally the Franc-Belgian forces against Mr Carlo De Benedetti, Mr Lippens has had to contend with stock market rumours over the last few months of an unwelcome takeover bid. Yesterday's move ends that.

By combining Belgium's biggest insurance company with the third largest in The Netherlands it also creates an international group ranked 12th in Europe in terms of premium income, with overall revenues from premiums and financial revenues of around BF258bn (\$7.5bn), total assets of more than BF1230bn, and shareholders' funds (including unrealised gains on assets) close to BF147bn. The total stock market capitalisation of the combined group will be about BF180bn.

AMEV announced a hefty 28.5 per cent increase in net consolidated profits from F1276.2m (\$144m) in 1988 to F1354.8m last year, with non-life insurance business mostly responsible for the rise.

The company said the advance would have been 26.7 per cent without the effect of exchange rate fluctuations. Earnings per share rose less than net profits, by 18.3 per cent to F15.78, reflecting share issues in 1989 to VSB Group, the savings bank, and an optional dividend in 1988.



Maurice Lippens (left) and Hans Bartelds: careful merger



through its Metropolitan subsidiary and stake in Générale de Banque.

Two main factors were cited yesterday in justification for the marriage - the internationalisation of the insurance market with the advent of the single European market in 1992 and the economies of scale needed to take advantage; and the "general deregulation of the insurance market in Europe, which will eventually affect the whole of the financial services industry."

Insurance companies would increasingly have to offer a wider range of products and services, a trend which "will also affect the traditional relationship between insurance companies and their agents and independent brokers."

Four advantages of the tie-up were advanced at yesterday's press conference: the similarity of the groups will enable them to form an association "on an equal control basis," they share the same strategic outlook; their corporate structures pose no major obstacles to a merger; their amicable "pooling of interests" avoids the expense of a takeover and the premium needed to take control.

The new group says it intends to continue its expansion outside the Benelux region by securing significant positions in selected markets and adapting its strategy of performing as a full service or niche player. Both sides claim that "the geographical distribution, combined resources available for development and economics of scale will reinforce the group's profit potential" and "will have the fundamental effect of increasing share values for both groups."

The combined entity will operate in all insurance sectors and have three dominant geographical legs: Belgium, The Netherlands and the US. Both sides have banking interests which they will bring to the party, Amev in the form of the largest Dutch savings bank, VSB, with which it is about to merge, and AG

## Non-life insurance helps Amev to F1 355m

By Edl Cohen in Amsterdam

AMEV announced a hefty 28.5 per cent increase in net consolidated profits from F1276.2m (\$144m) in 1988 to F1354.8m last year, with non-life insurance business mostly responsible for the rise.

The company said the advance would have been 26.7 per cent without the effect of exchange rate fluctuations.

Earnings per share rose less than net profits, by 18.3 per cent to F15.78, reflecting share issues in 1989 to VSB Group, the savings bank, and an optional dividend in 1988.

AMEV plans to pay a dividend per ordinary share of F12.85 for 1989, up from F12.55 in 1988 and widely felt to be on the low side.

The rise in profits came in spite of a considerable loss in the Spanish automobile insurance sector. Significantly increased profits from other countries, especially in the US, the Netherlands and Australia, easily made up for this loss.

In the US, returns from the cyclical turnaround in the health business far exceeded favourable expectations. In the

Netherlands the increase in profits in especially the automobile insurance sector was excellent.

Results on the life insurance side were dull. In the Netherlands life results were lower while profits in the US and Australia showed a rise.

Premium income from accident and health, especially in the US but also in the UK and Australia rose by 23 per cent while premium income from life insurance, notably in group business in the Netherlands, went up by 9 per cent.

## INVESTMENT SURGE

## ENTERING NEW DIMENSIONS

## STRONG GAIN IN PROFIT

All Group divisions again recorded a favourable pattern of business in 1989 with sales rising to DM 49.9 billion. Group profits advanced to DM 1,247 million. The earnings per share - referred to the increased capital - amount to DM 29.10 as against DM 28.60 in 1988.

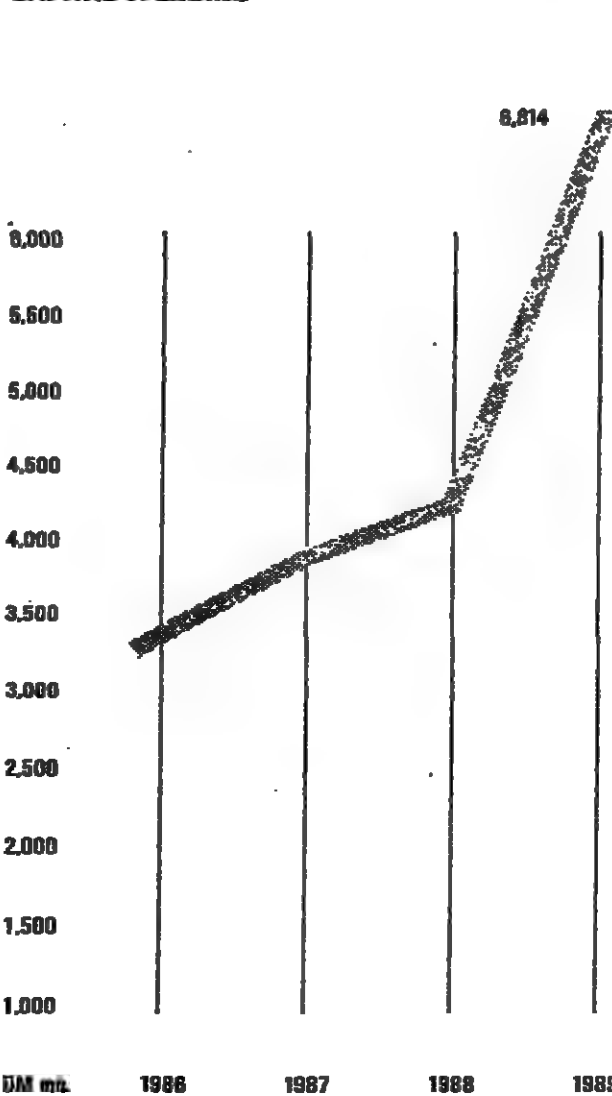
## GROWTH WITH CHEMICALS, OIL AND TRADING/TRANSPORTATION/SERVICES

The chemicals division continues to adopt an international position with emphasis on Western Europe and the USA. The clear gain in the oil division derives from the sustained improvement of the upstream position and the favourable development in the petrochemical sector. The trading and transportation sectors expanded according to schedule, especially abroad. Service activities were also extended.

## OVERALL CAPITAL SPENDING ADVANCES 56 %

During the year under review, VEBA increased its overall investment by 56% to DM 6.8 billion. HÜLS took over the silicon wafer activities of Monsanto Comp. (USA) and the remaining shares in RÖHM GMBH, a leading company in the acrylates sector. VEBA OEL acquired SAARBERG OEL UND HANDEL GMBH. VEBA AG obtained a 50% interest in FELDMÜHLE NOBEL AG.

## DEVELOPMENT OF TOTAL CAPITAL SPENDING



Other notable developments were the investment of THÜGA AG in HAMBURGER GASWERKE GMBH, the acquisition of GESELLSCHAFT FÜR EIGENTUMSSCHUTZ by RAAB KARCHER and the STINNES participation in the forwarding company SCHENKER & CO. GMBH.

## VEBA GROUP

Backed by the capital of 600,000 shareholders, VEBA AG has a portfolio of companies, each structured to ensure a secure future. Activities are spread between the electricity, chemicals, oil, and trading/transportation/services markets. PREUSSENELEKTRA and VEBA KRAFTWERKE RUHR supply some 18% of the electricity consumed in the Federal Republic of Germany. HÜLS is one of the leading producers of chemicals, plastics, rubber, and detergent raw materials, and is now a world leader in silicon chemistry. VEBA OEL occupies a strong position on the German mineral oil market, while STINNES and RAAB KARCHER are major international trading houses.

The 1989 interim report is available from: VEBA AG, Karl-Arnold-Platz 3, D-4000 Düsseldorf 30

1989 Highlights		1988	1989	Change
Sales	DM mn.	44,391	49,898	+12.4%
Group profits	DM mn.	1,088	1,247	+13.6%
Total capital spending	DM mn.	4,366	8,814	+56.1%
Employees		84,715	94,561	+11.7%

VEBA



## INTERNATIONAL COMPANIES AND FINANCE

## UOB group net profits rise 39.1%

UNITED Overseas Bank (UOB) of Singapore lifted group net profit 39.1 per cent to S\$239.6m (US\$127.2m) last year, AP-DJ reports from Singapore.

Profit at the bank alone rose 14.2 per cent to S\$139.5m. Buoyed by the improved results, the bank group proposed a one-for-10 bonus issue, subject to the approval of the Monetary Authority of Singapore and the local stock exchange.

Group net profit for the final six months to December rose 61.8 per cent to S\$113.4m.

It declared a final dividend of 10 cents, raising the total net dividend for the year to 18 cents, from 16 Singapore cents in 1988.

● Straits Trading, with interests in tin and property, said group pre-tax profit rose 14.7 per cent to S\$56.4m last year. Revenue gained 23.2 per cent to S\$270.4m. After an increased tax bill, net profit rose 11.5 per cent to S\$38.3m, but this excluded an extraordinary gain of S\$32.5m, down from S\$28.8m.

The annual dividend of 13 cents is unchanged.

● Boosted by a buoyant property market in Singapore, City Developments saw group pre-tax profit leap to S\$71.9m from S\$45.8m. Revenue rose 54.6 per cent to S\$307.5m. Attributable profit was up 46.7 per cent to S\$36.5m.

## Aker plans formal bid for CVCP

By Karen Fosell in Oslo

AKER, the Norwegian cement and offshore products and services group, is studying the possibility of making a formal takeover bid for Valencia de Cementos Portland (CVCP), one of Spain's biggest cement producers, Mr Gerhard Heiberg, Aker's chairman, said yesterday.

An Aker meeting is scheduled for Thursday in which Mr Heiberg, who has been in Spain on a fact-finding trip, is expected to suggest to his board that an offer be made.

Last week saw the end of a bitter battle between Aker and Banco Espanol de Credito (Banesto) over control of CVCP which began last November when Aker raised its stake in the company to 24.82 per cent, blocking Banesto's plans to merge all its cement interests into a new industrial group.

Supported by the Serratos

family, which manages and partly owns Valencia, a deal was reached which calls for a split of the complex intertwined holdings between CVCP - with Aker and the Serratos on one side - and Banesto, a CVCP subsidiary, and Banesto on the other.

By yesterday, formalisation of the division of the CVCP/Sanson companies had not yet been achieved, though Mr Heiberg confirmed that two separate groups would be created giving Aker/Serratos about 7m tonnes of annual cement production and Banesto/Sanson about 4m tonnes of annual production.

Banesto sold a 32 per cent shareholding in Valencia for about Nkr3.6m (\$549m) of which 10 per cent was bought by the Serratos family with the rest bought by Valencia and affiliates.

Aker currently holds a 24.8 per cent stake in CVCP, worth Nkr2.8bn, which is just under the legal 24.9 per cent Spanish shareholding limit before a formal takeover bid must be made.

CVCP is currently valued at about Nkr11.3bn, though there is approximately 9 per cent of the total 11.32m shares available in the market which are worth about Nkr1bn.

Aker could make a bid for the company, knowing that it would be rejected, except for the 9 per cent tranche of shares currently available, which it could then acquire to boost its stake to 33.8 per cent.

Mr Heiberg said yesterday that Aker could, on its own, make an offer for CVCP, "which would treat all shareholders equally", or that Aker could team up with the Serratos family to jointly make an offer to the remaining shareholders.

Mr Emilio Serratos is the biggest shareholder within the family while other interests are split among 60 to 70 other family members.

In an earlier interview with the Financial Times Mr Heiberg suggested that at some point Euro, the Swedish group which is Aker's partner in Scancem, a 50/50 joint venture formed in 1986 to allow the two to expand internationally, could purchase a part of its stake in CVCP.

However, Mr Heiberg said yesterday that it is currently not timely for such a consideration to be made.

He added that clarification of Aker's intentions towards further boosting its stake in CVCP could be made within a week to ten days.

## M\$600m facelift for resort

By Lim Siong Heon in Kuala Lumpur

RESORTS World, the Malaysian gambling and hotel operator floated last December, is spending M\$600m (US\$222m) to expand its Genting Highland resort. The announcement came after the group reported, in its first annual statement, a pre-tax profit of M\$53m, 50 per cent more than forecast.

The group obtained the gambling, hotel and resort units for M\$443m from Genting, its parent, last year. For the acquisitions, Resorts World issued 376m shares and another 100m units in convertible debt notes.

Genting retained a 55 per cent stake in the group. Genting's divestiture, new issues and cash balances would have provided nearly M\$745m at the disposal of both the groups then, according to analysts.

The Highland expansion will be funded without debt, said Mr Lim Goh Tong, chairman at Resorts World and Genting. For the year to December, turnover at Resorts World stood at M\$256m. Profit after tax was M\$47m, or earnings of 19.4 sen (Malaysian cents) a share. The group proposes no final dividend. This year pre-tax profit is forecast to more than double to M\$174m.

INTERNATIONAL APPOINTMENTS  
Management changes at Anheuser-Busch

ANHEUSER-BUSCH Cos, the largest US brewer, announced a realignment of management responsibilities within the parent company and its beer and food subsidiaries.

Mr Patrick Stokes was appointed president of Anheuser-Busch Inc, the beer subsidiary, succeeding Mr August Busch III, who continues as chairman and chief executive of the unit, as well as chairman and president of the parent company.

Since 1988, Mr Stokes had been chairman and chief executive of Campbell Taggart and chairman and president of

Eagle Snacks, the company's food subsidiaries.

Mr Michael Roarty was named executive vice president - corporate marketing and communications for Anheuser-Busch Cos, and also Busch Media Group chairman.

Mr Jerry Ritter was promoted from vice president to executive vice president - chief financial and administrative officer of Anheuser-Busch Cos.

Mr David Leavenworth, president of Campbell Taggart, was named chairman and chief executive of Campbell Taggart and Eagle Snacks.

## Top moves at Fujitsu

FUJITSU, the largest Japanese computer maker, intends to promote managing director Mr Tadashi Sekizawa to president at a directors' meeting which will follow a general shareholders' meeting in late June.

Mr Takuma Yamamoto, currently president, will become chairman, a post which is vacant at present.

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Mr Suzuki will become board chairman, taking over from Mr Eiji Suzuki, president of the Japan Federation of Employers' Associations (Nikkeiren) and who will become Mitsubishi Kasei's adviser.

Their appointments will be formalised at the company's meeting of shareholders scheduled for late June.

Mr Furukawa, 62, joined the Tokyo-based concern after graduating in 1953 from the Tokyo Institute of Technology. Heading both the planning and engineering divisions, he was appointed managing director in June last year.

HERTZ, the car leasing and fleet management company, appointed Mr Antoine Cui as president of Hertz International from April 1. He will be in charge of Hertz Europe, Middle East and Africa.

He replaces Mr Fredy Dellis, who has departed to take over the presidency of Burger King International.

Mr Cui, who joined Hertz in 1973, has most recently been responsible for the European Rent-a-Car operations.

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KIDDER Peabody, the US investment bank 80 per cent owned by the American General Electric, said that Mr Michael Carpenter, Kidder's chief executive and president since January last year, has also been named chairman.

Mr Carpenter succeeds as Kidder chairman Mr Silas Cathcart, who retired early this year.

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THE London-based Saudi International Bank, owned 50 per cent by the Saudi Arabian Monetary Agency and 20 per cent by Morgan Guaranty Trust of New York, appointed Mr Khalid Al-Fayez and Mr Richard Debs as non-executive directors.

Mr Al-Fayez is chief executive of Gulf Investment Corporation, Kuwait. He is also director of Riyad Bank, Saudi Arabia, and on the advisory board of the World Economic Forum, Switzerland.

Mr Debs was president of Morgan Stanley International from 1976 to 1987 when he retired, although he remains with Morgan Stanley as an advisory director. Prior to that, he served as chief administrative officer of The Federal Reserve Bank of New York.

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## INTERNATIONAL COMPANIES AND FINANCE

## Bond Media decides to change its name to Nine Network

By Bruce Jacques in Sydney

DIRECTORS of Bond Media, the Australian broadcasting group, have moved to further distance themselves from Mr Alan Bond, the troubled Perth-based businessman.

Bond Media, which is still majority controlled by Bond interests, will change its name to Nine Network. Mr Warren Jones, the chairman, announced the change in a letter to shareholders yesterday.

Removal of the word Bond from the company's name follows last month's agreement for Bond Corporation, Mr Bond's corporate flagship, to sell a 40 per cent stake in Bond Media to Bell Resources, another Bond Corp offshoot.

Bell is still a subsidiary of Bond Corp but is operating under an independent board headed by Mr Geoff Hill, a prominent merchant banker who has just joined the Bond Media board.

Mr Jones also confirmed that National Australia Bank had agreed to extend the repayment date for a A\$367m (US\$276.6m) debt facility from the previous deadline of March 26 until at least June 20.

He said Bankers Trust Australia had committed to underwrite 50 per cent of the company's future senior debt requirements, but this was subject to the company negotiating A\$250m in fresh equity.

"Bond Media is negotiating with several potential equity participants, but due to confidentiality agreements and concerns that the negotiations may be hindered by third parties, the identity of interested parties must remain confidential," he said.

Meanwhile, another company in the Bond orbit, the Queensland nickel producer Metals Exploration, has

declared a pre-tax operating loss of A\$2.8m for the half-year to December.

The result compares with a A\$7.1m loss previously, but it excludes a A\$7.1m extraordinary charge, previously. Directors said that, in determining the trading loss they had not accrued A\$5.6m in interest on a large holding of convertible notes in Bond Corporation.

"The directors have continued to carry the convertible notes at 66 per cent of their face value, as Bond Corporation has not yet made available its results for the six months to December 31," they said. "Once these results have been obtained, the directors will again review the carrying value of this investment and will advise shareholders."

An extraordinary meeting of Bond Corporation International, the quoted Hong Kong subsidiary of Mr Bond's empire, yesterday approved the sale for US\$388.5m of its interests in Compania de Telefonos de Chile to Telefonica de Spain, writes John Elliott in Hong Kong.

The sale figure was reduced from an originally agreed price of US\$391m "following completion of a due diligence process," a statement said. The sale has been arranged as part of Mr Bond's international cash-raising exercise. But the funds will stay in Hong Kong until BCI decides whether to buy the half of a 284-hectare Borneo development site which it does not already own.

Plans for developing the site have been held up by planning problems which BCI believes could be solved if it was in single ownership. This should make the site more easily saleable.

The 50 per cent stake was bought by BCI for US\$120m a year ago.

## The blossoming of a banking giant

Stefan Wagstyl and Michio Nakamoto on a Japanese merger

THE WORLD'S second largest bank opened for business yesterday, the result of a delicate merger between Mitsui Bank and Taiyō Kobe Bank, two of Japan's leading commercial banking groups.

Everything about the union has been fraught with difficulty - not least the name of the new institution.

To save everyone's face, the new giant of banking has two names - in Japanese it is called Taiyō Kobe Mitsu Bank and in English, Mitsu Taiyō Kobe Bank.

Over the weekend, officials were doing their best to create an image of unity, unveiling plaques with the new (Japanese) name, and displaying the logo - a cherry blossom, or sakura in Japanese.

The cherry blossom badges are so popular among employees that some have suggested calling the bank Sakura Bank, in imitation of the smaller Sanyo Sogo Bank, which won thousands of new customers by changing its name to Tōmei Bank.

Customers will generally be issued with cherry blossom pink bank books. Those who don't like pink will be offered an alternative book emblazoned with a portrait of Pad-

or ex-Kobe Bank employees. At Dai-ichi Kangyo Bank, the largest Japanese bank, similar attitudes persist 18 years after a merger.

Mitsui Bank's 10,495

which stands at 68. Mr Yasuo Matsushita, Taiyō Kobe's former president, is chairman of the new bank, while Mr Kenichi Suematsu, former Mitsu Bank president, is president.

Outside head offices, staff at the 611 branches will remain separate for the time being. About 90 branches have been identified as redundant but they will be cut at a rate of no more than 12 a year.

The merits of the merger lie mainly in the scale of the new bank which has combined assets of nearly ¥60,000bn (\$381bn), second only to Dai-ichi Kangyo.

There is also a good match between Mitsu's international skills and Taiyō Kobe's strength in retail banking.

However, with 23,000 employees against 19,000 at DKB, the new bank's excessive costs will eat into profits for a long time to come.

Officials will have to work hard to ensure their new creation is less fragile than the cherry blossom they have chosen as their symbol.



A cherry blossom - sakura in Japanese - will be the new logo for the world's second largest bank, which opened for business yesterday

dington Bear. (Paddington is famous in Japan, though less so than Mickey Mouse, symbol of rival Mitsubishi Bank).

However, once the razzmatazz of the launch is over, bank executives will return to the immensely difficult task of bringing their two organisations together. Taiyō Kobe officials understand the problem - Taiyō Kobe was formed in a merger between two banks 16 years ago.

Senior staff still see themselves as either ex-Taiyō Bank

employees join Taiyō Kobe's 12,368 and new recruits to create a mammoth workforce of more than 23,000. There are three separate personnel departments - one for former Mitsu employees, one for ex-Taiyō Kobe staff and a third for new incoming employees.

Headquarters' functions are split between the two head offices, resulting in a cut from 77 to 56 in divisional managers, fewer than the number of directors,

## Israel Discount Bank suffers squeeze in profits

By Hugh Carnegie in Jerusalem

A DECLINE in interest margins squeezed profits in 1989 at Israel Discount Bank, the country's third largest financial group, in spite of a cut in loan loss provisions and increased operating income.

A sharp drop in provisions allowed Bank Hapoalim and Bank Leumi, its bigger rivals, to return to profit last year. IDB, with a relatively smaller provisions cut, suffered a retreat after being the only one of Israel's top four banks to stay in profit in 1988.

Inflation-adjusted net profits were down 4.3 per cent last year at Shk\$4m (\$1.5m), the

bank announced yesterday, after an 8 per cent fall in income from financing activities. Bad debt allowances were Shk\$154.2m, down 11 per cent.

A significant contribution came from the 80 per cent owned IDB of New York, with net profit of \$20.2m. Because of exchange rate adjustments, only \$7m was taken into the consolidated balance sheet.

Group shareholder's equity rose 3.4 per cent to Shk\$1.29bn, but return on capital was down slightly at 6.1 per cent.

Exchange rate adjustments also hit total assets, down nearly 3 per cent at Shk\$30.3bn.

## Sappi lifts sales despite falling world pulp prices

By Jim Jones in Johannesburg

SAPPI, South Africa's largest pulp and paper manufacturer, increased sales and profits in the year to February but was affected by falling world pulp prices in the second half and lower newsprint prices.

Annual turnover increased to R2,73bn (\$1bn) from R2,47bn in the previous 14-month period and pre-tax profit was R562.2m against R583.3m. Second-half trading was also hit by technical problems at the Ngodwana mill which were accompanied by river pollution in the eastern Transvaal.

Mr Eugen van As, managing director, said the Selcor divi-

sion, acquired from Courtaulds of the UK, benefited from high prices for dissolving pulp and improved production. He warned that dissolving pulp and paper pulp prices had softened this year, though paper prices were relatively stable. He also expected domestic demand for paper products to remain firm though paper pulp exports were likely to stagnate.

Mr Van As said it was unlikely earnings would be maintained this year. Net earnings per share rose to R6.50 from R6.07 in the previous 14 months and the dividend has been lifted to R2 from R1.50.

## Banks' wizard deal in Oz

Bernard Simon on a good Australian move for Canadian finance

THE approach to Royal Bank Canada to sell its half share in National Mutual Royal Bank (NMR) of Australia has come at a propitious time for Canada's biggest financial institution.

Like the country's five other big banks, Royal is focusing its foreign attention on the US and, to a lesser extent, the Far East.

If it can find a suitable target, the Canadian bank would like nothing more than to use the estimated A\$200m (US\$150m) it will receive from the sale of its Australian investment to help finance the US retail or commercial acquisition it is seeking.

NMR was a peripheral investment for Royal. Although one of its secondaries is presently the Australian bank's deputy managing director, Royal has taken little active role in NMR's operations. Furthermore, a bank official said it was doubtful that NMR's retail focus could meet Royal's target of an 18 per cent return on equity in the foreseeable future.

He said Royal would main-

tain and expand its representative office in Australia to serve its corporate clients.

All the Canadian banks are increasingly gearing their offshore operations to their North American corporate customers. As they have found themselves unable to compete with the biggest Japanese, US and European institutions in global capital markets, they have sold or closed a number of ventures over the past few years.

Royal has trimmed offshore operations with assets of more than C\$1bn (US\$854m), including a sizeable full-service bank in Belgium, a Hong Kong-based merchant bank and automotive financing venture, and minority stakes in operations in several central American countries, including Colombia, Trinidad and Jamaica.

It recently sold an office building in Paris. The Canadian banks have all drawn in their horns in Euro-dollar markets. By contrast, they are expanding in the US, while maintaining their strong historical presence in the Caribbean.

The Royal official said that

Mr Vincent Kelly, the bank's newly appointed senior vice president for strategic initiatives, will focus on the US and the Far East, especially Japan.

Royal, which has 10 offices south of the border, recently opened one in Buffalo, New York, to take advantage of the US-Canada free trade agreement. It claims to trade more foreign currency in the US than any other foreign bank.

Among the other Canadian banks, Canadian Imperial Bank of Commerce expanded its US business by 10 per cent last month by buying US\$1bn of Bank of New England's loans to the communications industry. "We see North America as our home base," says Mr Al Flood, president of CIBC's corporate banking division. Bank of Montreal has set itself a target of deriving half its profits from US operations, up from about 36 per cent last year.

The Canadian banks are confident they have a competitive edge in the US thanks to their geographic proximity and their knowledge of retail banking gained through extensive branch networks in Canada.

## Swire Pacific Limited

Results for the year ended 31st December 1989

The profit for 1989 before extraordinary items was HK\$3,082.8 million, an increase of 2.7% over 1988. There were no extraordinary profits in 1988 (1988: HK\$385.9 million). The audited consolidated results were:

Note	Year ended 31st December	1989	1988
		HK\$M	HK\$M
Turnover		27,575.7	25,107.6
Operating profit	1	5,829.8	5,650.6
Net finance charges		287.6	554.6
Net operating profit		5,292.2	5,094.0
Share of profits less losses of associated companies		342.5	215.8
Profit before taxation		5,604.7	5,311.8
Taxation	2	705.3	773.6
Profit after taxation		4,899.4	4,538.2
Minority interests		1,816.6	1,536.5
Profit for the year before extraordinary items		3,082.8	3,001.7
Extraordinary items		385.9	-
Profit attributable to shareholders		3,082.8	3,387.6
Dividends		1,270.0	1,205.6
Retained profit		1,812.8	2,182.0

Earnings per share:		
'A' shares	194.2c	180.2c
'B' shares	38.8c	36.0c

Dividends per share:		
'A' shares - interim	23.0c	23.0c
- final, recommended	57.0c	53.0c
	80.0c	76.0c

'B' shares - interim	4.6c	4.6c
- final, recommended	11.4c	10.6c
	16.0c	15.2c

Net assets per share:		
'A' shares	17.06	14.44
'B' shares	3.41	2.89

Notes  
1. Operating profit  
Operating profit includes an amount of HK\$103.8 million (1988: HK\$784 million) transferred from the property valuation representing revaluation surplus realised on disposals.

2. Taxation	1989	1988
	HK\$M	HK\$M
The taxation charge comprises		
Hong Kong profits tax	286.3	493.7
Overseas tax	384.0	250.1
Tax on profits of associated companies	33.0	29.8
	703.3	773.6

Hong Kong profits tax is calculated at 16.5% (1988: 17%) on the assessable profits for the year. Overseas taxation is calculated at rates of tax applicable in countries in which the Group is assessed for tax.

Directors' Interests  
At 31st December 1989 the following directors and their associates held interests in the shares of Swire Pacific Limited:

	'A' shares		'B' shares	
	Beneficial	Non-beneficial	Beneficial	Non-beneficial
J S Lee	-	-	486,378	-
T S Lo	8,774	-	3,648	-
H M P Miles	-	1,174	101,345	-
Sir Adrian Swire	148,979	1,364,006	10,863,609	18,750,006
Sir John Swire	1,571,655	996,694	8,394,917	17,689,116
P J Thompson	30,000	-	-	-
C Lee (alternate director)	-	-	200,000	-

At 31st December 1989, the John Swire & Sons Limited Group owned directly or indirectly 45,545,128 'A' shares and 1,939,468 'B' shares in Swire Pacific Limited, representing 27% of the issued capital and 49% of the voting rights. Sir Adrian Swire and Sir John Swire are substantial shareholders in John Swire & Sons Limited.

In addition, at 31st December 1989, the following directors and their associates held beneficial interests in the shares of Cathay Pacific Airways Limited which is a subsidiary company of Swire Pacific Limited:

	No. of Shares
F R Frame	6,000
H M P Miles	50,000
P J Thompson	67,000
C Lee (alternate director)	30,000

Furthermore, P J Roberts held non-beneficially one share each in Swire Pacific Offshore Holdings Limited and Swire Pacific Offshore Limited. Both these companies are wholly-owned subsidiaries of Swire Pacific Limited.

Other than as stated above, the directors of Swire Pacific Limited and their associates held no interests, whether beneficial or non-beneficial, in the share capital of Swire Pacific Limited or its subsidiaries.

The profit for 1989 before extraordinary items increased by 2.7%. There were no extraordinary profits in 1989 (1988: HK\$385.9 million). Earnings per share have been calculated by reference to the profit before extraordinary items and the weighted average number of shares in issue during each year.

Cathay Pacific Airways Limited reported attributable profits 17.6% higher than those of 1988. Hong Kong Aircraft Engineering Company's attributable profit increased by 18.6%. Swire Properties' results were lower than those of 1988 mainly as a result of a reduction in profits from property trading. The Hong Kong activities of the shipping, offshore services, and dockyard division were modestly successful but overseas results remained depressed. Profits within the industries division were slightly ahead of those of the previous year. The trading division's results were in line with those of 1988. The insurance division performed satisfactorily.

Final dividends. The directors of Swire Pacific Limited will recommend to shareholders at the annual general meeting on 31st May 1990 the payment of final dividends of 57.0c (1988: 53.0c) per 'A' share and 11.4c (1988: 10.6c) per 'B' share payable on 8th June 1990 to shareholders registered on 1st June 1990; the share registers will be closed from 21st May to 1st June 1990, both dates inclusive.

Investment properties and net assets per share. In accordance with the policy of the Group, the annual valuation at open market value of investment properties was carried out at 31st December 1989 by professionally qualified executives of Swire Properties Limited. As a consequence of the 1989 valuation there has been an increase of HK\$2,828.1 million in the valuation reserves of the Group, as compared with an increase of HK\$6,486.1 million at the end of 1988. Taking into account both the retained earnings in 1988 and the increase in the valuation of investment properties, the net asset value of the Swire Pacific Group at 31st December 1989 was HK\$27,091.3 million, representing HK\$17.06 per 'A' share and HK\$3.41 per 'B' share as compared with HK\$14.44 and HK\$2.89 respectively at 31st December, 1988.

Financing. Net borrowings at 31st December 1989 amounted to HK\$7,632.8 million compared with HK\$6,504.8 million a year earlier. There was a significant decrease in net borrowings of Cathay Pacific Airways mainly reflecting the strong cash flow generated from operations, and a reduction in unrealised exchange losses in respect of long-term

obligations caused principally by the strengthening during 1989 of the Hong Kong dollar against the currencies of those obligations. Cathay Pacific Airways raises long-term finance in currencies in which it has substantial positive cash flows. This is done to avoid any need to purchase foreign exchange in order to settle the resulting repayment obligations. It also ensures that exchange fluctuations affecting the value of such obligations in those currencies are effectively hedged by corresponding, but offsetting, fluctuations affecting earnings. The forecast surplus foreign currency earnings are at least sufficient to meet the interest and loan repayment commitments in any year and hence a hedged position is maintained.

The decrease in net borrowings of Cathay Pacific Airways was offset by increased net borrowings within other parts of the Group, principally to fund capital expenditure within the property division.

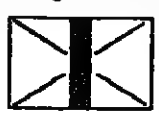
Prospects. The current year has started well for Cathay Pacific Airways and demand in particular in respect of passenger traffic, is expected to remain high. However, increases in staff costs will place some pressure on margins which are also sensitive to changes in fuel costs and currencies although, in the absence of adverse movements in these variables or any world-wide recessionary trends, it is expected that the airline will have another good year. The planned transition within the property division from primarily property trading to the management of a significant investment property portfolio will be substantially completed during 1990 and thereafter rental income streams will show further improvements. Despite some slow down following the events which took place in China in June of last year, the market in which the Company's property operations are concentrated has held up relatively well. The industries division should record improved results in 1990 and operating profits of the remaining divisions are expected to be broadly in line with those of 1988.

Although the full benefit of substantial increases in rental from the investment property portfolio will not be recorded until after 1990, prospects for the Group as a whole for the current year are reasonable.

The Annual Report for 1989 will be sent to shareholders on 7th May 1990

Hong Kong, 28th March 1990

D. A. Gledhill  
Chairman



Swire Pacific Limited  
The Swire Group  
Swire House, Hong Kong.

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## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 2, 1990. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	ESTG	US \$	D-MARK	YEN	COUNTRY	ESTG	US \$	D-MARK	YEN	COUNTRY	ESTG	US \$	D-MARK	YEN
Afghanistan (Afghani)	99.25	60.8522	35.7335	38.2835	Gabon (CFA Franc)	467.125	286.400	168.1818	180.1832	Pakistan (Pak. Rupee)	34.45	21.1220	12.4032	13.2883
Albania (Lek)	9.9028	6.1290	3.5847	3.8552	Gambia (Dasi)	2.7772	1.7028	1.0113	1.0113	Panama (Balboa)	1.0000	1.0000	0.5972	0.6281
Algeria (Dinar)	13.0112	7.9779	4.8847	5.0100	Germany (DM)	1.0000	1.0000	1.0000	1.0000	Paraguay (Guarani)	196.233	120.1453	70.5094	72.9227
Andorra (FF Franc)	9.3425	5.7280	3.3636	3.6036	Ghana (Cedi)	2.7772	1.7028	1.0113	1.0113	Philippines (Peso)	35.45	21.7351	12.7432	13.6740
Angola (Kwanza)	50.5156	30.0412	18.1872	19.3850	Gibraltar (Gibraltar)	1.0000	1.0000	0.5972	0.6281	Poland (Zloty)	153.000	93.9715	53.1531	55.4397
Antigua (Antigua)	4.3915	2.6925	1.5810	1.6729	Greece (Drachma)	200.482	122.9475	65.4975	68.4975	Portugal (Escudo)	200.482	122.9475	65.4975	68.4975
Argentina (Peso)	1.0000	1.0000	1.0000	1.0000	Greenland (Danish Kroner)	10.5900	6.4925	3.8512	4.0848	Romania (Leu)	16.6667	10.4032	6.1016	6.4032
Aruba (Aruban Guilder)	1.0000	1.0000	1.0000	1.0000	Croatia (Croatian Dinar)	2.7772	1.7028	1.0113	1.0113	Russia (Ruble)	1.0000	1.0000	0.5972	0.6281
Australia (A\$)	2.1475	1.3127	0.7732	0.8294	Cuba (Cuban Peso)	1.0000	1.0000	0.5972	0.6281	Saudi Arabia (Riyal)	375.000	232.5000	135.0000	142.5000
Austria (Schilling)	13.7603	8.5612	5.0374	5.3574	Dominican Republic (Peso)	100.000	62.5000	36.3095	38.2835	Senegal (CFA Franc)	467.125	286.400	168.1818	180.1832
Azerbaijan (Manat)	20.0000	12.5000	7.5000	8.0000	Ecuador (Dolar)	1.0000	1.0000	0.5972	0.6281	Sierra Leone (Leone)	1.0000	1.0000	0.5972	0.6281
Bahamas (Bahama \$)	1.0000	1.0000	0.5972	0.6281	El Salvador (Colon)	1.0000	1.0000	0.5972	0.6281	Singapore (Dollar)	1.0000	1.0000	0.5972	0.6281
Bahrain (Dinar)	0.3760	0.2350	0.1410	0.1480	Samoa (Tala)	1.0000	1.0000	0.5972	0.6281	South Africa (Rand)	1.0000	1.0000	0.5972	0.6281
Bangladesh (Taka)	10.0000	6.2500	3.7500	4.0000	San Marino (Euro)	1.0000	1.0000	0.5972	0.6281	Spain (Peseta)	166.667	104.032	61.016	64.032
Barbados (Dollar)	1.0000	1.0000	0.5972	0.6281	Seychelles (Rupee)	1.0000	1.0000	0.5972	0.6281	Sweden (Krona)	1.0000	1.0000	0.5972	0.6281
Belgium (Belga)	57.50	35.2544	20.7020	21.7793	Sierra Leone (Leone)	1.0000	1.0000	0.5972	0.6281	Switzerland (Franc)	1.0000	1.0000	0.5972	0.6281
Belize (Belize \$)	1.0000	1.0000	0.5972	0.6281	Slovakia (Slovak Koruna)	1.0000	1.0000	0.5972	0.6281	Taiwan (New Taiwan Dollar)	2.0000	1.2500	0.7500	0.8000
Bermuda (Bermudian \$)	1.0000	1.0000	0.5972	0.6281	Slovenia (Tolar)	1.0000	1.0000	0.5972	0.6281	Tanzania (Shilling)	200.000	125.0000	70.0000	74.0000
Bhutan (Bhutanese Ngultrum)	20.00	12.5000	7.5000	8.0000	South Korea (Won)	1.0000	1.0000	0.5972	0.6281	Thailand (Baht)	1.0000	1.0000	0.5972	0.6281
Bolivia (Boliviano)	5.0000	3.1250	1.8750	2.0000	Spain (Euro)	1.0000	1.0000	0.5972	0.6281	Togo (CFA Franc)	467.125	286.400	168.1818	180.1832
Bosnia (Bosnian Dinar)	1.0000	1.0000	0.5972	0.6281	Suriname (Surinam Dollar)	1.0000	1.0000	0.5972	0.6281	Tonga (Paanga)	1.0000	1.0000	0.5972	0.6281
Brazil (Cruzado)	67.4169	41.3359	24.2732	25.0053	Swaziland (Lilangeni)	1.0000	1.0000	0.5972	0.6281	Trinidad (Dollar)	1.0000	1.0000	0.5972	0.6281
British Virgin Is.	1.0000	1.0000	0.5972	0.6281	Sweden (Krona)	1.0000	1.0000	0.5972	0.6281	Turkey (Lira)	1.0000	1.0000	0.5972	0.6281
Bulgaria (Bulgar Lev)	1.0000	1.0000	0.5972	0.6281	Switzerland (Franc)	1.0000	1.0000	0.5972	0.6281	Ukraine (Hryvnia)	1.0000	1.0000	0.5972	0.6281
Burkina Faso (CFA Franc)	467.125	286.400	168.1818	180.1832	Taiwan (New Taiwan Dollar)	2.0000	1.2500	0.7500	0.8000	United Kingdom (Sterling)	1.0000	1.0000	0.5972	0.6281
Burundi (Burundi Franc)	1.0000	1.0000	0.5972	0.6281	Tanzania (Shilling)	200.000	125.0000	70.0000	74.0000	United States (Dollar)	1.0000	1.0000	1.0000	1.0000
Cambodia (Riel)	35.556	21.9512	12.7204	13.4451	Thailand (Baht)	1.0000	1.0000	0.5972	0.6281	Uruguay (Peso)	1.0000	1.0000	0.5972	0.6281
Cameroon (CFA Franc)	467.125	286.400	168.1818	180.1832	Togo (CFA Franc)	467.125	286.400	168.1818	180.1832	USA (Dollar)	1.0000	1.0000	1.0000	1.0000
Canada (Canadian \$)	1.0000	1.0000	0.5972	0.6281	Tonga (Paanga)	1.0000	1.0000	0.5972	0.6281	Venezuela (Bolívar)	1.0000	1.0000	0.5972	0.6281
Cape Verde (Escudo)	120.9553	74.1847	43.5626	45.7121	Trinidad (Dollar)	1.0000	1.0000	0.5972	0.6281	Yemen (Yemeni Rial)	1.0000	1.0000	0.5972	0.6281
Cayman Is. (Cayman \$)	1.0000	1.0000	0.5972	0.6281	Turkey (Lira)	1.0000	1.0000	0.5972	0.6281	Zimbabwe (Zimbabwe Dollar)	1.0000	1.0000	0.5972	0.6281
Chad (CFA Franc)	467.125	286.400	168.1818	180.1832	Ukraine (Hryvnia)	1.0000	1.0000	0.5972	0.6281					
Chile (Chilean Peso)	47.50	29.6875	17.8125	18.7500	United Kingdom (Sterling)	1.0000	1.0000	0.5972	0.6281					
China (Renminbi Yuan)	7.7533	4.8453	2.9033	3.0733	USA (Dollar)	1.0000	1.0000	1.0000	1.0000					
Colombia (Colombian Peso)	7.7533	4.8453	2.9033	3.0733	Uruguay (Peso)	1.0000	1.0000	0.5972	0.6281					
Comoros (Comorian Franc)	467.125	286.400	168.1818	180.1832	Venezuela (Bolívar)	1.0000	1.0000	0.5972	0.6281					
Congo (Congo Franc)	467.125	286.400	168.1818	180.1832	Yemen (Yemeni Rial)	1.0000	1.0000	0.5972	0.6281					
Costa Rica (Costa Rican Colon)	1.0000	1.0000	0.5972	0.6281	Zimbabwe (Zimbabwe Dollar)	1.0000	1.0000	0.5972	0.6281					
Cuba (Cuban Peso)	1.0000	1.0000	0.5972	0.6281										
Cyprus (Cyprus \$)	0.7795	0.4879	0.2926	0.3006										
Czechoslovakia (Koruna)	20.00	12.5000	7.5000	8.0000										
Denmark (Danish Kroner)	10.9900	6.8629	4.1177	4.3448										
Dominican Republic (Peso)	100.000	62.5000	36.3095	38.2835										
Dominica (Dollar)	1.0000	1.0000	0.5972	0.6281										
Dominican Republic (Peso)	100.000	62.5000	36.3095	38.2835										
Ecuador (Dolar)	1.0000	1.0000	0.5972	0.6281										
El Salvador (Colon)	1.0000	1.0000	0.5972	0.6281										
Equatorial Guinea (CFA Franc)	467.125	286.400	168.1818	180.1832										
Ethiopia (Ethiopian Birr)	3.4255	2.1403	1.2854	1.3692										
Falkland Is. (Falkland \$)	1.0000	1.0000	0.5972	0.6281										
Faroe Is. (Danish Kroner)	10.9900	6.8629	4.1177	4.3448										
Finland (Finnish Markka)	5.9458	3.7158	2.2598	2.3958										
France (Franc)	1.0000	1.0000	0.5972	0.6281										
French Polynesia (CFA Franc)	467.125	286.400	168.1818	180.1832										
Ghana (Cedi)	2.7772	1.7028	1.0113	1.0113										
Guatemala (Guatemalan Quetzal)	1.0000	1.0000	0.5972	0.6281										
Hong Kong (Hong Kong Dollar)	1.0000	1.0000	0.5972	0.6281										
Hungary (Forint)	100.000	62.5000	36.3095	38.2835										
India (Rupee)	1.0000	1.0000	0.5972	0.6281										
Indonesia (Indonesian Rupiah)	1.0000	1.0000	0.5972	0.6281										
Iran (Iranian Rial)	1.0000	1.0000	0.5972	0.6281										
Israel (Israeli Sheqel)	1.0000	1.0000	0.5972	0.6281										
Italy (Lira)	2.0000	1.2500	0.7500	0.8000										
Jamaica (Jamaican Dollar)	1.0000	1.0000	0.5972	0.6281										
Japan (Yen)	1.0000	1.0000	0.5972	0.6281										
Jordan (Jordanian Dinar)	1.0000	1.0000	0.5972	0.6281										
Kazakhstan (Tenge)	1.0000	1.0000	0.5972	0.6281										
Kenya (Kenyan Shilling)	22.0000	13.7500	8.2500	8.7500										
Korea (South Korean Won)	1.0000	1.0000	0.5972	0.6281										
Kuwait (Kuwaiti Dinar)	0.7795	0.4879	0.2926	0.3006										
Laos (Lao Kip)	1.0000	1.0000	0.5972	0.6281										
Lebanon (Lebanese Lira)	1.0000	1.0000	0.5972	0.6281										
Lesotho (Lesotho Pula)	1.0000	1.0000	0.5972	0.6281										
Liberia (Liberian Dollar)	1.0000	1.0000	0.5972	0.6281										
Lithuania (Lithuanian Litas)	1.0000	1.0000	0.5972	0.6281										
Madagascar (Malagasy Ariary)	1.0000	1.0000	0.5972	0.6281										
Malawi (Malawi Kwacha)	1.0000	1.0000	0.5972	0.6281										
Malaysia (Malaysian Ringgit)	1.0000	1.0000	0.5972	0.6281										
Maldives (Maldivian Rufiyaa)	1.0000	1.0000	0.5972	0.6281										
Mali (Mali Franc)	467.125	286.400	168.1818	180.1832										
Malta (Maltese Lira)	1.0000	1.0000	0.5972	0.6281										
Mauritania (Mauritanian Ouguiya)	1.0000	1.0000	0.5972	0.6281										
Mauritius (Mauritian Rupee)	1.0000	1.0000	0.5972	0.6281										
Mexico (Mexican Peso)	451.242	276.4781	162.9752	170.6441										
Moldova (Moldovan Leu)	1.0000	1.0000	0.5972	0.6281										
Mongolia (Mongolian Tugrik)	1.0000	1.0000	0.5972	0.6281										
Morocco (Moroccan Dirham)	1.0000	1.0000	0.5972	0.6281										
Mozambique (Mozambican Escudo)	1.0000	1.0000	0.5972	0.6281										
Namibia (Namibian Dollar)	1.0000	1.0000	0.5972	0.6281										
Nauru (Nauru Dollar)	1.0000	1.0000	0.5972	0.6281										
Nepal (Nepalese Rupee)	1.0000	1.0000	0.5972	0.6281										
Netherlands (Dutch Guilder)	1.0000	1.0000	0.5972	0.6281										
New Zealand (New Zealand Dollar)	1.0000	1.0000	0.5972	0.6281										
Nicaragua (Nicaraguan Cordoba)	1.0000	1.0000	0.5972	0.6281										







## UK COMPANY NEWS

## Substantial growth from aerospace boosts Lucas to 11% midway rise

By Jane Fuller

THE GROWTH in aerospace activities was the most important factor in the Lucas Industries' 11 per cent rise in pre-tax profits to £80.1m in the six months to January 31.

Aerospace sales increased by 32 per cent to £335m - out of a total of £1.16bn - and operating profit by 79 per cent to £32m. The UK nearly doubled its operating figure to £17.2m, the rest of Europe returned to profit and the contribution from other overseas activities, helped by North American acquisitions, rose to £11.8m (£9m).

Mr Tony Edwards, divisional head, said the first half of 1989-90 had seen considerable redundancy costs as the workforce was reduced from 9,000 to 6,000. Development spending had also been heavy.

With group sales increasing by more than 14 per cent and operating profit by 15 per cent, the pre-tax advance was trimmed by a doubling of interest costs to £8.9m.

Lucas had sales of £682.2m, the operating profit of £48m was more than £3m down on the corresponding period last year. Within this, the UK automotive contribution fell from £27.2m to £19.4m.

The picture was brighter in continental Europe, where automotive operating profit rose from £14m to £19.3m.

Mr Tony Gill, chairman, said that as a third of UK turnover was exported, less than 25 per cent of total sales were at home. But with about half of its production in the UK, the group was feeling inflationary pressures, particularly in terms of wages.

The industrial division, affected by difficult trading conditions in North America, made an operating profit of £9m (£7.8m) on sales of £149.8m (£140m).

As a result of acquisitions, the group's gearing would rise from 9 to about 15 per cent during the year, said Mr David Hankinson, finance director.

He expected the group to again make £10m property profit for the full year, although none was in the first half results.

Earnings per share, after an increased tax charge, rose by 11 per cent to 33.5p (30.1p). The interim dividend goes up by 20 per cent to 8.4p.

Mr Hankinson said it was proposed to split the £1 shares into four to make them cheaper for smaller investors. Of Lucas's 19,300 shareholders, 83 per cent were individuals.

Also there would be warrants to subscribe for ordinary shares at 180p between 1993-95, to be issued free on a one-for-ten basis. The new market for these - about 70m will be issued - would spread interest in the group to another section of the financial markets. The implication that the shares ought to be worth more than 180p each in three years time was an expression of confidence in the future, he said.



Tony Gill - feeling inflationary pressures, particularly in terms of wages

## Laporte expands in the US via \$40m acquisition

By Clare Pearson

LAPORE, the specialty chemicals company, is building up its electronic chemicals and services division with the \$39.5m (£24m) purchase of US-based Electrochemicals.

Electrochemicals will be a significant addition to Laporte's existing division, currently the smallest of the group, which last year contributed profits of £2.5m to a total of more than £100m.

The US company, which is being bought from Plastic Specialties, is expected to achieve sales of \$26m in the year to end-July and pre-tax profits should be not less than \$4m.

Assets valued at \$8.3m. Electrochemicals formulates and supplies to customers mainly in North America and south-east Asia. The acquisition provides Laporte with a US base for its high purity chemicals activities. Laporte also hopes to expand sales of Electrochemicals' printed circuit board chemicals in Europe.

Laporte's existing electronic chemicals and services division made static pre-tax profits on sales of £26.5m (£23.2m) last year. But the company said this was an encouraging performance in the context of a general downturn in demand for silicon chip devices.

The purchase comes hard on the heels of Laporte's £23m acquisition in March of Redish Salville, a UK detergents and brewing aids concern. This is becoming part of its environmental division.

## Magnet sale completed

By Maggie Urry

Magnet, the kitchen and bedroom furniture retailer which was bought out in a £629m deal last summer and refinanced in January, has completed the sale and leaseback of 24 shop properties to Bourne End Properties.

Magnet and Bourne End had agreed the sale last October, but completion was delayed. In February, Magnet leased a factory to Bourne End for £16.3m, also agreed last October. Bourne End said it would decide whether to complete by the end of April.

Magnet is also awaiting completion of three sale and leaseback deals with Mounjays, a private property group, totalling £43.1m.

## Richards sale withdrawn

By Maggie Urry

STOREHOUSE, the retail group headed by Sir Terence Conran, has decided not to sell Richards, its women's fashion chain, because it did not receive a high enough offer.

Storehouse shares fell 1p to 116p yesterday.

The failure to attract a high price for Richards demonstrates the deterioration in the retail market in recent months. Analysts said that a year or two ago there would have been people ready to pay a high price for a chain such as Richards.

Further, analysts said, following the introduction of the uniform business rate on April 1, retail businesses would become less attractive again because transitional relief was available only to the owner of a business prior to the change. Retailers are particularly badly hit by the tax change.

Richards had been formally offered for sale after the group, which also owns BHS, Habitat and Mothercare, received a number of approaches to buy it. Kleinwort Benson, Storehouse's merchant bank, pro-



Sir Terence Conran: group did not need to sell the chain

duced a prospectus on the chain, which has 219 outlets and annual sales of £100m.

Storehouse said yesterday it would only have sold Richards

if a premium offer had been forthcoming. A number of offers were received but, although these were at fair prices, "none was at a premium to our own valuation of the business and the prospects we see for it." Storehouse did not need to sell the chain to strengthen its balance sheet which has already been bolstered by a number of disposals.

Speculation that it was looking for a price of £100m had been wrong, the company said. However, analysts said it was probably seeking up to £80m and that offers were likely to have been about £50m.

Storehouse said it would have been remiss not to test the market for Richards, but having decided to retain it would continue to invest in it.

Richards is thought to have produced record figures in the financial period just ended, with sales at the half-way stage reported to be up 20 per cent.

Storehouse has also received approaches for some of its other chains, but has not put any on the market officially.

## Groewood bids for Early's

By John Thornhill

Groewood Securities, the mini-conglomerate controlled by Mr David Holland, has made an offer for Early's of Witney which values the blanket maker at £13.17m.

The announcement met with a cautious response from Early's board, which said it would consider the approach but advised shareholders not to take any action in the meantime.

Groewood, formerly Nash Industries, already owns 19.5 per cent of Early's shares and has also received irrevocable acceptance from Claythorne, the finance and property group, which owns 29.9 per cent.

Terms of the offer are 225p cash for every Early's share. There is a partial share alternative of £54 cash and nine ordinary Groewood shares for every 32 Early's shares, and also a loan note alternative.

## Vard to get London listing

By Andrew Hill

VARD, the Norwegian cruise-line company, is hoping to expand its shareholder base by listing its shares in London.

Mr Jørn Eriksen, the group's president, said yesterday that the company had not decided whether the listing - planned for June - would coincide with an attempt to raise funds.

UK investors already own about 35 per cent of the group's equity, which is valued at

about £500m.

Vard, the seventh largest public company on the Oslo Stock Exchange, owns Royal Viking Line, Royal Cruise Line and Norwegian Cruise Line.

"We have developed this group to a certain level in Norway and we now have one of the five major cruise operations in the world: to secure that we have the necessary

capital base," said Mr Eriksen.

Apart from its worldwide cruise operations, Vard has a Baltic ferry operation - Larvik Line - and a financial services subsidiary, Finanshuset, which is heavily involved in corporate finance for Norway's shipping industry.

The whole group made Nkr475m (£44m) before tax last year - more than double the previous year's figure.

## Swedes gain control of LET

By John Thornhill

SPP, the Swedish insurance group, yesterday made a recommended offer for London & Edinburgh Trust, valuing the property company's fully diluted equity at about £500m.

The announcement came as little surprise as the bid had been leaked in the market last Friday and widely flagged in the weekend

press.

But yesterday morning LET shares shot up 45p to 217p, just below the cash offer of 220p per share. Shareholders will also receive a second interim dividend of 3.5p.

SPP, which already owns 1.3 per cent of LET's ordinary shares, bought a further 20.1 per cent yesterday. It has

also received irrevocable acceptance for 28.5 per cent giving it control of 50.02 per cent.

LET also announced that pre-tax profits for 1989 had climbed to £87.7m (£49.5m). Fully diluted earnings per share were 18.4p (14.6p) while fully diluted net assets per share grew by 24 per cent to 177p.

This announcement appears as a matter of record only

## AUSTRALIAN AIRLINES LIMITED

Incorporated in ACT

## US\$700,000,000 Unsecured Euro Commercial Paper Programme

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US\$400,000,000 Note Issuance Facility With Aircraft Secured Committed Facility.

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State Bank of Victoria  
Commonwealth Bank of Australia  
AIDC Ltd  
Societe Generale Australia Limited  
Midland Bank plc  
ABN Australia Limited  
Banque Nationale de Paris  
Dai-ichi Kangyo Australia Limited  
Mitsui Trust Bank (Europe) S.A.  
Tokai International Limited  
Credit Lyonnais  
Fuji International Finance (Australia) Limited  
Indosuez Australia Limited  
Toronto Dominion Australia Limited  
Mitsubishi Bank, Ltd, Singapore Branch

The Mitsubishi Trust & Banking Corporation  
Midland Bank plc  
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DKB Asia Limited  
Hill Samuel Bank Limited  
Mitsui Finance Asia Limited  
Saitama International (Hong Kong) Limited  
Sanwa International Finance Limited  
Sumitomo Trust International Limited  
The Bank of Tokyo, Ltd  
Daiwa Overseas Finance Limited  
Mitsubishi Bank, Ltd, Singapore Branch  
Mitsui Trust Bank (Europe) S.A.  
Fuji International Finance Limited  
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BNP Capital Markets Limited  
Credit Suisse First Boston Limited  
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NatWest Capital Markets Limited

## LC Facility Agent

Commonwealth Bank Capital Markets

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Midland Bank plc

## Arrangers and Advisers to the Issuer

MACQUARIE BANK LIMITED



Goldman Sachs International Limited



March 1990

Advertisement MAC049

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding payment	Total for year	Total last year
Abbeycroft	2.4	May 24	1.8	3.8	2.7
Air London	1.1	May 4	-	-	-
Amber Day	0.7	May 18	0.5	-	1.5
Barry Wehmiller	2.2	May 18	1.8	-	5.6
Bray Tech	2.2	5	3	5.4	4.4
Endicott	0.75	-	1.1	1.75	2
Edinburgh Fund	7.3	-	6.5	11.8	10.5
Finlay Pkg	3.25	June 19	3.25	4	4
Gowling	3.275	June 6	2.34	5.625	6.66
Hamley-Walker	3.91	5	3.6	8	6
Home Cities News	5.5	May 18	4.125	9	8
Inchcape	6.54	July 2	6.5	11	9.28
Jerome (S)	5.8	May 18	5.2	8.4	7.8
Lucas Inds	8.45	June 11	7	15.5	14.5
Metcie	3.45	-	1.95	5.8	3.8
Porth	3.2	-	-	4.5	-
Spirax-Sarco	6.4	June 11	5.3	8.7	7.5
Strong & Fisher	2	May 10	1.1	2	1.55
Sunlight	1.25	1	1.1	2	1.55
Triplevest	10.575	Apr 30	5.019	20.575	17.608
Watts Blake	6	July 2	5.1	8.6	7.4
Wescol	1.5	July 9	-	-	-

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §§Unquoted stock. ¶Third market. \*\*Carries scrip option. ††Includes exceptional dividend of 2.16p. ‡‡Second interim: year-end changed to March 31.

This announcement appears as a matter of record only

April 3, 1990

## NORD PACIFIC LIMITED

Common Stock

is now traded on

NASDAQ

under the symbol

NORPF

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Common Stock for all of the interests in

Nord-Highlands Mineral Venture-I

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## Correction Notice

Wells Fargo &amp; Company

US\$150,000,000 Floating rate subordinated notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the interest period 30 March, 1990 to 30 April, 1990 the Notes will carry an Interest Rate of 8.5375% per annum. Interest payable on the relevant interest payment date 30 April, 1990 will amount to US\$75.52 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## TAIWAN FINANCE TRADE AND COMMERCE

The Financial Times proposes to publish this survey on:

17th May 1990

For a full editorial synopsis and advertisement details, please contact:

SARAH PAKENHAM-WALSH on 01-873 3595

or write to her at:

Number One Southwark Bridge London SE1 9HL



## UK COMPANY NEWS

## Inchcape beats difficult conditions with 19% improvement to £176m

By Andrew Bolger

INCHCAPE, the international services and marketing group, yesterday reported a 19 per cent increase in pre-tax profits in the year to December 31, in spite of political uncertainty in Hong Kong and increasing difficult conditions in the UK car market.

The pre-tax profits of £176.5m compared to £147.7m in 1988, and came on turnover ahead to £2.95bn (£2.45bn).

Sir George Turnbull, chairman and chief executive, said the group had faced more difficult trading conditions in certain markets, particularly in the second half of the year. Nevertheless, it continued to grow in its main business

activities and made improvements in some that had been underperforming.

Sir George said: "Motor profits increased at a satisfactory rate and the group sold more than 200,000 vehicles worldwide in 1989."

There were good performances, particularly in Greece, Singapore and Hong Kong but in the UK retail business, a combination of reduced market rates and high interest rates put profit margins under pressure in the second half.

Inchcape said it had experienced a slowdown in growth in Hong Kong following June's Tiananmen Square massacre in Peking, but remained confident

about the long-term prospects for the territory.

Sir George said: "We are building a company that will continue to grow in the longer term, and unless the markets where we sell our services deteriorate markedly, I am confident that we shall see a further improvement in our financial results in the current year."

The inspection and testing businesses lost a big contract with the Venezuelan Government, which was mainly responsible for their contribution to group profits dropping from 5.8 per cent in 1988 to 1.7 per cent.

The group said insurance

services showed strong growth following a difficult year in 1988 when a major reorganisation of Bain Clarkson took place. Shipping services had performed well, particularly in Japan, and buying services maintained the previous year's level of profits in spite of a more competitive trading environment.

On the resources side, both tea and timber increased their contribution to profits, largely as a result of higher prices. Earnings per share were 28.3p (24.1p), an increase of 17 per cent, and the dividend rises by 19 per cent to 11p (9.25p) via a maintained final of 6.5p.

See Lex

## Reuters aims to raise its borrowing powers

By John Thornhill

REUTERS Holdings, the financial information and news group, is seeking approval to raise its borrowing powers by a quarter and is also asking shareholders to allow it to buy back up to 10 per cent of its shares.

The company is proposing to lift its borrowing limits from two to two-and-a-half times the company's adjusted capital and reserves. This would enable it to raise its borrowing powers from £816.6m to £1,020.8m.

Sir Christopher Hogg, chairman, said the company had no immediate plans for major acquisitions or borrowings but nevertheless thought it desirable to raise the limit so that Reuters "could take full advantage of major investment opportunities that might arise in the future."

Analysts suggested that Reuters was unlikely to announce any imminent deal but said the company would gain greater financial flexibility allowing it to move quickly should an opportunity arise.

Emerging opportunities in the satellite field was one possibility mentioned speculatively.

At an extraordinary general meeting later this month, Reuters will also seek shareholder approval to enable it to buy back up to 10 per cent of its shares. Any shares that were bought back would be cancelled and would not be reissued.

This proposal follows similar moves by ICI, Hanson, Reed, Kinnear and is part of a growing trend among large UK companies.

Reuters is changing its definition of reserves to include goodwill arising on acquisitions made after the beginning of this year.

## SG Warburg being sued by Irish group

By Jane Fuller

CLF Yeoman, the asset finance company based in the Irish Republic, is suing SG Warburg, its former financial adviser and stockbroker, and Linklaters & Paines, its former solicitor, for damages arising from the 1988 acquisition of CLF Holdings, the vehicle and equipment leasing company, at the beginning of last year.

Yeoman said that after it bought CLF it discovered £12m losses at a subsidiary called Technology For Business. Yeoman made a rights issue last May to provide for this.

The action against Linklaters is by way of a counter claim following the London firm issuing proceedings to claim its fees.

## Eagle Star strengthens Bristol &amp; West's base with £50m loan

By David Barchard

EAGLE STAR, the insurance subsidiary of BAT Industries, is to lend £50m to Bristol & West, the tenth largest UK building society, in an unprecedented move by an outside financial organisation to strengthen a building society's capital base.

The loan, which will initially be held in a share account in the building society, but it will eventually be converted into a quasi-equity investment if the Government alters existing legislation to allow societies to issue a form of equity capital while remaining mutual.

The loan will not be in the form of subordinated debt, the one form at present permitted to building societies of raising long term capital from institutions.

Several large building societies, including Halifax and Nationwide Anglia, are currently holding talks with the Building Societies Commission, the industry regulator, about ways of creating a new form of "equity lookalike" for building

societies. Though the BSC is known to favour the idea, the legal obstacles in the way of creating a new class of owners for building have so far proved difficult to surmount and new legislation may be necessary.

Bristol & West, which is also tied under the Financial Services Act with Eagle Star for the sale of life assurance, said yesterday that the loan would be used to strengthen its retail banking activities, possibly through an acquisition.

However the society moved to dampen speculation that the loan could be the first step towards its eventual purchase and demutualisation by Eagle Star, a move which was tipped in the press several weeks ago.

Mr Ian Kennedy, General Manager, said: "I see this as a less strong arrangement than a joint venture. It will be easy to unwind. It is an extreme view of the situation to see it as leading to a takeover."

Mr Steve Melcher, chief executive of Eagle Star Life &

Investment Division, said: "Time will tell where this leads."

Eagle Life has also tied with the Automobile Association and Portsmouth Building Society since October.

●BAT Industries, the tobacco-based conglomerate which has been under bid threat from Sir James Goldsmith's Hoylake consortium, writes Nikki Tait, yesterday announced the sale of its US-based Breuners furniture rental business for \$15m. The buyer is Brook Furniture Rental, in Chicago.

BAT has already sold the main retail division of Breuners for \$82m to Prism Capital Corporation.

The sale is part of a series of asset disposals and demergers being undertaken by BAT, in the wake of the Hoylake bid.

Its other three US retail operations - Iveys, Marshall Field's, and Saks Fifth Avenue - are also up for sale, and the disposals are due to be completed by end-June.

## Anglo-Saxon bread spread heads west

David Owen on the purchase of Marmite by CPC International

MARMITE, that most incorrigibly British of household nutritional brands, may be heading west in more ways than one as a consequence of its purchase yesterday, along with Bovril and Ambrosia, by CPC International from SmithKline Beecham.

An assault on the US bread spread market is high on the list of priorities developed by the brand's new owner. "We will certainly see what we can do in North America," says Mr Peter Phillips, managing director of CPC's Surrey-based UK subsidiary, which will handle the new additions.

Mr Phillips is less keen on the prospect of attacking Australia, country of origin of Kraft's Vegemite concoction, the nearest thing Marmite and Bovril have to a direct competitor. "I don't know if we want to throw a lot of money at that one," he says.

Enhancing the export performance of its new acquisitions will be critical to CPC if the £157m in cash which it has paid for them is to prove money well spent. "The problem is that the group has to try and grow what have been static businesses", according to



Mr David Lang, food analyst at Henderson Crosthwaite, the stockbroker.

Only 10-12 per cent of Marmite/Bovril's approximately \$25m in annual sales is derived from UK markets, according to CPC. Ambrosia, the maker of creamed "rice pudding" and other dairy delights, is an entirely UK brand "at the moment". In addition, the company last year acquired the Canadian Bovril business, whose annual turnover is about \$2m, the bulk, surprisingly, in mainly French-speaking Quebec.

Attacking the US is likely to be one prong of a strategy to rectify this, incorporating the yeast and beef extracts in the recipes of other more readily exportable CPC brands like

Knorr soups, sauces and seasonings and Napolina Italian foods may be another.

"Although these brands are very Anglo-Saxon, we see the application of the products' formulation and technology being very useful in other products in Europe", Mr Phillips says.

In the meantime, CPC will benefit from the brands' profit margins, which - all analysts agree - are extremely impressive and which will no doubt be enhanced once the products are integrated into the group's extensive European sales and distribution network.

In 1989, Europe accounted for \$1.75bn of CPC's \$4.05bn of global food products sales. Branded foods now comprise fully 80 per cent of overall turnover.

It is these margins which probably account for the high level of interest in what, after all, undeniably venerable brands. According to SmithKline Beecham, more than 50 parties expressed some interest.

This enabled the Anglo-American drugs and consumer goods company to secure what most reckon to be a very acceptable price for these testaments to the imaginativeness of Victorian and Edwardian food marketers.

Certainly, if one makes somewhat frivolous reference to the Retail Price Index, SB appears to have done better out of its decade-long association with the brands than did Sir James Goldsmith.

SB sold the brands for 374 per cent more than the \$42m it paid for them over a period when the RPI rose by 193 per cent.

Sir James, who sold the food-lines to Beecham Group in 1980, realised about 290 per cent more than he paid some eight-and-a-half years earlier. But over that period, the RPI had soared 308 per cent. Food for thought for the Anglo-French financier.

## Reduced deficit at Strong &amp; Fisher

By Nikki Tait

STRONG & FISHER, the clothing leather manufacturer, yesterday unveiled a 1989/90 loss before tax for the six months to end-December. However, the company had already warned of a deficit for the period and, as expected, the loss was significantly lower than the £1.94m deficit produced in the same period a year earlier.

The company also revealed that its bankers have renewed the group's substantial loan facilities for a further 12

months. The catalyst for the renegotiation of the facilities had been a sharp fall in the value of Strong's 27.4 per cent holding in rival leather group, Pittard Garner.

Yesterday, Mr Richard Strong, managing director, said that the banks had been given additional security and that the cost of the borrowing had increased, but "only fractionally". He declined to specify current debt levels but maintained that the aim was to get year-end gearing down to

about 180 per cent.

Mr Strong also claimed that there were no plans to sell the Pittard holding, and repeated his long-standing wish to put the two businesses together. Bid battles between the two groups, in varying forms, have been underway for about four years.

During the six month period, Strong saw sales of £47.5m (£45.1m) and an operating profit of £2.78m (£4.88m). The company said that repeat autumn/winter business was

depressed, while spring/summer orders were also lower than in previous years. However, it maintained that activity has since picked up and that the order book was now higher than for any time in the last two years.

Interest charges, however, took £2.85m, and below the line, there was a £1.41m extraordinary write-off for the closure of Strong's Woolskin Division. The interim dividend is 2p (4p). The shares gained 2p at 45p.

## Mowat expands holiday side with Pennant deal

By Andrew Hill

MOWAT GROUP, the USM-quoted property and leisure company, is to expand its portfolio of holiday villages and move into boating holidays through the acquisition of Pennant Group, a Third Market leisure company.

The two companies first revealed they were in talks in December, and the agreed cash-and-shares deal announced yesterday values Pennant at some £4.75m.

The offer is worth 99p cash and four new Mowat shares for every nine Pennant shares - equivalent to 26p per share, against yesterday's closing price of 25p, up 19p.

Pennant, set up in 1981 and based in Norfolk, sells self-catering holiday chalets and provides full-board holiday accommodation, as well as operating holiday parks on the Norfolk coast and in the Isle of Wight. It also builds and hires boats, and claims its fleet of 270 boats is the second largest on the

Norfolk Broads. The acquisition will bring the total number of holiday villages run by Mowat's Holmarine subsidiary to 10, and Mr Brian Dunlop, Mowat's chairman, said it would help strengthen the company against any volatility in the building sector.

"The UK leisure market - particularly at the family holiday end - seems very stable," he said yesterday. In the six months to June 30 last year, Pennant lost £590,000 on sales of £1.32m, but Mr Dunlop said he believed joint marketing of Pennant and Holmarine's existing East Anglian operations would wipe out the losses. Pennant valued its net assets at £1.98m at the end of 1988.

Directors of Pennant and their families have committed 44.35 per cent of the group's equity to the Mowat offer and the USM company already owns a further 4.76 per cent.

## Molins rejects US £76m bid

By Andrew Hill

Molins, the cigarette machinery group, yesterday dismissed Leucadia National Corporation's hostile takeover attempt.

The US company, which has interests in manufacturing and financial services, posted its formal offer document on Saturday.

Rejecting the \$76m bid, Molins said yesterday: "Once again, a financially orientated overseas conglomerate, with no knowledge of Molins' businesses or the international markets in which it operates, and with nothing to contribute to the development of the group, is seeking to acquire

Molins on the cheap and at the expense of other shareholders." IEP Securities, Sir Ron Brierley's investment vehicle has agreed to sell its 33 per cent stake to Leucadia providing a platform for the cash bid, which is worth 253p per share, against yesterday's Molins price of 270p.

## Notice of Redemption

TO THE HOLDERS OF

## Northwest Natural Gas Finance N.V.

15% Guaranteed Notes Due May 15, 1992

CUSIP No. 667658 AA6

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of May 15, 1982 of NORTHWEST NATURAL GAS FINANCE N.V. and NORTHWEST NATURAL GAS COMPANY, as Guarantor, to CHEMICAL BANK, as Trustee ("Indenture"), Northwest Natural Gas Finance N.V. will redeem on May 15, 1990, all \$40,000,000 in principal amount of its 15% Guaranteed Notes Due May 15, 1992 ("Notes"), outstanding under the Indenture at 100.75% of the principal amount thereof, plus accrued and unpaid interest to the date fixed for redemption ("Redemption Price"). The Notes are listed on the BOURSE DE LUXEMBOURG. The Notes shall become due and payable on the date fixed for redemption, and on and after such date, interest thereon shall cease to accrue. Payment of the Notes will be made in U.S. Dollars upon presentation and surrender thereof, together with all Coupons appurtenant thereto maturing on or after May 15, 1990, at the offices of the Paying Agents as follows: Chemical Bank, Corporate Trust Department, 55 Water Street, New York, NY 10041, or at the main offices of Chemical Bank in Frankfurt/Main, London, Paris or Zurich; at the main office of Algemeine Bank Nederland N.V. in Amsterdam; at the main office of Kredietbank S.A. Luxembourg in Luxembourg; or at the main office of Kredietbank S.A. Brussels in Brussels.

If payment is to be made to the registered holder(s), return the Note(s) unsigned. In case payment is to be made to other than the registered holder(s), the Note(s) must be accompanied by properly executed instruments of assignment and transfer.

If any Note surrendered for redemption is not accompanied by all appurtenant Coupons maturing on or after May 15, 1990, the Redemption Price will be reduced by the face amount of such missing Coupons unless Northwest Natural Gas Finance N.V., Northwest Natural Gas Company and Chemical Bank each receives a security or indemnity as they may require.

NORTHWEST NATURAL GAS FINANCE N.V.

Dated: April 3, 1990

Under United States Federal income tax law, paying agents may be required to withhold 20% of payments made within the United States to holders presenting their Notes for redemption if such holders have failed to furnish a correct taxpayer identification number (social security or employer identification number) to the Paying Agent.

This announcement appears as a matter of record only

Management buy-in

 **Betta** STORES PLC

Acquisition  
of 51 stores  
from Budgens plc  
£14.5 million

Arranged and led by:

LLOYDS DEVELOPMENT CAPITAL LIMITED

£4.75m equity provided by:

Lloyds Development Capital Limited  
Midland Montagu Ventures Limited

£7m bank finance arranged by:

Bank of Scotland



LLOYDS DEVELOPMENT CAPITAL

## MERCURY SELECTED TRUST

Société d'Investissement à Capital Variable  
14, rue Lane Thys,  
L-2536 Luxembourg  
Grand-Duchy of Luxembourg  
R.C. Luxembourg B-6187

Shareholders are informed that the name "MERCURY SELECTED TRUST - GLOBAL BOND FUND" has been changed into "MERCURY SELECTED TRUST - DOLLAR GLOBAL BOND FUND". Shareholders in the Fund "MERCURY SELECTED TRUST - GLOBAL BOND FUND" may under their share certificates for stamping at the counters of the paying agent, BANQUE INTERNATIONALE A LUXEMBOURG, J. Boulevard Royal, Luxembourg, during a period ranging from April 16th, 1990, to May 16th, 1990.

After May 16th, 1990, only stamped share certificates will be of good delivery on the Luxembourg Stock Exchange. The current Prospectus of the Company is available at the registered office of the Company.

The Board of Directors

## FIDELITY SPECIAL GROWTH FUND

Société d'Investissement à Capital Variable  
Société d'Investissement à Capital Variable  
de la Foire R.C. Luxembourg B  
20.095

DIVIDEND NOTICE  
At the Annual General Meeting held on March 23, 1989, it was decided to pay a dividend of US\$ 0.05 (five cents) per share on or after April 23, 1989 to shareholders of record on April 3, 1989 and to holders of bearer shares upon presentation of coupon No.4.

Paying Agents:  
COMPAGNIE FIDUCIAIRE  
S. Boulevard de la Foire  
L-1209 LUXEMBOURG  
KREDBANK S.A. Luxembourg  
43, Boulevard Royal  
L-2355 LUXEMBOURG



## UK COMPANY NEWS

## Spirax-Sarco steams ahead 14% to £25.6m

By John Thornhill

SPIRAX-SARCO Engineering, the specialist steam equipment manufacturer, lifted pre-tax profits by 14 per cent, from £22.4m to £25.6m, in 1989 as it benefited from currency gains and strong growth in North America.

However, the Cheltenham-based group encountered harsher trading conditions in the UK and Brazil, which halted further progress. In particular, the company's Drayton Controls business, which supplies the UK domestic heating market, suffered from depressed markets and saw its trading profits drop by almost half.

Overall, turnover was 16 per cent higher at £122.7m (£106.05m). Overseas sales accounted for 75 per cent of the total and were particularly buoyant in North America, Europe and the Far East. "Spirax-Sarco has World plc as its customer," declared Mr Chris Tappin, chairman.

Trading profits in North America showed the greatest rise, advancing to £5.91m (£3.53m) and including a contribution from Erwel, a Canadian

business bought in January 1989.

As a result of the acquisition, Spirax-Sarco claims leadership in the North American steam trap market.

This advance was partly offset, however, by a trading profit decline in the UK to £5.52m (£5.56m) and in South America to £2.06m (£2.68m).

Trading margins were maintained at around 19 per cent.

Currency gains added £1.4m to pre-tax profits and £5.3m to turnover. Interest receivable increased to £2.48m (£2.17m) and at the year end Spirax-Sarco had cash holdings of £5.5m.

Mr Tappin said business levels in the current year overall continued to show real growth but at a lower rate than last year. He added, however, that the company's fundamental strengths provided a secure basis for growth in the 1990s.

The recommended final dividend of 5p lifts the total to 7.7p (7.5p). Earnings per share grew 14 per cent to 21.6p (19p).

## COMMENT

Steam, it seems, is a good business; and Spirax-Sarco's proven ability to condition, control, monitor and measure it puts the company in a strong position to continue its sound trading record. These results represented the 22nd consecutive year of trading profits growth and in spite of the general slowdown of worldwide economic activity the company should still be able to notch up a reasonable advance this year.

Pre-tax profits may rise to over £28m, putting the shares on a prospective multiple of 10. That represents solid value in uncertain times as was demonstrated by Spirax-Sarco's market performance yesterday when its shares remained unchanged at 234p in a sharply falling market. Although the steam market in the developed world is now maturing there is still considerable scope for growth in the developing world. But the company's experience in Brazil shows that such expansion can have its risks leading to a slight edge of uncertainty to the company's otherwise enviable consistency.

Underlying the situation, however, are some cautionary lessons about selling private businesses for inflated "bull market" paper, and the need for non-executive directors, even in small companies. It is the Lextertien matter which commands shareholders' attention tomorrow. The messy history starts in 1987, when Lextertien, a profitable Kent-based business making reproduction furniture, was injected into "The Times" Veneror Company, essentially a quoted shell. New management had already moved into "Times" Veneror, and was known to Mr David Llewellyn, Lextertien's

## Cautionary lessons of the Era situation

Nikki Tait on the stormclouds gathering over some of this week's annual meetings

A SEASON of shareholder meetings appears to have descended - and by no means, a clement one.

Thunderclouds are already looming over an annual meeting at Throgmorton Trust today, and extraordinary meetings at Headlam Group and Era Group on Wednesday.

There is, it should be stressed, relatively little common ground in these situations, beyond the presence of agitating shareholders. The Headlam furore centres on two rival plans for the company's future, while Throgmorton is a long-running sore, resulting from an unhappy takeover of a "people-oriented" fund management business in 1988.

But it is the struggle at Era, a specialist retailer, which arguably has the broadest message. On the surface, there are two issues: first, what the company should do about its loss-making Lextertien furniture business, and secondly, how the group's current management may be "bolstered".

Underlying the situation, however, are some cautionary lessons about selling private businesses for inflated "bull market" paper, and the need for non-executive directors, even in small companies.

It is the Lextertien matter which commands shareholders' attention tomorrow. The messy history starts in 1987, when Lextertien, a profitable Kent-based business making reproduction furniture, was injected into "The Times" Veneror Company, essentially a quoted shell. New management had already moved into "Times" Veneror, and was known to Mr David Llewellyn, Lextertien's

co-founder and now leading the agitation. A name change followed: "Old Times, New Era" was the thinking.

Like many other companies, Era hit the paper-financed acquisition trail. The first deal was small, but this was soon followed by the purchase of Kohnstam, which takes in the Beatties hobbies chain, for £17m.

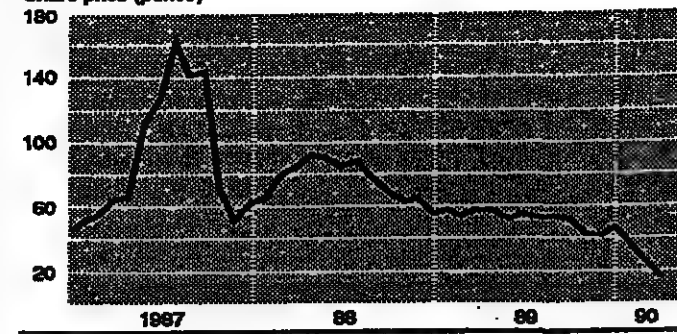
The 1987 stock market crash, inevitably, halted this game. By November, much of the "new" management had sold out to a second team. Mr Murray Gordon and two former colleagues from Combined English Stores. They had been pushed, rather ungracefully, out of CES after its takeover by Next. Mr Llewellyn then departed from an executive role in June 1988 and cut non-executive ties in December. Two Kohnstam directors, however, stayed on the board.

The bad news started to emerge in October 1988. Era's interim profits slipped, with Lextertien down from £55,000 to £217,000 at the trading level. Mention was made of stock overvaluations. By the year-end, Lextertien reported an £839,000 deficit, after £803,000 of exceptional charges.

What went wrong? Today, Mr Llewellyn acknowledges that the fire in August 1987 caused finishing work to be subcontracted, largely to work-

## Era Group

Share price (pence)



with subsequent quality flaws. However, he maintains that this was fading from the picture by mid-1988, and points a finger at subsequent management.

Mr Gordon, who released the 1989 figures on the afternoon of Budget day, has been unavailable since. His circular, however, talked of production difficulties, price-discounting and the market situation generally.

The 1987 stock write-downs are a further bone of contention. "I knew it wasn't true," claims Mr Llewellyn, saying that there was a separate report on the matter from Coopers & Lybrand, Era's auditors. The accountants plead client confidentiality.

Be all that as it may, Lextertien was up for sale by spring 1989. Again, there are suggestions that Era was initially over-ambitious in its asking price, while the economic climate steadily deteriorated. Certainly, the final result is scarcely the deal of the century: Era is now proposing to

sell the business to Lextertien's management for a paltry £1. Lextertien will take on around £2.5m of debt, but Era will write off a further £2m of borrowings. The parent company will also subscribe £1.5m in cash for convertible preference shares in the Lextertien buy-out vehicle. According to the recent circular, a £6.7m extraordinary loss in respect of the sale has been provided for in Era's 1989 accounts.

Mr Llewellyn claims that he offered to do better in February, with a deal worth £1m more to Era. Era disputes this, although there have been reports of boardroom rifts. More relevant to the current situation is his offer, either to come back and run Lextertien, or to dispose of the assets in a more advantageous fashion. He points, on the one hand, to export possibilities and claims Lextertien has only belatedly cut overheads; on the other, to a "sale-and-leaseback" valuation of £3.5m done on the bulk of Lextertien freeholds in August 1988.

That gets a mixed reaction among institutional shareholders. There is certainly deep unease at the current situation, and some sympathy for Mr Llewellyn's case. "It's an atrocious price," remarks one "Bottom of the cycle stuff," notes another.

This said, at least some shareholders take the view that a clean break with the Lextertien problem is preferable. Mr Llewellyn's recall, despite his previous knowledge of the business, would be a further gamble in a difficult market.

But whichever way the vote swings tomorrow, the rumblings seem unlikely to end here. In a separate move, Mr Llewellyn and colleagues speaking for over 10 per cent of the shares, have called for a further agm to appoint three non-executive directors.

Few institutions are likely to quarrel with that in principle. The only question seems to be whether back-stage manoeuvring will take the boardroom changes further. "The situation is very delicate and fluid," remarks one shareholder.

Perhaps the depressing thought is that the Era situation, despite its individual features, looks increasingly familiar. Tougher trading conditions have uncovered weaknesses in many small businesses, and entrepreneurs who sold out for quoted stock pre-1987 often emerge the losers - witness Cray Electronics.

Perhaps the ultimate pity is that it is only now that the non-executive issue is being raised. As one institution suggests: "Had they been there before, perhaps this might have been avoided."

## Hammerson expands in Europe

By Paul Cheeseright in Essen

HAMMERSON, the property investment and development group, is spending £10m in its first two significant international acquisitions since it fought off a takeover bid from Rodamco, the Dutch fund, 15 months ago.

It is spending £70m to buy and refurbish a shopping centre in Essen, West Germany, and £40m on an office complex in Barcelona, Spain.

These moves reflect the growing interest of British property companies in Europe since the market started to turn down 15 months ago.

Hammerson, however, has been active on the European markets for the last 20 years.

In Essen, Hammerson is buying a shopping centre with over 250,000 sq ft of shopping space from a private property fund of 950 shareholders. The property was originally built by Ariel Property, a subsidiary of Wimpey, in the 1970s.

The Barcelona purchase is Hammerson's first Spanish acquisition and is expected to be the first of others. The office building which eventually will be redeveloped to provide over 100,000 sq ft of space, is in the

central business district. It is being bought from Hercules Hispano, a subsidiary of Banco Exterior.

These acquisitions mark a renewal of an aggressive approach to property acquisition by Hammerson. At the time of Rodamco's takeover attempt at the end of 1988, the group was widely criticised for being somewhat sleepy.

Latterly, the spread of Hammerson's portfolio, through Europe, Australia and North America, has made the company more attractive, because of its diversification from the British market.

## 61% upturn for Barry Wehmiller

HIGHER SALES at better margins enabled Barry Wehmiller International to increase interim pre-tax profit by 62 per cent, from £3.1m to £5.1m.

In the six months to January 31, turnover of the group, which makes specialised equipment used in packaging consumer products, rose 39 per cent to £30.8m (£22.1m), while operating profits advanced 68 per cent to £5.54m (£3.29m).

Net interest charges took £515,000 (£194,000). Earnings rose to 11.8p (9.2p) per share and the interim dividend is lifted to 2.2p (1.8p).

Three acquisitions made in the period were successfully integrated. All divisions continued to operate in line with expectations.

Mr Nigel McLean, chairman, said the success of its strategy had enabled the group to maintain a stronger order book and generate a continuous high level of inquiries from worldwide markets.

"This background underwrites the board's confidence in the trading prospects for the second half of the year" he said.

## Magnus stake lifts goal to £5m

Reflecting the contribution from the Magnus oilfield and higher levels of sterling oil price, Gull Petroleum lifted its pre-tax profit from £448,000 to £5.2m in 1989.

Mr Christian O'Brien, chair-

man, said acquiring a 2.5 per cent working interest in Magnus from BP when the oil price was low brought to the fore all the advantages to be expected from buying a quality asset at the bottom of the market.

Earnings were 1.8p (1.4p) and the dividend is again 1p.

## Acquisitions boost Handley-Walker

A 46 per cent expansion in taxable profits for 1989 was yesterday unveiled by Handley-



Peter Smith: 300 new clients won over the year

Walker Group, the USM-quoted management consultancy.

On turnover ahead to £11.91m (£9.57m) the pre-tax balance rose from £1.37m to £2m.

Mr Peter Smith, chairman, said the group's client base had expanded to cover most sectors of the UK market as well as overseas businesses.

The group had won 300 new clients over the year.

"Recent acquisitions in the UK and Ireland have added to our range of services which will continue to help our clients

to improve their performance in the short, medium and long term" he added.

Overseas activities represented 24 per cent of turnover, with a particularly good performance in Europe.

## Lincoln House in the black with £564,000

Lincoln House, USM-quoted maker of home furnishings products, made considerable progress in 1989 and returned its first profitable performance since 1984.

From turnover ahead 26 per cent to £20.9m (£16.6m) it made a pre-tax profit of £564,000, against a loss of £256,000. Earnings were 4.23p (loss 3.59p).

The directors said market conditions remained difficult, but orders for the first quarter left them optimistic for 1990.

Lincoln House Furnishings, increased sales 33 per cent to £13.6m and produced an operating profit of £799,000. Mayers and Shaw, wooden occasional furniture maker, achieved a profit of £259,000 on turnover of £1.72m.

## UK sales help Kingspan to £2.81m

Kingspan Group, a building components and insulation products combine which joined the USM last June, has lifted its pre-tax profit from £2.13m to £2.81m (£2.7m), in 1989.

The group operates in Ireland and the UK, with the latter accounting for some 60 per cent of sales. In 1989 total turnover moved ahead to £240.47m (£228.88m).

Earnings came to 10.07p (8.43p) and the dividend is 1.33p, representing an annualised 2.38p.

## Fairhaven trebles after exceptional

Fairhaven International, a USM-quoted specialist within the oil, gas and petrochemical construction industries, more than trebled pre-tax profits to £7.32m (£4.46m) in the 12 months to December 31. This compares with £2.12m for the 11 months to December 31 1988.

The increase was boosted substantially by an exceptional credit of \$4m (£1m) relating to the gain on the disposal of the Bermuda-based company's interest in the tanker MV Knock Taggart. Fairhaven is 86 per cent-owned by Fred Olsen Interests.

Turnover advanced to \$175.14m (\$93.35m) and earnings worked through at 2.45 cents (0.5 cents). A maiden dividend of 0.1 cent is proposed.

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March, 1990

BLUEBIRD TOYS PLC

(Incorporated in England No. 1485955)

Rights issue of £5,229,983 12 per cent Convertible Unsecured Loan Stock 2005 at par

Arranged by Amsterdam-Rotterdam Bank N.V.

Lead Managers

Algemeene Bank Nederland N.V. Amsterdam-Rotterdam Bank N.V.

Morgan Guaranty Trust Company of New York

Managers

Chitbank N.A. (Amsterdam Branch) Credit Suisse

Daichi Kangyo Bank Nederland N.V. Deutsche Bank Luxembourg S.A.

NBS Postbank Groep N.V.

Particulars relating to the Company will be available in the statistical services of Extel Financial Limited and copies may be obtained during normal office hours on any weekday (Saturdays and public holidays excepted) up to and including 5th April, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DQ and on any weekday up to and including 17th April, 1990 from CCF Laurence Pount Ltd, 27 Finsbury Square, London EC2A 1LP and at the registered office of Bluebird Toys PLC, Europa Industrial Park, Persone Road, Swinon SN3 4RL

Before Rights Issue

After Rights Issue

Authorised

Issued and fully paid

£ 1,200,000.00

750,000.00

Ordinary Shares of 10p each

NI

NI

12 per cent Convertible Unsecured Loan Stock 2005

5,229,983.00

5,229,983.00

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## UK COMPANY NEWS

## European Leisure makes agreed bid for Midsummer

By Andrew Bolger

EUROPEAN LEISURE, the fast-growing nightclub and leisure group, yesterday announced a recommended offer for Midsummer Leisure which valued the acquisitive pub, disco and snooker club operator and slot machine company at £79m.

Mr Michael Ward, chairman and chief executive of European Leisure, said: "The enlarged group will redirect Midsummer Leisure's business along more focused lines and concentrate both companies' considerable management resources of high value-added discotheques and themed leisure venues, providing significant opportunities for profit enhancement."

European Leisure's shares closed down 5 1/2p at 75p, giving the group a market capitalisation of £67m. Its all-paper offer values each Midsummer share at 188p and a partial cash alternative is worth 158p. Midsummer shares closed at 147p, down 12p. In the last 12 months Midsummer's shares have fluctuated between 251p and 124p.

In addition, Midsummer shareholders will receive a special interim dividend of 1.5p per share, conditional on the offer becoming unconditional.

European Leisure said Midsummer shareholders would receive an uplift in dividend income of 53 per cent.

European Leisure, which owns the Camden Palace and the Hippodrome in London, has received irrevocable accep-

ances in respect of 15.1 per cent of Midsummer's share capital from directors.

Mr Ward said he had identified potential disposals in the Midsummer portfolio, which could be worth at least £40m-£45m. They are likely to include the group's 40 public houses, including the Bruce's Firkir Brewery chain.

Under the agreement, Mr Ward will be chairman and chief executive of the enlarged group and Mr Adam Page will resign as chairman of Midsummer. Mr Paul Rees, Midsummer's deputy chairman, and Mr Ian Rock, Leisure director, will join the board of European Leisure.

Although Midsummer has a strong cash flow, it is 100 per cent geared, following five acquisitions in the autumn. In the year to end-September, Midsummer increased pre-tax profits by 53 per cent to £9.62m (£6.43m) on sales up from £40m to £51m.

Midsummer also reported an extraordinary debit of £2.5m, £2m of which was a provision against a fall in the value of its stake in Leisure Investments, which has since been taken over by Bear Brand.

In the six months to December 31, European Leisure made pre-tax profits of £2.3m on sales of £14.4m. Mr Ward said the enlarged group would start with gearing of just under 70 per cent, but the intention would be to reduce that rapidly by disposing of non-core Midsummer activities.

## Masterminding the unravelling of a packaging group

Vanessa Houlder on Roland Franklin's break-up of Bristol-based DRG five months after its takeover

FIVE MONTHS after the controversial takeover of DRG, the dismemberment of the Bristol-based paper and packaging group has begun in earnest.

Mr Roland Franklin, who masterminded the bid, is breezily satisfied about the progress so far. "The deals we have announced are model deals, in terms of what we said we would do," he says.

In the last few weeks, Mr Franklin's youngest son, Martin, has arranged the sale of DRG's French envelope business, a print-drying business and its cartons business. This is the start of a process by which Mr Franklin intends to sell every business in the group - which spans paper, packaging and engineering - with the exception of the specialist packaging businesses, which it deems to be the core of the company.

Although Pembroke Investments, the Bermuda-based acquisition vehicle is privately owned, the break-up of the company interests many of those who followed the bitterly-fought takeover bid last year.

DRG's defence hinged on the difference between the long-term thinking of its executives and that of Mr Franklin, a veteran of the secondary banking crisis, who wished to break up DRG's business for personal profit. Mr Franklin freely agreed that money was the motivation for the £500m bid but claimed that everybody would benefit from unravelling DRG.

He denies that he is under financial pressure to move quickly on the disposal programme, which he says has started "rather quicker than we thought". And despite the high level of leverage he may have a comfortable margin of error in the prices he hopes to sell.

The 500p per share paid by Pembroke was deemed to be "ridiculously cheap" by one analyst, who reckoned the company had a break-up value of at least 700p per share.

Following his stint as chief

lieutenant to Sir James Goldsmith in his US break-up bid, Mr Franklin argued that the break-up process gave "new opportunities for growth, new challenges and rewards for management." Now that philosophy is being put to the test.

In mid-March, Pembroke announced the sale of Pape-teries de la Couronne Group, Europe's largest envelope manufacturer to LBO France, the Paris-based specialist in buy-out financing, for an undisclosed sum, thought to be £70m. Some 15 per cent of the equity is being taken by management and employees.

Then it announced the sale of Spectral Technology Group, an ultraviolet lamp and printing-drying specialist, to a consortium including some of its own management. Last week, it announced the sale of its cartons business to Manville Corporation, a US building materials and forest products group, for a sum thought to be about £15m.

The sale of DRG Cartons affords Mr Franklin particular satisfaction. "The cartons business demonstrates everything that was wrong with a conglomerate. It was a business going nowhere except the knackers yard," he says.

After years of relatively little investment and low profitability, it is being sold to Manville, which says it will modernise its equipment and install new printing capability in order to use it as a springboard for a move into Europe. "Our plans are to grow the business, maintain management and employees and provide additional support," says Mr Tom Johnson, president of Manville Forest Products Corporation.

The deal has been welcomed by union leaders. "There is always uncertainty [in a change of ownership] but we are optimistic," says Mr John Jones, a shop steward representative at DRG. "We are hopeful that what Pembroke has done with cartons they can do with the rest of the divisions."

With all parties apparently satisfied, it is tempting to see



Roland Franklin: intends to sell every business in the group

this as a vindication of the Franklin philosophy. However, such a conclusion might be premature.

DRG's former management also saw DRG Cartons as being a non-core business and it had already made some attempts to sell it. Over the past five years DRG, under the leadership of Mr Moger Wooley, has sold a string of businesses in stagnant and declining markets, moving instead into high growth areas.

As for Pembroke's argument that businesses do better in more focused environments, a case could be made that DRG was no less focused than Manville, which encompasses paper, wood products, packaging, fibre glass, insulation products, roofing systems, filtration and minerals.

The arguments are also inconclusive with La Couronne. On the plus side, Pembroke favoured LBO France because the deal gave management a stake in their business. "There was competition on the deal with Americans, Swedish and the Swiss," says Mr Alain

Chardigny of LBO France. "We won because our proposal was well considered by the management."

But there seems to be little suggestion that La Couronne was held back by being part of DRG. "We believe that the management is a winning team," says Mr Chardigny.

This announcement appears as a matter of record only

March 1990

## HEALTHCALL GROUP PLC

A new company formed by members of management and by a syndicate of investors has acquired the Air Call (Holdings) Group for an aggregate consideration of approximately

£43 million

The equity was co-underwritten by:  
Electra Investments Limited  
3i plc

and subsequently placed with the following:  
Barclays Development Capital Limited  
Electra Private Equity Partners  
Prudential Venture Managers Limited  
3i plc

The mezzanine facilities were underwritten and provided by:  
Intermediate Capital Group Limited

The banking facilities were underwritten and provided by:  
Bank of Scotland

The transaction was arranged and negotiated by  
Electra Kingsway Limited  
A member of IMRO

ELECTRA

## Watts Blake advances to £8.48m

MAINTAINED its position as the Devon-based ball and chain group, Watts Blake, said its 1989 turnover had risen by some 13 per cent to £8.48m.

The outcome was achieved, on turnover ahead 21 per cent from £4.04m to £5.09m, reflecting strong sales increases in the group's West German and Far Eastern operations, up 19 per cent and 37 per cent respectively.

Mr Henry Cottrell, chairman, said turnover levels were buoyed by the £7.3m acquisition last April of United Clays of the US which made an "encouraging" start and should make a "positive contribution" in the current year.

This had helped the group hold margins at about the 16 per cent level, he added.

Earnings per share increased 15 per cent to 28.4p (24.7p) and the total dividend is raised from 7.4p to 8.5p via a recommended final of 6p.

## S Jerome hit by textile problems

Difficult trading in the textile division affected S Jerome & Sons (Holdings), and overall pre-tax profit for 1989 was cut from £2.41m to £1.58m.

The electronics side again increased turnover and profits, and its outlook was encouraging, said Mr Alan Jerome, chairman.

In textiles, continuing pressure on margins at the same time as the intensive capital programme in recent years resulted in higher depreciation charges. There had been some improvement in the first quarter of this year, however.

Turnover advanced to £24.12m (£23.8m) and operating profit worked through at £2.37m (£2.38m). Textiles £1.8m (£2.59m) and electronics £469,000 (£245,000).

Earnings slumped to 14.1p (25.9p), but the dividend is lifted from 7.5p to 8.5p, with a final of 5.8p.

## Aran Energy slips £10.36m into loss

Aran Energy swung from profits of £1513,000 to losses of £1258,000 (£246,000) pre-tax for 1989. Tax credits were reduced from £2.24m to £2.1m leaving after-tax profits at £246,000 compared with £22.75m.

Directors said the depressed profit resulted principally from reduced recoveries at UK pits and difficult trading conditions encountered by the Esbary Fuel oil distribution subsidiary.

Turnover expanded to £24.14m (£22.14m). Taxable profits were struck after taking account of exceptional debits of £258,000.

## Eadie down sharply and dividend cut

Although well ahead at the interim stage, Eadie Holdings, a maker of specialist wire products, PTFE hoses and environmental control systems, saw pre-tax profits fall dramatically from £2.22m to £1.28m in 1989.

The decline came in spite of an improvement in turnover from £20m to £26.42m.

Mr Roderic Mather, chairman, said that the results indicated a break-even for the second half. The downturn was particularly marked in the last four months. Higher interest rates hit the group's customers, some of whose order books had been running at levels 50 per cent lower than the equivalent period of the previous year. Interest charges, rising from £191,000 to £733,000, also hit Eadie.

Earnings per share fell from 5.96p to 2.78p after tax of £440,000 (£700,000) and the dividend is cut from 2p to 1.76p with a final of 0.76p.

## Investment income aids Home Counties

Doubled investment income of £1.1m enabled Home Counties Newspapers to increase pre-tax profits from £3.15m to £4.27m in 1989.

Turnover of the group, which publishes local weekly newspapers, fell from £17.26m to £16.52m, and trading profit from £3.5m to £2.59m. The 1989 result was stated before

£201,000 rationalisation and redundancy costs.

Earnings came to 27.7p (19.5p) and the final dividend is 5.5p for a total up 2p to 1p.

There was an extraordinary gain of £1.5m representing the distribution received from the Press Association in respect of surplus on sale of investment.

## Amber Day ahead 23% at midterm

Amber Day Holdings, the clothing group, raised profits by 23 per cent, from £1.05m to £1.3m in the half year to January 27 1990.

Group turnover advanced to £10.62m (£7.68m) and the profit was split as to retailing £906,000 (£502,000), importing and distributing £197,000 (£175,000), holding company £207,000 (£236,000), and discontinued manufacturing activities nil (£59,000).

Earnings came through at 2.14p (1.99p) and the interim dividend is 0.7p (0.5p).

## Air London improves 17%

Air London International, quoted on the LSE, and the largest air charter broker in Europe, increased its profits from £368,000 to £433,000 pre-tax for the half year ended January 31.

The 17 per cent improvement was achieved from turnover a little over £1m ahead at £5.75m. The Gatwick-based company is paying a maiden interim divi-



## PETROFINA

Société anonyme  
52 rue de l'Industrie - B-1040 Brussels  
VAT No 403.073.441 - R.C. Brussels No 227.957

Messrs. Shareholders are hereby convened to attend the Extraordinary General Meeting of the Company, which will be held in Brussels, at 52 rue de l'Industrie, on April 18, 1990, at 11 a.m. (local time), with the following agenda:

1. Formal entitlement of the Board of Directors, within the framework of the authorized capital as decided at the General Meeting of May 16, 1988, to effect capital increases, in accordance with conditions set forth in Article 8 of the Articles of Association and within the limits outlined by Article 8, §2, 2° of the Royal Decree of November 8, 1989, in case of a take-over bid on securities of the company, with the authority to limit or suppress the preferential right of shareholders in the interest of the company. Amendment of Article 8 of the Articles of Association in order to conform with the preceding proposal.
2. Replace the word "eighteen" by the word "twenty" in Article 11 of the Articles of Association.
3. In view of this meeting, the holders of bearer shares may place their shares in deposit until and included Thursday April 12, 1990 in the following institutions:

Banque Paribas Belgique Kredietbank Banque Bruxelles Lambert Générale de Banque  
Banque Nationale de Paris Crédit du Nord  
Banque Internationale à Luxembourg Banque Générale du Luxembourg  
Algemene Bank Nederland Amsterdam-Rotterdam Bank  
Commerzbank Deutsche Bank Dresdner Bank  
Crédit Suisse Swiss Bank Corporation Union Bank of Switzerland  
Crédito Italiano Banque Belge Ltd.  
as well as the Company's registered office.

The Board of Directors

## NOTICE TO HOLDERS OF WARRANTS

## RYODEN TRADING COMPANY, LIMITED

(A) U.S.\$30,000,000 3 1/2% per cent.  
Guaranteed Bonds 1992 with Warrants ("A" Warrants\*)

and  
(B) U.S.\$25,000,000 5% per cent.  
Guaranteed Bonds 1992 with Warrants ("B" Warrants\*)

Notice is hereby given that as a result of the Issuance by Ryoden Trading Company, Limited of its 3,500,000 New Shares of common stock of Ryoden Trading Company, Limited on 28th March, 1990 (Japan Time) with an offering price of Japanese Yen 1,418 per share which was less than the current market price, the Subscription Price of (A) Warrants and (B) Warrants were adjusted, respectively, as follows:

(A) Subscription Price of (A) Warrants:  
Before adjustment: \$18.20  
After adjustment: \$10.50

(B) Subscription Price of (B) Warrants:  
Before adjustment: \$26.00  
After adjustment: \$17.30

Such adjustment became effective as from 28 March, 1990 (Japan time).

3rd April, 1990

## OFFICE MEMO

TO THE CHAIRMAN &amp; MANAGING DIRECTOR

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U.S. \$ 25,000,000

Banco Latinoamericano de  
Exportaciones, Ltd.

(a Cayman Islands Corporation  
a Wholly Owned Subsidiary of

Banco Latinoamericano de  
Exportaciones, S.A. (BLADEX)

Floating Rate Notes due 1995  
Guaranteed by BLADEX

Citicorp International Ltd.

has arranged the placement of these Notes

February 1990

CITICORP

Citicorp International Ltd., a subsidiary of Citicorp  
\* Citicorp is a Registered Trademark



## Copper prices surge as stocks fall quickens

By Kenneth Gooding, Mining Correspondent

AN UNEXPECTED and sharp drop in the London Metal Exchange's copper stocks reported yesterday showed that widespread technical problems and terrorist campaigns are having a serious impact on the western world's copper supplies.

The price of copper for immediate delivery on the LME closed last night \$45, or 3 pence up on Friday's close at \$1.701 a tonne. The three months delivery price was \$43 higher at \$1,630.50 a tonne.

Mr Robin Bhar, metals analyst with the W.I. Carr financial services group, suggested the cash price, equivalent last night to about \$53.12 a lb, was likely to go on rising to between \$1.50 and \$1.60 (about \$2,200 a tonne) and possibly even higher.

Demand for copper was res-

**LME WAREHOUSE STOCKS**  
(Change during week ended last Friday)  
tonnes

Aluminium	-1,325 to 61,025
Copper	-12,500 to 56,125
Lead	+3,325 to 55,550
Nickel	+600 to 6,565
Zinc	-250 to 46,175
Tin	+510 to 10,250

sonably good and world-wide problems seemed likely to cut output by about 500,000 tonnes this year, compared with production losses amounting to about 300,000 tonnes in 1989.

"That's a big shortfall on production of about 5.5m a year," Mr Bhar pointed out.

Prices seemed destined to go higher yesterday but a short, unofficial strike which started on Friday at the Highland Valley Copper mine, one of the largest in North America, was called off and that took the froth off late trading in New York.

In the first 15 minutes of trading on the New York Commodity Exchange (Comex) the May delivery futures price had jumped to a life-of-contract high.

Meanwhile, there was no sign of an end to the strike at Southern Peru Copper Corporation, which yesterday entered its fourth week. The company has already declared force majeure on its copper blister deliveries to the government smelter and Mr Bhar suggested that it would not be long before SPCC ran out of copper cathodes.

The LME said its copper stocks fell by 12,500 tonnes to 59,125 tonnes last week, the lowest level for 22 months. The exchange's stocks have been reduced by 49,000 tonnes since the start of 1990 and Mr Bhar said they were again at "critical" levels.

## Little sympathy for UK fishermen

By Bridget Bloom, Agriculture Correspondent

MR JOHN GUMMER, Britain's Minister of Agriculture, Fisheries and Food, showed little sympathy for the country's fishermen at a Parliamentary committee hearing yesterday.

For the past ten years the industry has complained that it was on the edge of disaster, he told the Commons Select Committee on Agriculture, but it continued to be largely profitable. Despite restrictions imposed by the EC to conserve stocks, its overall return had improved in each of the last few years with the minor exception of last year.

The principal reason for that improvement was that smaller catches had raised prices. So the Government saw no need for the Government to accede to demands for aid to take fishing boats out of service.

Mr Gummer said he recognised that recent restrictions on British haddock fishing - either through confining this to 92 days during the remainder of the year, or using higher-meshed nets - could cause some hardship. However, so serious had the rundown in fish stocks become that such limitations were essential.

If the Spanish so-called "quota-hoppers" were proved to be fishing illegally in British waters, which he felt they were, the fishing available to British boats would increase.

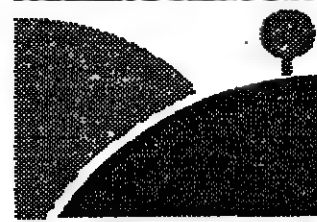
Mr Gummer said that he was pessimistic about the short-term outlook for stocks. It was only recently that most member states had accepted that stocks were very low and had begun to conserve them.

In the long term, Mr Gummer said that while conservation measures would have to be stepped up he was looking at alternative methods of allocating fishing quotas within each country. Instead of the present allocation to groups of fishermen it might be possible to move to individually transferable quotas. Though controversial, it might lead to rationalise the industry.

## UK misses out on good price deal

The package rejected last week offered real benefits for the British

### FARMER'S VIEWPOINT



By David Richardson

declining profits. In Holland in particular tens of thousands of farmers have been out on the streets with their tractors delaying traffic and besieging government offices in the Hague.

Paradoxically, however, farmers in most EC member countries have been receiving far more for their produce than those of us in Britain. It is all to do with the horrendously complicated system of green currencies used to calculate the tax on UK farm exports and the subsidy on imports, known as monetary compensatory amounts.

As Europe's currencies within the EMS have remained relatively stable and sterling has fallen in value the so-called green point gap, which varies according to commodity, have increased leaving British farmers at a comparative disadvantage. This week for instance the green pound gap on most arable crops is 19.4 per cent; on pigmeat 11.1 per cent; on beef 14.7 per cent and on dairy products 18.5 per cent.

The effect of all this is that UK exporters of, say, wheat

would have to pay a tax of 222 a tonne while any imports into Britain would earn the exporting country a similar amount of subsidy, thereby forcing domestic market prices. Needless to say the NFUs have been campaigning vigorously to get these gaps reduced as quickly as possible. Moreover the British Government is already committed to eliminating them by 1992.

A substantial step towards that goal appeared to be on the cards last week. The proposal on the table before the Agriculture Ministers broke off their negotiations would have cut the green pound gap for arable crops by 60 per cent and for beef and dairy products by 53 per cent, while scrapping monetary compensatory amounts for pigmeat altogether.

For cereals the net effect - after other complications such as the corresponding levy deduction, the cut in payment delay for grain going into intervention from 120 days to 60 days, which is clearly very valuable with UK interest rates at present levels, and increased monthly increments to cover storage costs - would have been a rise in support price of about 11 per cent.

To put that into perspective it should be noted that the support system only operates when the market price falls below the intervention price and in Britain for the last couple of years very little grain has been sold to intervention. In other words an 11 per cent rise in support price does not necessarily mean that farmers like me will get that much

more for our crops this year than last.

Nevertheless with the prospect of good crops all over Europe and the possibility that next harvest may produce a surplus it would have been comforting to have had a higher floor to the market. For crops such as sugar-beet, however, where the EC price is what the farmer actually gets, the shortfall would have been worth about £3 a tonne, or for an average crop, £50 an acre.

So what happens now? On April 25 the Agriculture Ministers are scheduled to meet in Brussels to try again to reach agreement. In theory they should start from scratch; in practice it is far more likely that they will look at relatively minor variations on the proposals they last considered.

Whether in the meantime some farmers can be persuaded to accommodate the political pressures of those countries with no green pound gap remains to be seen. If not the chances of reaching an agreed settlement at that meeting remain in doubt.

But as a British farmer who has seen under the injustice of green pound gaps of seemingly ever-increasing magnitude over the last few years and whose net farm income, like that of most other UK farmers, has halved in real terms in the last ten years I profoundly hope that whatever compromise is ultimately agreed at it is no worse for the farmer than the deal the Agriculture Ministers nearly did last week.

## Aluminium capacity warning

By Kenneth Gooding, Mining Correspondent

THE WESTERN world's primary aluminium producers are not planning enough new capacity to cope with demand towards the end of the 1990s, according to the latest review from the Anthony Bird Associates consultancy group.

Bird suggests that the underlying growth trend in primary aluminium demand will be 4 per cent a year to the year 2,000. However, the investment plans of the aluminium producing companies assume annual growth of only 2.9 per cent.

"That is before making any allowance for the need to replace old smelters which will not be viable in the long term on environmental or economic grounds," the review adds.

One reason that the aluminium companies' investment plans are no longer adequate is that they have not yet adapted to the likelihood that eastern Europe will not be a net supplier of aluminium in the longer term.

"Lately, the aluminium industry has grown used to

heavy net eastern European exports of metal, relying on these to keep supply and demand in balance. But the eastern European economies are likely to use more of their raw materials themselves and to export less.

The West will have to build more smelters itself," says Bird.

It estimates that by 1997 aluminium companies will need 2.2m tonnes of capacity more than they are currently planning to build. "And this total will rise to 2.8m tonnes if the last-gasp smelters are to be retained."

Bird suggests that, following a relatively sharp rise between 1987 and 1989, aluminium production costs will increase very modestly in real terms, although there will be fluctuations from one year to another.

This indicates that the price of aluminium that will be needed to bring about the required substantial rise in capacity "will not be too greatly ahead of today's levels."

Bird expresses some concern that free markets are failing to send out the right pricing signals. In February this year "aluminium prices were weak for no fundamental reason, slipping for a time well below the critical level; and in 1987-88 companies were at first very reluctant to raise their investment plans, even though prices were booming."

Market failure in the aluminium industry "can be much more damaging than instability in the equity markets, where market failure does not normally have any effect on the real world," Bird predicts.

That aluminium prices will be erratic and volatile in future and "it would be a great pity if unnecessary extra volatility were added to this as a result of the failure of a speculative market like the London Metal Exchange to do its job properly."

"Aluminium Annual Review 1990," £780 from Bird Associates, 193 Richmond Road, Kingston upon Thames, Surrey, KT3 8DD, England.

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In the long term, Mr Gummer said that while conservation measures would have to be stepped up he was looking at alternative methods of allocating fishing quotas within each country. Instead of the present allocation to groups of fishermen it might be possible to move to individually transferable quotas. Though controversial, it might lead to rationalise the industry.

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## Jute prices rise by 50 per cent

By David Blackwell

JUTE PRICES have risen by up to 50 per cent in the past six months to the highest levels since 1984.

The advance follows the poor harvest of between 3.2m and 4m bales (180 kg each) last year in Bangladesh, the world's leading exporter, which suffered from a lack of rain at a critical period. A good crop from Bangladesh is reckoned to be 10m bales, and 6.5m bales is possible, according to Mr Ron Stedman of R.E.B. Wilcox, the London trader.

The same bad weather hit jute production in India, the world's dominant producer, which had a crop of between 6m and 8.5m bales, compared with its usual 7m to 8m bales.

India has had to turn to Bangladesh for supplies to keep its own jute mills running. Indian purchased 200,000 bales, or 10 per cent of Bangladesh exports. The country's entry into the market has been the driving force behind the price rise, says Mr Stedman.

Last month the standard low quality jute used for sacking reached \$460 a tonne, an increase of about 25 per cent since September last year. The price of cuttings (the root end of the jute fibres) was 50 per cent higher at \$390 a tonne.

The increase has made sales difficult to pin down to execute their outstanding contracts, and merchants have had to face similar problems to those of 1984, when Bangladesh had to ban exports in order to keep its own mills going. Then merchants were forced to replace defaulted contracts at a loss so as to fulfil their own sales obligations.

Planting is just beginning for the next crop, which Mr Stedman expects to reach about 10m bales, grown on some 14m acres. Bangladesh used to have a crop of 7m bales, but competition has increased from other cash crops such as sugar and rice. The country has also become a little less reliant on jute exports for foreign exchange.

Mr Stedman believes the crop will not reach 7m bales again. "Once they do that the

price crashes and they are well aware of that," he says.

However, he foresees steady demand for jute from Africa, Pakistan and other countries which need sacking for storing grains, coffee, cocoa and other food crops. Sacking takes about 75 per cent of the crop. The rest is consumed by high quality users, mainly for carpet backing, which is still woven in Dundee, Scotland, home of the jute industry.

Mr Stedman believes exports from Bangladesh are at a level (about 1.6m bales) from which they cannot drop much, as there is still no substitute for jute sacking as a crop carrier.

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## Japanese cuts hit Canadian loggers

By Robert Gibbons in Montreal

HIGHER INTEREST rates, a lower yen and an unstable Tokyo Stock Market have combined to make Japanese exporters cut back buying of British Columbia logs and timber, and average prices this month are down about 10 per cent from the 1989 average.

Canadian exporters in Vancouver say bad weather has also contributed to high stocks of logs and timber in Japan, but currency instability and other economic factors have made things worse.

Sales to Japan and Asia are in US dollars and earn more than from other markets. "Japan itself is Canada's second largest market for logs and timber, after the US. Many BC sawmills are geared almost exclusively to that market."

Exporters say pressure from Japanese customers is still strong and prices could decline again until you are 65 - I couldn't say that."

## Pact extension lightens cocoa gloom

By David Blackwell

THE THREAT of 250,000 tonnes of cocoa beginning to come onto the oversupplied world market next year has finally been lifted. Delegates to the International Cocoa Organisation (ICCO) voted almost unanimously at the end of last week's talks to extend their agreement with no economic provisions.

The final outcome was well signalled throughout last week

as the ICCO Council made speedy progress under the forceful chairmanship of Mr Peter Baron of West Germany. "It was a very successful meeting," he said yesterday in Bonn. "Everything went well, and I'm very glad that we can now concentrate on the future."

The 250,000 tonne buffer stock, which was bought in a vain attempt to support prices,

will be frozen until the end of September 1992. The buffer stock manager has been authorised to sell any cocoa which is more than 10 per cent defective - at the moment this stands at 3,125 tonnes.

The \$20-a-tonne levy paid by producers on their exports and by consumers on imports from non-member countries will be abolished from April 15. Producers, who owe the organisation

nearly \$140m in levy arrears, have promised to attempt to repay some of the debt. The buffer stock manager has been authorised to sell more of his stock in order to finance his maintenance if no other money is forthcoming.

If the deal had failed to agree an extension, the buffer stock would have had to be liquidated over a period of 4 years.

### WORLD COMMODITIES PRICES

#### MARKET REPORT

GRAIN prices opened higher in Chicago, while the soyabean complex prices were easier following the USDA's planting intentions and stocks report released late on Friday. Traders bought wheat and maize based on the lower-than-expected stocks figures. Traders in the soyabean sold soybeans and soyaproduces on the high soyabean acreage figure. Wheat stocks at March 1 were estimated at 544m bushels, compared with expectations that ranged from 1.03bn to 973m bushels. Maize stocks were put at 4.8bn bushels. Soybeans were estimated at 59.43m acres, versus the average trade guess of 58.6m.

#### London Markets

**SPOT MARKETS**

Cruel oil (per barrel FOB)	+ or -
Brent	\$15.65-5.75p +0.25
Brent Blend	\$15.55-6.50p +0.20
WTI (1st cut)	\$20.47-0.40p +0.35

**Oil products**  
(DNV prompt delivery per tonne CIF)

Premium Gasoline	\$23.25p +1
Gas Oil	\$12.16p +2
Heavy Fuel Oil	\$7.90p +1.1
Refined (1st cut)	\$17.01p +1

**Petroleum Argus Estimates**

Other	+ or -
Gold (per troy oz)	\$389.00 -0.75
Silver (per troy oz)	496.00 -1
Platinum (per troy oz)	\$470.75 -3.25
Palladium (per troy oz)	\$127.65 -0.75

**Aluminium (free market)** \$190.50 +10  
Copper (US Producer) 125.5c  
Lead (US Producer) 112.5c  
Nickel (free market) 420c  
Tin (Kuala Lumpur market) 17.90p +0.20  
Tin (New York) 311.5c  
Zinc (US Prime Western) 82.4c

However, by midsession traders had begun to discount the report, and wheat prices were mixed. New York cotton prices were up at midday on commission house and released substantial rises, riding a wave of bullish sentiment based on recent exports and talk of additional Chinese buying. On London's BFE freight futures closed at contract lows as the depressed state of the physical market continued to weigh on sentiment. The Baltic Freight Index, at 1,528, has declined by 100 points since March 13 and dealers expect it to fall more steeply over the next few days.

Compiled from Reuters

**SUGAR - London FOC (\$ per tonne)**

Year	Close	Previous	High/Low
May	334.00	326.00	344.00
Jul	341.00	333.00	349.00
Oct	334.00	326.00	344.00
Dec	338.00	330.00	346.00
Mar	341.00	333.00	349.00
May	334.00	326.00	344.00

**White** Close Previous High/Low  
May 443.00 440.00 448.00 441.00  
Jul 455.00 448.00 461.00 452.00  
Oct 407.00 410.00 414.00 410.00  
Dec 397.00 404.00 407.00 401.00  
Mar 399.00 397.00 404.00 395.00

**Turnover:** Raw 3189 (4787) lots of 50 tonnes. White 1187 (1281) Pans: White (FF) per tonne: May 2594, Aug 2535, Oct 2384, Dec 2332, Mar 2300, May 2300.

**CRUDE OIL - IPE (\$ per barrel)**

Year	Close	Previous	High/Low
May	18.58	18.30	18.90 18.40
Jul	18.73	18.45	18.75 18.98
Oct	18.71	18.40	18.75 18.98
Dec	18.60	18.43	18.25

**Turnover:** 8450 (3464)

**SBS OIL - IPE (\$ per tonne)**

Year	Close	Previous	High/Low
May	163.00	160.50	163.25 160.50
Jul	158.00	156.50	159.25 156.50
Oct	158.00	156.50	159.25 156.50
Dec	158.00	156.50	159.25 156.50
Mar	158.00	156.50	159.25 156.50
May	158.00	156.50	159.25 156.50

**Turnover:** 5780 (5144) lots of 100 tonnes

**TEA**  
There were 24,500 packages on offer this week including 3,500 offshore, reports the Tea Brokers' Association. End of season arrivals attracted limited competition and sold at lower rates. There was good demand for East Africans. Good medium sized well and lesser medium showed advances of \$5 to \$10 per ctn. Central Africans came to a selective market and were barely used. Ceylons were well supported with brighter sales irregularly dealer. Offshore teas met less demand and better mediums declined by 3p to 5p. Quotations: quality 210p (220p), medium 140p (140p), low-medium 100p (100p).

**COCOA - London FOC (\$ per tonne)**

Year	Close	Previous	High/Low
May	781	779	784 777
Jul	802	798	796 795
Oct	806	808	810 798
Dec	808	808	809 810
Mar	808	808	809 810
May	808	808	809 810
Jul	808	808	809 810

**Turnover:** 7484 (11504) lots of 10 tonnes. ICO indicator prices (\$200 per tonne): Daily price for Mar 26 945.51 (952.82) 10 day average for Apr 2 883.41 (874.80)

**COFFEE - London FOC (\$ per tonne)**

Year	Close	Previous	High/Low
May	717	710	725 725
Jul	677	663	687 678
Oct	684	662	680 677
Dec	686	660	688 683
Mar	705	702	711 708
May	718	700	722 714

**Turnover:** 3482 (4588) lots of 5 tonnes. ICO indicator prices (\$200 per tonne): Daily price for Mar 26 945.51 (952.82) 10 day average for Apr 2 883.41 (874.80)

**SOYABEANS - IPE (\$ per tonne)**

Year	Close	Previous	High/Low
May	135.0	132.5	135.0 131.0
Jul	135.0	132.5	135.0 131.0
Oct	135.0	132.5	135.0 131.0
Dec	135.0	132.5	135.0 131.0
Mar	135.0	132.5	135.0 131.0
May	135.0	132.5	135.0 131.0

**Turnover:** 268 (288) lots of 40 tonnes.

**SOYABEAN MEAL - IPE (\$ per tonne)**

Year	Close	Previous	High/Low
May	124.50	124.50	125.50 124.50

**Turnover:** 25 (36) lots of 20 tonnes.

**PREMIUM FUTURES - IPE (\$ per tonne)**

Year	Close	Previous	High/Low
May	1478	1458	1515 1478
Jul	1450	1430	1490 1450
Oct	1478	1458	1515 1478
Dec	1450	1430	1490 1450
Mar	1478	1458	1515 1478
May	1450	1430	1490 1450

**Turnover:** 25 (36) lots of 20 tonnes.

**GRAIN - IPE (\$ per tonne)**

Year	Close	Previous	High/Low
May	114.25	114.00	114.40 114.00
Jul	116.25	116.00	116.40 116.25
Oct	116.25	116.00	116.40 116.25
Dec	116.25	116.00	116.40 116.25
Mar	116.25	116.00	116.40 116.25
May	116.25	116.00	116.40 116.25

**Turnover:** 114.25 (114.00) lots of 100 tonnes.

£/tonne	
High/Low	
771	
783	
795	
816	
840	
855	
875	
tonne	
tonne). Daily	
(in dollars)	

LONDON METAL EXCHANGE	
	Close
Aluminium, 99.7% purity	
Cash	1567-902
3 months	1567-5
Copper, Grade A (5 per cent)	
Cash	1700-2
3 months	1630-1
Lead (£ per tonne)	
Cash	498-53
3 months	498-5



## Shares steady after hefty setback

**A WEEKEND** of disturbing developments at home and abroad triggered a heavy fall in the UK stock market yesterday morning. However, strong pressure was not unusual, as panic and the market rallied before the close, encouraged by determined bargain-hunting.

London stocks had to start the week in the face of the heaviest one day fall in Tokyo's Nikkei Index since the 1987 collapse in global markets. Also, a sharp reaction by sterling to Saturday's violent storming of the gates of Le Man.

The Footsie Index was down 35 points at its worst stage but, after remaining depressed for most of the day, trimmed its

<b>"Fiscal Deadlines"</b>			
<b>Form 990</b>	<b>Apr. 9</b>	<b>Apr. 30</b>	
<b>Form 990-E</b>	<b>Apr. 15</b>	<b>Apr. 15</b>	
<b>Form 990-B</b>	<b>Apr. 28</b>	<b>May 10</b>	
<b>Form 990-T</b>	<b>Apr. 27</b>	<b>May 11</b>	
<b>Form 990-T</b>	<b>May 6</b>	<b>May 21</b>	
<b>Small bus line business days earlier.</b>			

strategists took yesterday's setback calmly, although "the knock-on effect of Tokyo could be serious if it continues," admitted from one leading securities firm.

The rally from yesterday's low point of Footsie 2,211.6 helped reinforce confidence that the trading range of 2,180-2,300 remains in place. The first quarter of 1990 has proved difficult for investors (see chart below), with the stock market repeatedly failing to sustain rallies.

The FT-Asiatic Leisure sector has been the first to feel the pinch, with the hard-pressed consumer industries, while the winter storms

hurt insurers. The advance in Agencies largely reflects the strength of Reuters.

Seqq volume rose to 515.2m shares yesterday from Friday's 453.7m, but belied the level of genuine investment business.

*"I don't know where the volume was coming from," said the head trader of a UK investment bank. One factor was the 76m shares traded in London & Edinburgh Trust, the UK property group which agreed yesterday to a £500m takeover offer from SPFF, the largest life insurer in Scandinavia.*

*But the real market standpoint, it was the 8.6 per cent setback in Tokyo which sounded the loudest alarm*

hells. The weekend riots in London, as part of a major demonstration against changes in local government financing, hurt the stockmarket, more indirectly by depressing sterling and thus reviving concern that domestic interest rates could yet be forced higher. UK traders are very conscious of the likely effect on non-UK investors of international reporting of the savage street riots in London last weekend.

However, London's concern over international markets is at present focused on New York and UK investors appeared relieved to be spared a view of Street's performance in early deals yesterday.

Fixed Interest	56.08	85.75
Ordinary Share	1749.1	1788.1
Gold Mines	263.4	274.7
FT-SE 100 Share	2221.6	2247.7
Ord. Div. Yield	5.12	5.06
Earning Div. % (full)	12.18	11.91
P/E Ratio (Nov15)	9.32	10.11
MCQ Bargain 4.00pm	31.615	26.08
Equity Turnover (m/y)	726.4	730.4
Equity Bargainst	20.45	20.45
Shares Traded (m/y)	443.0	443.0
Ordinary Share Index, Hourly changes		
Open	1749.0	1749.1
10 am	1747.1	1748.5
11 am	1748.1	1743.0
12 pm	1747.1	1743.0
FT-SE 100, Hourly changes		
Open	2224.5	2218.6
10 am	2221.0	2218.5
11 am	2218.5	2218.5
12 pm	2218.5	2218.5

85.97	85.55	85.28	86.06
1781.2	1769.0	1786.6	1706.5
272.3	274.2	269.8	180.9
2269.0	2276.0	2266.2	2079.5
5.01	4.88	4.59	4.49
11.87	11.78	11.80	10.87
10.20	10.26	10.27	11.11
28.00	25.368	90.263	37.896
689.58	646.35	702.60	1085.00
29.147	30.100	32.645	45.030
361.9	352.9	343.5	524.7
Day's High 1749.2		Day's Low 1741.8	
4 p.m. 45.5	1 p.m. 1743.1	2 p.m. 1742.9	3 p.m. 1745.1
4 p.m. 14.8	1 p.m. 2213.0	2 p.m. 2213.5	3 p.m. 2216.3
			4 p.m. 2220.8

22.91	(21/3)	101/135	53/77
28.19	85.12	105.4	50.53
368.3	(23/3)	228/1147	53/175
1968.3	1745.7	2008.6	49.4
137.1	(9/3)	(50/68)	50.53
78.85	824.4	103.4	43.5
104.7	(1/3)	(152/68)	73/14
463.7	2216.0	2468.7	986.9
131	(5/3)	(31/80)	228/78.4

Base 100 Govt. Secs 10/12/26, Fined Int. 1305  
 Treasury 1975, Gold 1500, 12/9/55, 12/9/55, 12/9/55  
 PT-GE 100 GILT EDGED AT 95, IN 9.37

**GILT EDGED AT 95**  
 Gilt Edged Gains 85.0 85.0  
 Gilt Edged Losses 85.0 85.0  
 SE Activity 174.4 Excluding intra-market  
 business & Overruns turnover. Calculation of  
 the PT Indices of Equity Value Gains and  
 Losses, and the PT Indices of Equity Value  
 Gains and Losses, was done on the basis of  
 Equity Bargains and Equity Value, was dis-  
 counted at 10% per annum. Gaining values for July  
 25 available on request.

London report and latest Share Index

# Swedish premium for LET

**SCANDINAVIA'S** largest life insurer, SPP, won control of the Edinburgh-based Trusthouse (LET) in a share swap cash bid, which values the UK property company at approximately £250m. LET has announced on March 23 that it was in talks, but the market was unimpressed. Instead that Wasa, another Scandinavian insurer, was the unnamed bidder.

A total of 76m LET shares changed hands yesterday, accounting for just under a fifth of the day's stockmarket turnover. LET jumped 42 to 31p.

The bulk of the business in LET took place during the morning as SPP purchased 30.1 per cent of the company. It bought 22m shares at 23½p and 15.4m at 22p. SPP was also pledged irrevocable undertakings from the directors of LET and their immediate families to support the bid for 10.4m held by Regent House Properties. SPP's own holdings plus the undertakings gave it 50.02 per cent of LET.

Mr Alan Carter, of Charterhouse Tilney, said: "It is a super deal, although SPP may have got LET cheaply. It also shows the level of foreign interest in UK companies. The obvious question now is who will be next."

7880  
7860  
7840  
7820  
7800  
7780  
7760  
7740  
7720  
7700

FT-A  
All-Share  
Index

Insurance  
(Compos)

1980 1981 1982

at 49p, while Rockitt closed with a gain on the day of 12 at 113p. Turnover in the latter, thin at the best of times, was an unexceptional \$15,000, compared with 1.4m for the more liquid Smithkline.

### Flat profits

Johnson Matthey, the precious metals and refining group, dipped 11 to 275p as several analysts trimmed their profits forecasts, after returning in a moderately cautious mood from a visit to Brussels where the company's new auto-catalyst plant came on stream late the previous week.

Researchers gathered the impression that the year would be rather flat for profits growth, partly because the US market for auto-catalysts is weak.

Roxy Swinscow, of BZW, shaved his estimate from \$68m to \$65.5m, a figure which may eventually need a further

last two groups were not thought to be sellers.

Premier shares were upset last week by stories that its latest well, off the coast of Thailand, had proved unsuccessful. Burmah lost 6 to 59p.

The banks' sector was additionally unsettled by news that County NatWest had trimmed its profits forecasts for three of the big-four banks. Last Wednesday, County triggered hefty selling of Midland after a significant reduction in its profits forecasts for the bank.

Mr John Aikken, County's banks analyst, said the downgrades were for the same reason as Midland: lower than expected volume growth, a switch by depositors and savers out of cheap interest free and savings deposits into interest yielding accounts, and the expectation of more bad debts.

Mr Aikken reduced his estimate of NatWest Bank's pre-tax profits for 1990 from £1,450m to £1,200m, the Bar-

on the day at 249p, still buoyed by the recent Kleinwort Benson buy recommendation.

Composites proved vulnerable and Commercial Union came in for a buffeting as the market picked up whispers that the group may well be about to reveal a US acquisition; at the close Commercial Union were 84p at 450p on turnover of 550,000 shares.

Cadbury Schweppes rose 5 to 319p on strong buying after press reports that it is to pay £120m for Source Perrier's soft drinks activities, only about half of previous market estimates. But one analyst said:

**FT-A All-Share Index**

**Equity Shares Traded**

Turnover by volume (million)

Excluding:  
bank-and-broker business ■ Overseas turnover

600

**Mecca** Leisure weakened ahead of figures. THF, 7 easier at 260p, reports annual results on April 18, while Mecca, with shares down 10p, fell from 11 to 110p. The latter's shares have been weak for some time on fears of difficulties at its bingo and/or casino operations. The shares had a brief recovery last week when some analysts suggested that the problem might be limited to a single extraordinary or exceptional item.

The latest victim of the downturn in advertising revenues was Metro Radio, 18 lower at 132p.

It may be hard to increase corporate borrowing powers helped the shares resist the downward pressures experienced in most other sectors. The company wants to be able to raise 2½ times adjusted capital and reserves, rather than twice that number. Based on the position at December 31 last year, the effect would be to lift borrowings limits to £1,920.7m from £316.6m.

The shares closed a penny off the day's best at 1107p, after touching 1100p, a net decline of 3 from last Friday's close. There were also proposals to alter management options.

In 1990, operating profit improved by less than expected to £176.3m from Inceague did not improve

[illegible][illegible]

871	-17	Sun Life	16	118	118
872	-17	Swire	16	118	118
873	-17	Tel Corp	471	448	448
874	-17	Telecom	1,300	1,277	1,277
875	-17	Turner	1,300	1,277	1,277
876	-17	Tele & Lytle	1,300	1,277	1,277
877	-17	Telecom	1,300	1,277	1,277
878	-17	Telecom	1,300	1,277	1,277
879	-17	Telecom	1,300	1,277	1,277
880	-17	Telecom	1,300	1,277	1,277
881	-17	Telecom	1,300	1,277	1,277
882	-17	Telecom	1,300	1,277	1,277
883	-17	Telecom	1,300	1,277	1,277
884	-17	Telecom	1,300	1,277	1,277
885	-17	Telecom	1,300	1,277	1,277
886	-17	Telecom	1,300	1,277	1,277
887	-17	Telecom	1,300	1,277	1,277
888	-17	Telecom	1,300	1,277	1,277
889	-17	Telecom	1,300	1,277	1,277
890	-17	Telecom	1,300	1,277	1,277
891	-17	Telecom	1,300	1,277	1,277
892	-17	Telecom	1,300	1,277	1,277
893	-17	Telecom	1,300	1,277	1,277
894	-17	Telecom	1,300	1,277	1,277
895	-17	Telecom	1,300	1,277	1,277
896	-17	Telecom	1,300	1,277	1,277
897	-17	Telecom	1,300	1,277	1,277
898	-17	Telecom	1,300	1,277	1,277
899	-17	Telecom	1,300	1,277	1,277
900	-17	Telecom	1,300	1,277	1,277

Unit: 4.30 pm.

day were exceedingly high, ranging from 3m to 5m ordinary shares. The price tumbled to 15½p, down 7 on the day, after a low of 15p, while the 9 per cent preference stock wilted 19 to 33p.

Newcomers to the main market, CGS Holdings, put on a cheerful face despite the surrounding gloom. Shares of the south of England-based retailer of family clothing began life at 107p and by the close had firmed to 108p. The Berry family retain a majority holding after 27.7 per cent of the company shares were recently placed at 100p by brokers Panmure Gordon.

## Reckitt wanted

Beckitt & Coleman put in one of the best performances among FTSE stocks on several factors. Most important, said analysts, was the placing of the rump of a £200m convertible issued last month as part of the £125m acquisition of Boyle-Midway, formerly American Home Product's household products division.

Analysts replied, Beckitt was the 517th sale by Smithkline Beecham of the Maruati, Ambrosia and Bovril food brand names to CPC, the US foods group. One of Beckitt's strengths is reckoned to be its large number of food brands. Analysts said the amount paid was above their expectations, and Mr Ian Moore, of IFRS Phillips & Drew, said, "It's Smithkline had now sold £370m of non-pharmaceutical assets, leaving principally the cosmetics division, worth between £200 and £250m, to be disposed of."

At the prospect of research and development presentations by Smithkline in London tomorrow, and New York on Thursday, also helped the shares. Smithkline recovered from a low of 48½p to close unchanged.

[illegible][illegible]

400  
200  
0

Feb Mar Apr

"The story was in the market last week, but it had to get into print for the price to move."

Beristofor added \$6 at 144p on combined talk that Tate & Lyle will announce a bid within a fortnight. Reports that Tate was considering offering the Pritzker brothers of the US between 130p and 170p a share for their 11 per cent holding kept bid speculation on the boil. An announcement that Mr Larry Goodman, the Irish businessman, had increased his stake last week to 13.06 per cent added to the excitement. Tate eased 6 to 277p.

A not unexpected bid by European Leisure for Midsumner Leisure left the latter 13 lower at 147p. The price had risen sharply last week in anticipation of an offer. European Leisure fell 6 to 75p.

Carlton Communications had an erratic day after last week's sharp falls. Initially, the stock fell with the market. It

1998			
High	Low	Stock	Price £
<b>"Shorts" (Lives up to Five</b>			
99.1	96.3	Short, Sep 1990	99.3
97.7	97.7	Short 8 Apr 1987-1988	98.9
97.7	97.7	Short 12 Apr 1988-1989	97.7
97.7	97.7	Short, 10Apr 1990	97.7
97.7	97.7	Short 12 Apr 1991	97.7
97.7	97.7	Short 12 Apr 1992	97.7
97.7	97.7	Short 12 Apr 1993	97.7
97.7	97.7	Short 12 Apr 1994	97.7
97.7	97.7	Short 12 Apr 1995	97.7
97.7	97.7	Short 12 Apr 1996	97.7
97.7	97.7	Short 12 Apr 1997	97.7
97.7	97.7	Short 12 Apr 1998	97.7
97.7	97.7	Short 12 Apr 1999	97.7
97.7	97.7	Short 12 Apr 2000	97.7
97.7	97.7	Short 12 Apr 2001	97.7
97.7	97.7	Short 12 Apr 2002	97.7
97.7	97.7	Short 12 Apr 2003	97.7
97.7	97.7	Short 12 Apr 2004	97.7
97.7	97.7	Short 12 Apr 2005	97.7
97.7	97.7	Short 12 Apr 2006	97.7
97.7	97.7	Short 12 Apr 2007	97.7
97.7	97.7	Short 12 Apr 2008	97.7
97.7	97.7	Short 12 Apr 2009	97.7
97.7	97.7	Short 12 Apr 2010	97.7
97.7	97.7	Short 12 Apr 2011	97.7
97.7	97.7	Short 12 Apr 2012	97.7
97.7	97.7	Short 12 Apr 2013	97.7
97.7	97.7	Short 12 Apr 2014	97.7
97.7	97.7	Short 12 Apr 2015	97.7
97.7	97.7	Short 12 Apr 2016	97.7
97.7	97.7	Short 12 Apr 2017	97.7
97.7	97.7	Short 12 Apr 2018	97.7
97.7	97.7	Short 12 Apr 2019	97.7
97.7	97.7	Short 12 Apr 2020	97.7
97.7	97.7	Short 12 Apr 2021	97.7
97.7	97.7	Short 12 Apr 2022	97.7
97.7	97.7	Short 12 Apr 2023	97.7
97.7	97.7	Short 12 Apr 2024	97.7
97.7	97.7	Short 12 Apr 2025	97.7
97.7	97.7	Short 12 Apr 2026	97.7
97.7	97.7	Short 12 Apr 2027	97.7
97.7	97.7	Short 12 Apr 2028	97.7
97.7	97.7	Short 12 Apr 2029	97.7
97.7	97.7	Short 12 Apr 2030	97.7
97.7	97.7	Short 12 Apr 2031	97.7
97.7	97.7	Short 12 Apr 2032	97.7
97.7	97.7	Short 12 Apr 2033	97.7
97.7	97.7	Short 12 Apr 2034	97.7
97.7	97.7	Short 12 Apr 2035	97.7
97.7	97.7	Short 12 Apr 2036	97.7
97.7	97.7	Short 12 Apr 2037	97.7
97.7	97.7	Short 12 Apr 2038	97.7
97.7	97.7	Short 12 Apr 2039	97.7
97.7	97.7	Short 12 Apr 2040	97.7
97.7	97.7	Short 12 Apr 2041	97.7
97.7	97.7	Short 12 Apr 2042	97.7
97.7	97.7	Short 12 Apr 2043	97.7
97.7	97.7	Short 12 Apr 2044	97.7
97.7	97.7	Short 12 Apr 2045	97.7
97.7	97.7	Short 12 Apr 2046	97.7
97.7	97.7	Short 12 Apr 2047	97.7
97.7	97.7	Short 12 Apr 2048	97.7
97.7	97.7	Short 12 Apr 2049	97.7
97.7	97.7	Short 12 Apr 2050	97.7
97.7	97.7	Short 12 Apr 2051	97.7
97.7	97.7	Short 12 Apr 2052	97.7
97.7	97.7	Short 12 Apr 2053	97.7
97.7	97.7	Short 12 Apr 2054	97.7
97.7	97.7	Short 12 Apr 2055	97.7
97.7	97.7	Short 12 Apr 2056	97.7
97.7	97.7	Short 12 Apr 2057	97.7
97.7	97.7	Short 12 Apr 2058	97.7
97.7	97.7	Short 12 Apr 2059	97.7
97.7	97.7	Short 12 Apr 2060	97.7
97.7	97.7	Short 12 Apr 2061	97.7
97.7			

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## New chief at Royal Insurance

■ **Mr Roy A. Kins** has been appointed group general manager of **ROYAL INSURANCE HOLDINGS** from May 1. He joined Royal in Kingston in 1950 and gained experience in a number of different areas in the UK before transferring to Canada in 1959. Appointed president in 1967, increasing responsibility in the Royal Insurance Company of Canada followed culminating in his appointment as president and chief executive officer in January 1987.

■ **Mr Gregory Sheinkman** will join **KLEINWORTZ BENSON** on April 9 as a director in International corporate finance. He was previously a director of Swiss Bank Corporation Investment Banking.

■ **Mr Hugh Stebbing** has been made managing director of **LYOYDS COMMERCIAL PROPERTIES (LCP)**, a new wholly-owned subsidiary of Lloyds Bank. He is also chairman of Lloyds Commercial Property Developments and Lloyds Commercial Property Investments, subsidiaries of LCP.

The following appointments have been made within Lloyds

**Commercial Properties**  
 Group, Lloyd's Commercial Property Developments has appointed Mr Andrew Fieldman as managing director and Mr Steven Lock a director. Mr Robert Smith has become managing director of Lloyd's Commercial Property Investments.

■ **ALAN PATRICK ASSOCIATES** has appointed Mr John McKinnell as a director to lead the firm's investments in the telecommunications sector. He was managing director, operations, of British Telecom's communication systems division.

■ **BANK OF TORONTO INTERNATIONAL** has appointed Mr Gary Cassar as executive director of a new financial structuring and corporate distribution unit, based in London.

■ **Mr Tatsuo Sato** has been made managing director of **TOSHIBA INFORMATION SYSTEMS (UK)**, the UK office automation company. He takes over from Mr Shunichi Yatsunami who set up the company in 1966 and who moves on to a new role in Tokyo, covering markets in South America, Africa, the Middle East and Asia.

■ At the annual meeting of **THE LONDON DISCOUNT MARKET ASSOCIATION** held last Friday, Mr G.E. Gilchrist was elected chairman in succession to Mr J.C. Barclay

and the Earl of Clarendon was elected deputy chairman. Mr Gilchrist is chairman of Union Discount Company and the Earl of Clarendon is chairman of Secombe Marshall & Camplin.



As a result of new management arrangements with Octagon Industries, the following appointments have been made to the AIEPAMERIC board: Dr Geoff Bristow (pictured) has become chairman; Mr Rodney Horrocks has been made chief executive and Mr Alan Benjamin and Dr Robert Wilmot have become non-executive directors. Both Dr Bristow and Dr Wilmot are founder directors of Octagon Industries, a management services company concentrating on special situations in the information technology industry.

**■ WCR** has appointed **Mr John Wroe** as divisional director, education.

**■ FIBERNET** has appointed **Mr Ted Bailey** as financial director. He was previously financial planning manager at Dixons Group.

**■ D.Q. HENRIQUES**, the operating subsidiary of Associated-Henriques, has promoted **Mr Deon Kibel** to the board. He has special responsibility for client relations and credit vetting.

**■ HENDERSON UNIT TRUST MANAGEMENT** has appointed **Mr Ian Chimes** to the board. He was appointed an assistant director in December 1988.

**■ SIMON ENGINEERING**, the equipment, industrial services and process engineering group, has made the following financial appointments. **Mr Brian Horner** becomes financial director of the access sub-group, based in Gloucester. He was financial director of the equipment sub-group.

**Mr Colin Batty** has been made financial director of the equipment sub-group. He was previously director of operational analysis and is succeeded by **Mr Tom Sangani**, who joined Simon in June 1988 as a senior analyst.

**Mr Colin Fletcher**, previously financial director of the access sub-group, joins the group finance team with responsibility for the financial appraisal and post-acquisition reporting of acquisitions.

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TRADING VOLUME IN MAJOR STOCKS											
	Volume	Costing	Day's		Volume	Costing	Day's		Volume	Costing	Day's
	000's	%	Price		000's	%	Price		000's	%	Price
AUT	2,526	188	+1	Overseas	1,000	355	-8	MEPC	1,000	408	-1
Bank of America	2,520	188	+1	PG&E	1,000	409	-1	Smith Barney	1,000	411	-1
Amegy National	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of New York	2,500	185	+1	Marshall & Fisher	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of Montreal	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of Toronto	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the West	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
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Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the North	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the East	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the West	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the North	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the East	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the West	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the North	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the East	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the West	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the North	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the East	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the West	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the North	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the East	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the West	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the South	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the Midwest	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the North	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith & Richman	1,000	409	-1
Bank of the East	2,500	185	+1	Martins & Spencer	3,500	190	-1	Smith Barney	1,000	411	-1
Bank of the West	2,500	185	+1	Martins & Spencer</							

overseas selling of the front-line electronics, with British Telecom especially vulnerable. British shares ended a difficult session, down 1.5p to 154.5p, a net decline of 9, as 17m shares moved through the Seag system, well up on usual levels of business in the stock.

"Overseas investors had obviously been watching television pictures of the poll-tax riots and know the Government is under heavy pressure," said one trader, who added that the weakness of sterling against the dollar was another bearish factor for US investors.

STC strongly rallied after Friday's Kleinwort Benson-inspired decline, closing 4 up at 245p on 1.6m.

British Steel initially continued its slide from 240p to 230p, but a sharp recovery followed the announcement of a £100m share repurchase programme. The share closed 235p, up 5p.

■ **Other Market statistics, including the FT-100 shares index, p. 82.**

good sentiment in the wake of a visit to the UK by six US analysts. Trading was brisk and picked up further as New York opened.

However, one US house in particular sold the stock steadily and the shares lost their composure to close 3 lower at 142p. Volume reached 7.9m and traders said that turnover yesterday afternoon was higher in New York than it was in London.

Coloroll ordinary shares dropped nearly a third in value as holders reacted nervously to passing of the dividend on the 9 per cent preference, announced after the close of business on Friday.

Seag does not record volume in Coloroll shares but unofficially estimates that turnover was about £100m.

day were exceedingly high, ranging from 3m to 3m ordinary shares. The price tumbled to 154.5p, down 1.5p on Friday, after a rise to 156p. The 5 per cent preference stock wilted 19 to 32p.

Newcomer to the main market, Q8 Holdings, put on a cheerful face despite the surrounding gloom. Shares of the south of England-based retailer of family clothing began life at 107p and by the close had firmed to 106p. The Berry family retain a majority holding after 27.7 per cent of the company's shares were recently placed at 100p by brokers Panmure Gordon.

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## LONDON SHARE SERVICE

[illegible][illegible]

12.90	12.56
11.10	12.56
12.43	12.54
12.71	12.54
11.63	12.39
10.65	12.08
10.86	12.07
12.64	12.50
11.50	12.19
13.21	12.79
11.69	12.17
11.42	12.04
11.13	11.94
12.87	12.85
12.81	12.89
11.43	11.85
11.43	11.85

**LOANS**

**Public Board and Ind.**

451 41 Met. Wtr. Soc 'B'..... 452nd..... 6.671 6.57

**CANADIANS**

[illegible][illegible]



## BANKS, HP & LEASING

**BUILDING, TIMBER, ROADS -**

## ELECTRICALS – Contd

## ENGINEERING – Contd

**INDUSTRIALS (Miscel.)—Contd****INDUSTRIALS (Miscel.)—Contd.**

## CHEMICALS, PLASTICS

68 Highland El. 20p..	70	3.3	2
9 Holmes Protect. 1c	13	103	4

15	Appleby W ward 20p	215	.....	16.5	2.1
95	Appletree Hldgs. 10p	102	+2	4.1	1.1

155	120	Creighton Naturally 20p. y	125	5.6	2.7	6.0
61	50	Cresta Hides. 10p. y	52	1.8	5.6	4.6

108	105	Somic.....	105	3.25	3.0	4.1
1600	1250	Sandhya's Hdy's Inc. Class A	1400-25	s060c	-	2.6
			720	11.81	4.1	2.2

## DRAPERY AND STORES

58 Peck 9p . . . . .	66	13.0	1.8
59 + Pegasus Group 5p . . . . .	320	-2	11.2
60 + Pegasus 2 Cigar tail . . . . .	240		8.8

55 Dr. (Reg) SF100....	£3449	-17	0200%	
60 Nichols (Vinta)....	233ml	+1	10.0	2.4
61 Phoenix Cam 12....	34	-1	42.3	1.0

178	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701
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220	190	Wassall Sp	190	Wassall Sp	190	Wassall Sp	190	Wassall Sp
57	33	Waterford Wd	57	33	Waterford Wd	57	33	Waterford Wd
158	143	Winnipeg Port Ship	158	143	Winnipeg Port Ship	158	143	Winnipeg Port Ship

## BEERS, WINES & SPIRITS

428	375 Dunhill Midge 10p...	379	-2	13.75	4.8	1.3	19.1
47	IBERA Group Sp.....	18	-1	2.75	1.8	20.4	3.5
130	OTC Ernie's Street Car	187	-1	2.43	-	-	-

144 Suniergh .....	46	+1	11.65	5.1
145 Synapse Corp r 50. y	121		3.7	1.2

297	-7	3	79	42.3
40		0	39	0
66	-7	1	29	0

143	128	USA International 5p.	230	.....	110.93	5.6	1.0	24
682	737	ES-Intl. Serv. Tr. 10000	278	.....	110.93	5.0	1.0	19

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## BUILDING, TIMBER, ROAD

## ELECTRICALS

SEIrth (G. N.) 10p..	56	-2	50	2.0
Folkes N/V 5p.....	52	.....	11.77	2.9
SEIImul 20p .	119	-2	16.54	1.7

William W. 10p...	113	4.04	0.7
Blum Inds 5p...	49	-1	0.75
Black Arrow 20p...	73	3.75	3.0

74	47 Petrocon 12 1/2 p	47	-5						
350	230 Photo-Me 2 1/2 p	230	-2	13.0	4.4	1.7	17		

382	321 Compass Group Sp. a	321	-2	9.0	2.7	3.7	11
1216	935 Euro Disney Fr10.. p	1030	-8	-	-	-	-
94	75 European Leisure.. c	75	-5 1/2	101.5	3.1	2.7	14

44	2500	Warrants	Y	25	-1	-	-
110	100	Jackson Group 10p	Y	100	...	m2.65	3.2
125	101	Jarvis 5p	Y	101	...	12.25	3.3

1968

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## LONDON SHARE SERVICE

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## MOTORS, AIRCRAFT TRADES

1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	5
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● Current Unit Trust Prices are available on FT Cityline. To obtain your free Cityline, contact your broker or the FT Cityline help desk on 01-925-2121.

	1961	1962	1963	1964
<b>Brown Shipley &amp; Co Ltd - Capital</b>				
North American	62.88	62.85	62.85	62.85
Orient & .....	110.4	111.4	111.4	111.4
Recovery	24.31	24.31	24.31	24.31
Swedish Co. Am.	24.31	24.31	24.31	24.31

[illegible]

Barrington Unit Trust Managers Ltd C14000H		01-425 3312	
Bar. American Tobacco	1000000	1000000	1000000
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Barclays Bank		1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585
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کتابخانه المصلح







## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Yen and sterling above worst

THE SHARP fall in Tokyo share prices put further pressure on the yen yesterday, while sterling was sold in early London trading following the riots in central London at the weekend. Both currencies finished lower, but made some recovery to close towards the top of the day's ranges.

The dollar gained ground, but this was mainly a result of the weakness of the yen and sterling, plus uncertainty surrounding the D-Mark on the implications of German monetary union.

At the London close the dollar had advanced to \$158.75 from \$157.30, but came back from a high of \$160.10 touched in European trading. Earlier in Tokyo the dollar rose to a peak of \$160.35, the highest level since December 1988, as Japanese equities fell 6.8 per cent. Profit taking and dollar sales of around \$200m to \$300m by the Bank of Japan brought the dollar down below \$160 again, but sentiment surrounding the yen remained very weak.

The dollar rose above DM1.70, as the market reacted with caution to the Bundesbank's proposals for German monetary union. Dealers were not unhappy with the proposed conversion rate of two East German marks for every

D-Mark, but feared that political pressures could yet produce a different rate. As the dollar climbed to DM1.7030 from DM1.6875 at the London close the D-Mark lost ground to the Italian lira and French franc, despite speculation about a cut in the Bank of Italy's discount rate and yesterday's reduction in the Bank of France's money market intervention rate, the main instrument of monetary policy.

The D-Mark fell to L736.35 from L736.60 against the lira and declined to FF3.3630 from FF3.3645 in terms of the franc. At the Paris fixing the franc touched its highest level against the D-Mark since May 1988.

US economic data was much as expected, including a rise to 4.8 per cent in the National Association of Purchasing Management Index for March. There was little impact on the dollar, which at the London

close had climbed to SF1.5070 from SF1.4945 and to FF5.7275 from FF5.6775. The dollar's index advanced to 69.0 from 68.5.

Sterling fell over 2% cents in early trading, threatening to fall below \$1.62. It also lost 2% pence to DM2.7550 as the foreign exchanges reacted with alarm to news of the violence in London at the weekend. This was seen as a major problem for the ruling Conservative Party after a recent series of political and economic setbacks.

The pound rallied, but remained nervous. It closed at \$1.6310, while recovering most of its losses against the D-Mark, to finish at DM2.7775, against DM2.7800 on Friday. Sterling also fell to SF2.4575 from SF2.4625 and to FF5.3425 from FF5.3525, but was unchanged at ¥259.25. The pound's index shed 0.5 to 87.4.

## EURO-CURRENCY INTEREST RATES

Apr 2	Short term	7 days notice	One month	Three months	Six months	One year
London	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Frankfurt	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Paris	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Amsterdam	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Brussels	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Geneva	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Madrid	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Barcelona	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valencia	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Seville	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Granada	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Malaga	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Almeria	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Cadix	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Huelva	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
San Sebastian	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Bilbao	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Vitoria	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Pamplona	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
San Pedro de Navar	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Leizor	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Estor	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Ariz	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
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Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
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Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
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Urdax	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	136.1-136.4
Valcarlos	141.1-141.4	140.1-140.4	139.1-139.4	138.1-138.4	137.1-137.4	1



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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on Page 43

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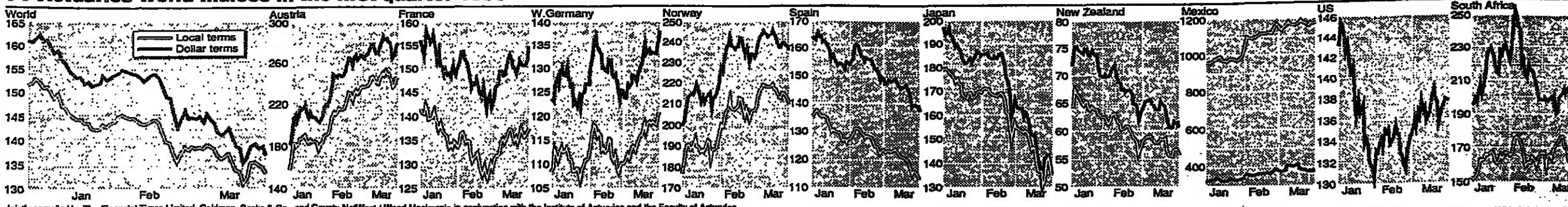


**NASDAQ NATIONAL MARKET**[illegible]Spm prices  
April 2[illegible]

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## FT-Actuaries World Indices in the first quarter 1990



## ASIA PACIFIC

## Nikkei falls nearly 2,000 in latest nosedive

## Tokyo

STOCK PRICES went into a nosedive yesterday, with the Nikkei index recording its second largest drop ever. There was growing concern about high interest rates, the weakening yen and a report, later denied, that Japanese insurance companies were systematically reducing their holdings of bank shares, writes *Martina Gannon* in Tokyo.

The Nikkei average plummeted 1,978.38, or 6.5 per cent, to close at 28,002.07 - its steepest decline since just after New York's Black Monday crash in October 1987, when the Nikkei dropped 3,936.48 points. It had fallen steadily throughout the day, after opening below the 30,000 level, on unrelentingly bearish sentiment. The day's high was its opening level of 29,979.35.

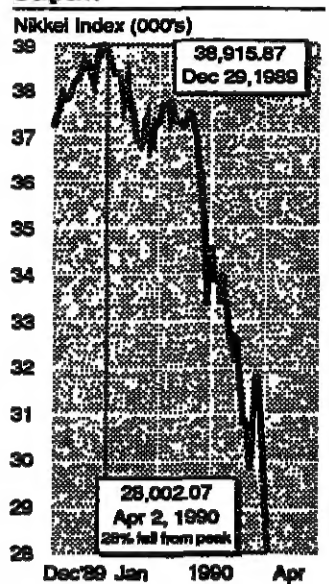
The broad-based Toxix index also fell sharply, closing at 2,069.33, down 158.15 points or 7.1 per cent. In London trading, however, the ISE/Nikkei 50 index rose 9.34 to 1,564.98, closing at its high for the day.

Declines outnumbered advances by 528 to 10, with 19 issues unchanged. The day's volume in the first section was low, down from 50m to 45m.

Investors, both individual and institutional, appeared to panic after reading a report in

Nihon Keizai Shimbun, Japan's leading daily business newspaper, that life and non-life insurers planned to sell large amounts of their long-held equities by the end of fiscal

## Japan



1990 to reduce the percentage of shares in their total portfolios. The proportion had apparently risen close to the 30 per cent ceiling set by the Ministry of Finance. Mr Masao Tsuji, a

director of Dai-ichi Mutual Life, denied the rumours.

The market's bearish sentiment was also fuelled by the yen's plunge on the Tokyo currency market to ¥160 to the dollar, for the first time in three years and three months. There was a hint of bargain-hunting at the beginning of the afternoon, but the morning's panic selling soon resumed as nervous players tried to offload stocks in a hurry, brokers said.

Big steel companies and shipbuilders were sold heavily in the afternoon, with Kawasaki Steel dropping ¥29 to ¥450, Mitsubishi Heavy Industries losing ¥78 to ¥792 and Sumitomo Metal Industries falling ¥59 to ¥450.

Other losers were high-tech technology stocks. Both Canon and NEC plummeted ¥90, to ¥1,590 and ¥2,030 respectively.

## Roundup

MOST markets fell heavily following Tokyo's slide, with the exception of Taiwan, which held on Saturday that the Government planned to speed

up its privatisation plans.

TAIWAN rose sharply on news that the Government had authorised the sale to the public of 46.34m shares in Chang Hwa Commercial Bank. First Commercial Bank rose NT\$45 to NT\$692. First Commercial Bank advanced NT\$47 to NT\$724 and Hua Nan Commercial Bank firmed NT\$50 to NT\$770.

The weighted index built on Saturday's gain of 243.68 points, closing at 11,163.49. Trading volume rose to 1.33bn shares valued at NT\$137.8bn from 949m shares worth NT\$94.36bn on Saturday.

AUSTRALIA was driven down by Tokyo and by a firmer local dollar, which underpinned the commodity export. The All Ordinaries index fell 33.7, or 1.9 per cent, to 1,507.1, its lowest level since July 1988, and turnover fell to 57m shares valued at A\$132m from 112m and A\$318m on Friday.

ANZ fell 14 cents, or 2.7 per cent, to A\$5.22 after saying that it would pay A\$3.4bn for a planned management buy-out at a subsequently indicated price of F1.45 per share.

STOCKHOLM was beset in sluggish trade by fears that a proposed national wage pact might meet opposition from the unions. After the market closed, several large unions said they had rejected the proposal. The Allshare index fell 1.45 to 1,127.3.

Heavy engineer Asea, which said it had bid SKr4.5bn for Incentive, the financial holding company, saw its free B shares fall SKr20 to SKr75. Volvo restricted B shares continued to fall, losing SKr10 to SKr30.

Swedish car registrations fell 13.4 per cent in March with sales of all classes of Volvo models except the 400 showing declines.

ZURICH dropped 1.6 per cent in light trading, the Credit Suisse index falling 9.4 to 581.6. Selling interest was described as unusually light although the Swiss franc was weaker at SFr1.20, lower at SFr1.120, than the previous day's closing.

BRUSSELS was depressed by Tokyo, and the cash market index lost 42.68 to 6,091. Groupe AG was suspended pending the announcement of the merger with Amev. It had closed at Bfr11,800 on Friday.

MADEIR fell further in thin trading. The general index lost 5.75 points, or 2.3 per cent, to 245.11 by the end of pit trading, with the banks leading losses.

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Textile retailer Macintosh was suspended at Friday's close.

with 3m shares changing hands. ANZ's drop weighed on other bank stocks.

NEW ZEALAND was depressed by Tokyo and by the prospect that domestic interest rates would stay high and that economic growth was slowing. The Barclays index, at its lowest level for more than two years, fell 12.34 to 1,708.12.

One of the biggest falls of the day was by Air New Zealand, which lost 13 cents, or 7.4 per cent, to NZ\$1.65 on threats of an industrial dispute. But Brierley Investments, which owns 35 per cent of Air New Zealand, was little changed, adding 1 cent to NZ\$1.47.

HONG KONG experienced its biggest fall in five weeks in response to Friday's rise in domestic interest rates and to Tokyo's fall. The Hang Seng index lost 63.25, or 2.1 per cent, to 2,544.70 and turnover fell to its lowest level for two weeks, dropping to HK\$1.2bn from HK\$1.4bn on Friday.

SEOUL initially rose on rumours of interest rate cuts, but later succumbed to profit-taking. The composite index fell 2.50 to 839.29.

SINGAPORE and KUALA LUMPUR both declined after the sell-off in Tokyo, but turnover was thin. In Singapore, the Straits Times index fell 31.89 to 1,549.19, while in Kuala Lumpur the composite index shed 17.68 to 555.92.

## SOUTH AFRICA

JOHANNESBURG was shaken by falls in overseas markets and by increasing violence at home. The all-share index fell 105 to 3,182 and the gold index lost 93 to 1,867. Val Reefs fell R20 to R378 and De Beers eased R3.75 to R33.25.

## AMERICA

## Dow stabilises following a plunge at the opening

## Wall Street

THE PLUNGE in the Tokyo market overnight undermined US equities but, after a quick loss within minutes of the opening bell, prices stabilised in early trading yesterday, writes *Janet Bush* in New York.

At 3 pm, the Dow was 20.05 down at 2,887.16 on low volume of 78m shares. On Friday, the Dow had fallen 20.49 points.

Considering the potentially negative influences on the market, the morning's losses were relatively small, suggesting that the US market has to some extent decoupled from the turmoil in Japan.

The market was concerned, however, that first-quarter corporate earnings were set to be weak at a time when it was becoming more likely that the US Federal Reserve could tighten monetary policy.

In the minutes of the Federal Open Market Committee meeting previous to the one held last week, it was clear that only one committee member had favoured a further easing in policy; several, it appeared, were leaning towards tightening.

Given that the economic numbers since that meeting have been generally stronger than expected, there seems to be a further easing in interest rates.

Although it had little perceptible impact on trading, the US purchasing managers' report for March published yesterday lent support to the view that the economy is more robust than many had expected.

Purchasing managers

reported a rise in their overall index to 48.8 per cent last month from 48.3 per cent in February to give the highest reading since last June.

Within the report, there were various strong components, such as the production index, which jumped 5.4 per cent, the highest level since April 1989. Prices declined in March for the 10th consecutive month, but the pace of decline was lower than in February.

The equity market can react in either direction to news of economic robustness. Either it can react with relief that the economy is not going into recession and that growth will therefore underpin corporate profitability, or it can react negatively to the fact that prospects for lower interest rates are dim.

A strong dollar overnight and a robust Treasury bond market helped equities to limit their losses. Treasuries registered modest gains at mid-session in spite of the stronger-than-expected purchasing managers' report, although they came off their earlier highs as the dollar suffered from a bout of profit-taking.

The US currency was quoted at ¥159.10 at mid-session, down from an earlier peak of ¥160.30.

Blue chip issues were mostly lower. IBM was down 3/4 to \$105 1/4, Merck slipped 3/4 to \$69 1/4, General Electric dipped 3/4 to \$63 1/4 and Philip Morris was down 3/4 to \$39 1/4.

New Line Cinema jumped 3 1/4 to \$12 on the American Stock Exchange on news that its film, Teen-Age Mutant Ninja Turtles, had grossed about \$2.2m at the box office

over the weekend.

American General fell 3/4 to \$36 1/4 after it said that it had rejected the attempt by Torchmark to nominate a slate of directors to be considered at its annual meeting. Torchmark, which said that it was withdrawing its merger proposal, dipped 3/4 to \$45 1/4.

Fleet/Norstar Financial fell 3/4 to \$21 1/4. The company said that it expected to record a \$80m gain for the first quarter from the sale of its credit card portfolio, but also that it expected to delay reporting its results until regulators had finished their current examination.

UAL added 3/4 to \$181 on news that the airline holding company had been conferring with unions at the weekend in an attempt to reach agreement on an employee acquisition.

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Canada

TORONTO steadied at lower levels at midday after a weak start due in response to Tokyo's fall and uncertainty about the direction of gold prices. The composite index opened 40.19 lower at 3,559.41 before recovering to 3,603.2 at midday.

Among gold stocks, Placer Dome fell 1/4 to C\$19 1/4 while and Lao Minerals eased 1/4 to C\$13 1/4. Cominco ignored news that the wildcat strike at its Highland Valley copper mine was over and fell 1/4 to C\$25.

Royal Bank, which has sold its 50 per cent stake in National Mutual Royal Bank to ANZ of Australia for about C\$176m, lost 1/4 to C\$22 1/4 after the news.

## EUROPE

## Leading bourses look to the Orient

LEADING continental markets, which had tended to show some independence from Tokyo this year, paid a little more attention to Japan yesterday, writes *Our Markets Staff*.

FRANKFURT responded to Tokyo with professional selling as traders who were expecting a rise to 2,000 in the DAX index by selling that might take a little more time than they had positions allowed. A 1.5 per cent fall in the FAZ to 317.68 stretched to 1.9 per cent in the DAX, which closed 37.25 lower at 1,531.30.

However, London traders noted further plus and minus points. On the downside, they said, falls indicated by Tokyo were extended in Europe. Deutsche Bank, which traded at DM817 in Japan, dropped DM15 to DM809.50 on its home ground; more encouragingly, it rose DM3 in London after hours, although trading there was very thin.

Volume on the day fell from DM11bn to DM7.6bn, still high enough to suggest that there was a fair amount of investment business around. The same could be said for the drop of only DM5 to DM884.50 in Schering, which produced good results and a higher dividend for the market to bite on.

Generally, the big falls came in the blue chips, where there were good prospects to be taken after a month-long rally. Apart from Deutsche Bank, Daimler fell DM25 to DM922 and Siemens DM16.50 to DM789.50.

An early rise in bond prices,

leaving the average bond yield another 5 basis points lower at 8.68 per cent was caused partly by relief about the Bundesbank's proposal of a one-for-two exchange rate for most East German accounts and financial transactions. It left the optimists looking for some response in equities today, if Tokyo permits.

PARIS was hampered by nervousness about Tokyo's overnight fall and Wall Street's lower opening, and was unable to celebrate a firmer bond market or a cut in the Bank of France intervention rate from

Owing to pressures on space, the weekly Markets in Perspective column is being held over until tomorrow.

10 per cent to 9.75 per cent. The CAC 40 index dropped 24.61 to 1,947.18, although news of the rate cut lifted it above its low of 1,936.96. Turnover was thin at about Ffr2.4bn, after Friday's Ffr3bn.

The current pattern of trading was likely to continue until international markets stabilised, said one salesman. "Special situations will see their share prices ramped up in thin volume, and then suffer from heavy profit-taking when things turn shaky," he said.

Among speculative stocks, Paribas dropped Ffr17 to Ffr669, Lyonnaise des Eaux Ffr12 to Ffr635 and Ingenico, the electronics company, Ffr12 to Ffr141.50. Declining blue chips included Peugeot, which shed Ffr16 to Ffr30.

MILAN initially ignored falls

in Tokyo and major European markets and rose in thin trading, but local brokers sourced this to intervention by the four large corporate groups. "If our market is able to ignore a 6 per cent fall in Tokyo, which is number one or two in the world in terms of size, it can only be thanks to intervention today," the groups' one broker in Milan said. Shares lost ground during the session and the Comit index ended 0.72 lower at 683.14.

Turnover was low and was expected to stay so until after Easter. The flotation of Göt-

tardo Ruffini, a transport company, was over-subscribed on the first day of its subscription period.

AMSTERDAM was not impressed with the insurer Amev's announcement that it would merge with Groupe AG of Belgium, partly because of lack of details offered by both companies. Analysts in London and Amsterdam said the merger would inevitably lead to earnings dilution and saw few immediate benefits.

Amev was suspended after closing at F160.50 on Friday. Gains in the Dutch bond market and improving sentiment over interest rates were largely ignored and the CBS tendency index fell 2.0 to 114.4 in moderate volume.

Textile retailer Macintosh was suspended at Friday's close.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY MARCH 30 1990						THURSDAY MARCH 29 1990						DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's Change %	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)	
Figures in parentheses show number of stocks per grouping														
Australia (82)	135.64	-0.2	122.06	119.67	-0.5	5.78	135.97	123.45	120.23	160.41	128.28	134.91		
Austria (19)	278.78	+0.7	250.67	245.84	+0.7	1.08	276.85	251.35	244.25	285.63	92.84	111.15		
Belgium (51)	147.02	-0.3	120.31	127.28	-0.3	4.40	147.46	133.68	127.64	180.02	125.58	129.45		
Canada (100)	140.52	-0.5	126.46	119.10	-0.2	3.39	141.17	128.16	120.01	154.17	124.57	134.35		
Denmark (36)	258.64	+0.1	232.78	227.25	-0.2	1.41	258.26	234.47	227.70	280.82	165.35	159.27		
Finland (25)	133.82	+0.9	125.82	117.65	+0.8	2.55	138.54	125.78	116.66	159.18	118.63	149.70		
France (125)	154.61	+1.6	139.13	137.69	+1.0	2.77	152.11	138.10	136.30	157.97	112.57	115.99		
West Germany (96)	137.71	+1.1	123.92	120.81	+0.5	1.77	138.29	123.67	123.67	157.56	92.77	115.99		
Hong Kong (48)	123.37	+0.0	111.02	123.69	-0.1	5.01	123.39	112.02	123.77	140.33	68.41	126.96		
Ireland (17)	185.33	-0.3	169.48	167.84	-0.5	2.50	168.61	171.42	168.76	195.67	125.00	140.27		
Italy (66)	97.02	+0.3	88.03	90.81	+0.9	2.55	96.43	87.55	90.04	102.11	74.97	81.40		
Japan (455)	135.50	-3.3	121.93	134.73	-2.8	0.61	140.13	127.23	135.67	200.11	133.57	198.57		
Malaysia (36)	227.82	-0.4	204.84	239.06	-0.4	2.27	228.61	207.56	240.10	245.32	143.35	182.50		
Mexico (13)	385.33	+0.0	348.76	119.94	+0.0	0.44	385.23	349.75	118.45	408.41	153.32	168.05		
Netherlands (49)	140.49	+0.5	126.42	121.69	+0.0	4.59	138.72	128.85	121.67	145.66	110.63	118.30		
New Zealand (17)	80.45	-1.9	54.41	55.42	-2.1	7.92	61.65	55.97	56.62	88.18	60.44	68.56		
Norway (24)	235.63	-0.8	212.05	209.89	-0.9	1.86	237.59	215.71	211.87	245.90	138.92	175.23		
Singapore (26)	183.96	+0.6	174.46	168.36	+0.5	1.74	185.09	172.12	168.51	195.38	124.57	145.59		
South Africa (50)	190.46	-2.9	171.40	168.22	-0.5	3.51	196.10	178.04	168.10	251.39	115.35	139.13		
Spain (43)	136.99	-0.9	123.28	126.96	-0.9	4.73	136.29	126.59	113.83	188.75	136.99	148.08		
Sweden (35)	173.27	+0.6	158.82	159.76	-0.8	1.77	177.42	161.06	161.14	206.55	136.45	157.82		
Switzerland (63)	151.50	+0.4	132.34	134.78	+0.3	2.31	150.79	132.43	121.87	145.66	134.02	141.98		
United Kingdom (306)	150.32	+0.4	135.28	135.28	-0.5	4.86	149.75	135.96	136.96	184.31	133.28	146.14		
USA (540)	137.42	-0.3	123.67	137.42	-0.3	3.49	137.77	125.08	137.77	146.29	112.13	120.06		
Europe (690)	140.80	+0.7	126.70	124.88	+0.0	3.53	139.84	126.96	124.82	146.58	112.63	117.42		
Nordic (121)	182.21	-0.3	170.27	162.33	-0.5	1.94	186.69	172.22	169.15	201.89	137.95	150.23		
Pacific Basin (564)	135.96	-3.1	121.54	130.65	-2.7	0.95	139.36	126.53	137.32	184.72	133.29	164.07		
Euro-Pacific (184)	137.74	-1.6	123.95	130.79	-1.6	2.02	139.91	127.02	132.67	174.18	135.46	157.41		
North America (660)	137.51	+0.3	123.75	136.94	-0.3	3.49	137.88	126.18	136.63	146.66	112.73	120.82		
Europe Ex. UK (684)	133.26	+0.9	119.92	118.12	+0.4	2.70	132.10	119.83	117.66	135.73	96.30	99.85		
Pacific Ex. Japan (209)	129.11	-0.3	116.19	117.83	-0.4	5.12	129.50	117.57	118.36	140.05	111.99	126.56		
World Ex. US (1847)	136.48	-1.5	124.62	131.11	-1.5	2.06	140.53	127.68	133.13	173.77	136.48	158.43		
World Ex. UK (2087)	136.99	-1.2	122.16	132.89	-1.1	2.33	137.45	124.79	134.43	160.00	134.02	141.98		
World Ex. All (2027)	136.70	-1.2	122.02	132.89	-1.1	2.33	137.45	124.79	134.43	160.00	134.02	141.98		
World Ex. Japan (1932)	139.20	+0.1	125.27	132.30	-0.1	2.56	139.11	126.30	132.51	145.52	114.51	120.02		
The World Index (2387)	137.02	-1.1	123.31	133.08	-1.1	2.58	138.63	126.77	134.63	182.05	114.15	142.02		